

# Full year results

Twelve months ended 31 December



# Overview

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John Neal, Chief Executive Officer

# Sustainable performance supports a digital, inclusive and purpose-led market



## Performance

- Proven profitable performance with combined ratio of 91.9% and GWP growth of 19% with premiums rising to £46.7bn
- Exceptionally strong capital position, with increased central solvency coverage ratio to 412%
- Investment yields improve significantly from 2023 onwards



## Digitalisation

- Strong progress made on Lloyd's digitalisation journey, including delivery of the first two digital processing phases with the Joint Venture
- London Market Data Council introduces global recognised data standard; a first in corporate and specialty (re)insurance
- Faster Claims Payment solution supports customers in the wake of Hurricane Ian



## Purpose

- Working with global governments and policymakers to provide customers with protection and confidence
- Convening the industry to drive action on climate change, through the Sustainable Markets Initiative
- Launching the Lloyd's of London Foundation, supporting communities around the world



## Culture

- Fourth Market Policies & Practices return demonstrates strong progress towards a diverse and inclusive culture
- 32% women in leadership (+2% increase) and 9% ethnic representation in leadership (+4% increase)
- Culture now embedded as a gateway principle in Lloyd's regulatory oversight framework

# Strong underwriting result supported by profitable growth and resilient capital position



## Sustainable performance

- Outstanding underwriting result of £2.6bn and combined ratio of 91.9%
- Attritional loss ratio of 48.4% demonstrates consistent, improved performance
- Expense ratio of 34.4% improves a further 1.1%
- Loss of £0.8bn driven by mark-to-market losses of £3.1bn will resolve through 2023-2024



## Profitable growth

- GWP growth of 19% with premiums rising to £46.7bn
- 8% average price change, reflecting 20 consecutive quarters of positive price change
- 4% organic growth from syndicates
- Sustainable underwriting performance permits the market to grow through 2023



## Resilient capital

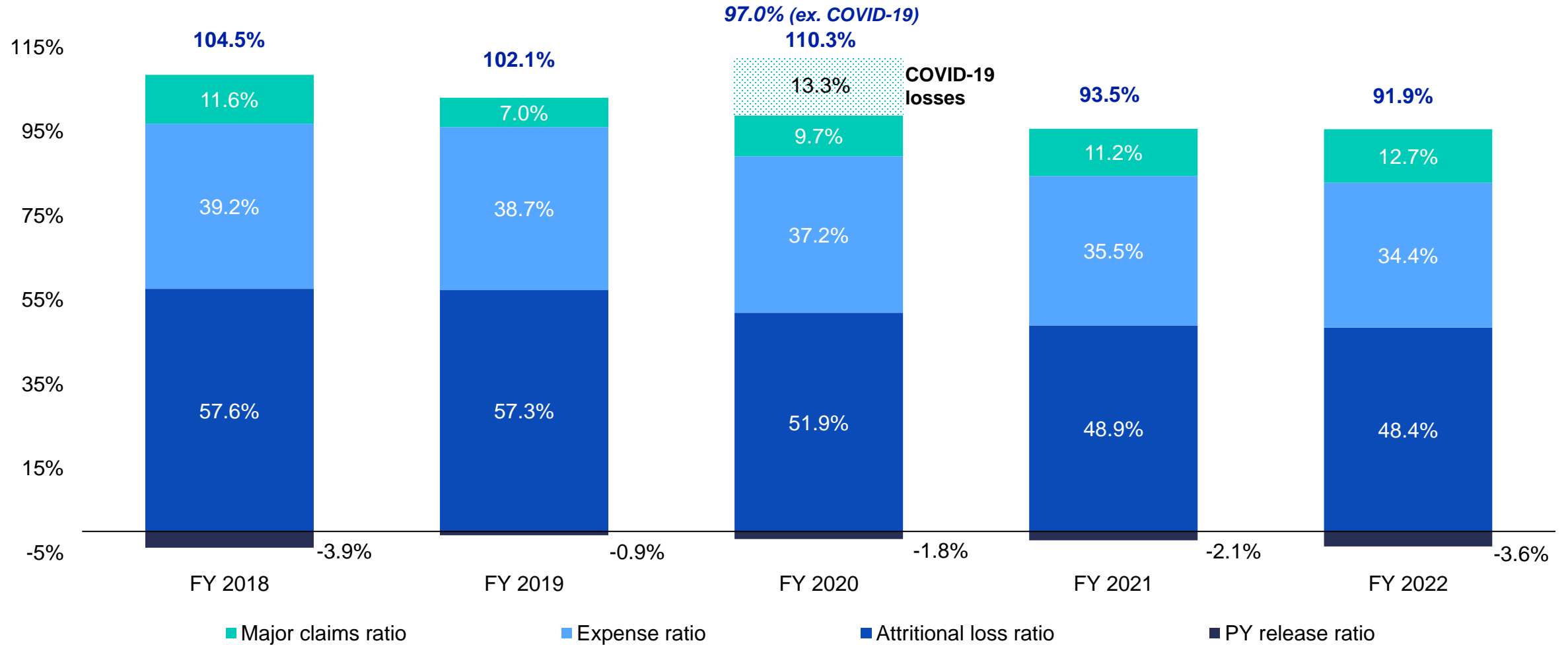
- Lloyd's capital, liquidity and solvency further strengthened in 2022
- Increased central solvency coverage ratio to 412%
- Increased market wide solvency coverage ratio to 181%
- Heightened major loss activity continues; Hurricane Ian and Ukraine losses within expected estimates (£2.0bn and £1.4bn)



## Macro environment

- Volatile risk environment; COVID-19, conflict in Ukraine, climate change and systemic risk
- Inflation, cost of living crisis and energy costs are all challenging
- Supporting Lloyd's people remains paramount
- The insurance industry has a vital role to play, providing customers with confidence and protection

# Performance turnaround delivers solid underwriting result



# Financials

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Burkhard Keese, Chief Financial Officer

# Record year 2022: Strong profitable growth

2022 Result	2022 vs 2021
<b>£46.7bn</b> Gross written premiums	<b>+4%</b> Volume
<b>£2.6bn</b> Underwriting profit	<b>+53%</b> YoY Growth
<b>91.9%</b> Combined ratio	<b>(1.6%pts)</b>
<b>412%</b> Central solvency ratio	<b>200%</b> Risk appetite
<b>(£0.8bn)</b> Net Loss	<b>(£3.0bn)</b>

# Record year 2022: Strong profitable growth

## Growth

**46.7bn**

2022 vs 2021

**+19%**

Stated growth



FX	<b>+7%</b>
Price	<b>+8%</b>
Volume	<b>+4%</b>

## Net loss

**(£0.8bn)**

2022 vs 2021

**(3.0bn)**



- US Treasury base rate increase of about 425bps in 2022 resulted in a £3.7bn accounting loss. This has no cash flow impact and will unwind in the next 2-3 years
- Together with the £1.1bn mark-to-market loss of our equity portfolio, this £3.7bn valuation loss resulted in a net loss of £0.8bn

## Balance sheet strength

**412%**

Central solvency ratio

**200%**

Risk appetite



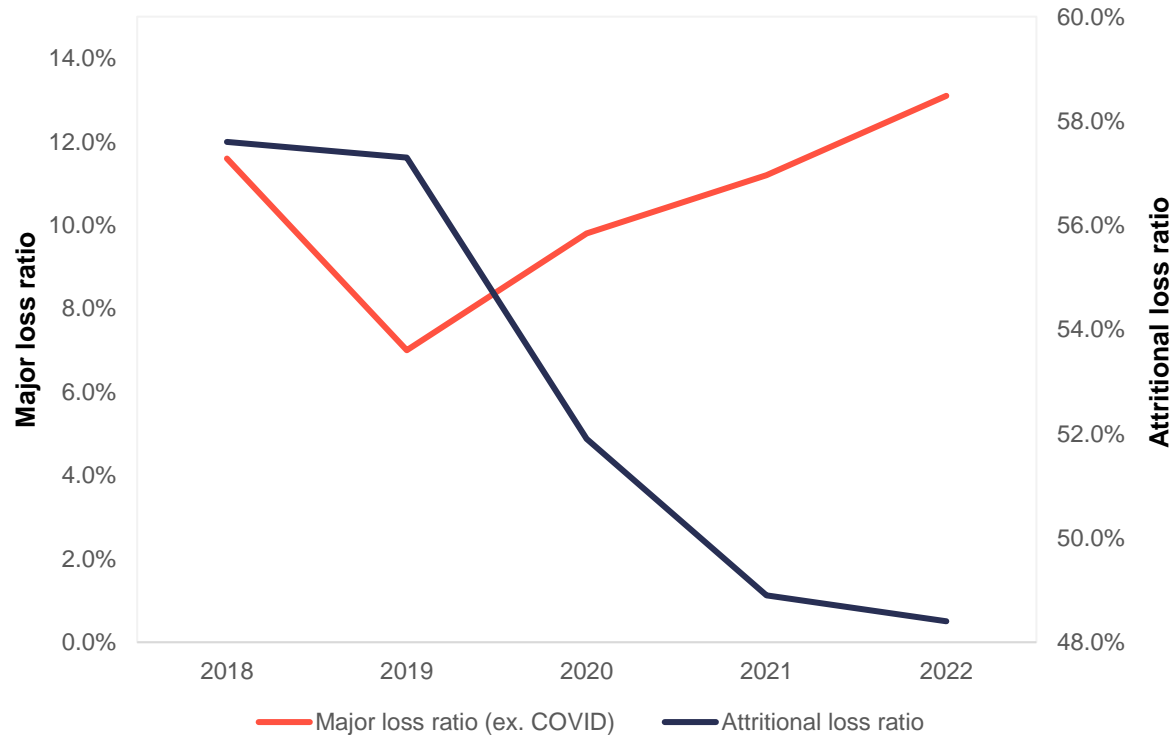
- Central solvency ratio of 412% and Market wide solvency ratio of 181%
- Reserve margin according to the signing Actuaries at £3.5bn in Syndicate net earned reserves after £3.0bn for 2021 and £2.8bn for 2020
- The reserve margin represents around 7% of the reserves



# Successful management actions deliver results

## Underwriting

Disciplined underwriting performance



Disciplined underwriting played out as expected

## Expense ratio

**34.4%**



**2022 vs 2021**  
**(1.1%pts)**

**2022 vs 2018**  
**(4.8%pts)**

**11.0%**  
Admin expense ratio

**23.4%**  
Acquisition cost ratio

**2022 vs 2021**  
**(0.5%pts)**

**2022 vs 2021**  
**(0.6%pts)**

On track for 2025 target expense ratio of 31.5%

# Strong pricing environment continues

**£46.7bn**

Gross written premiums

2022 vs 2021

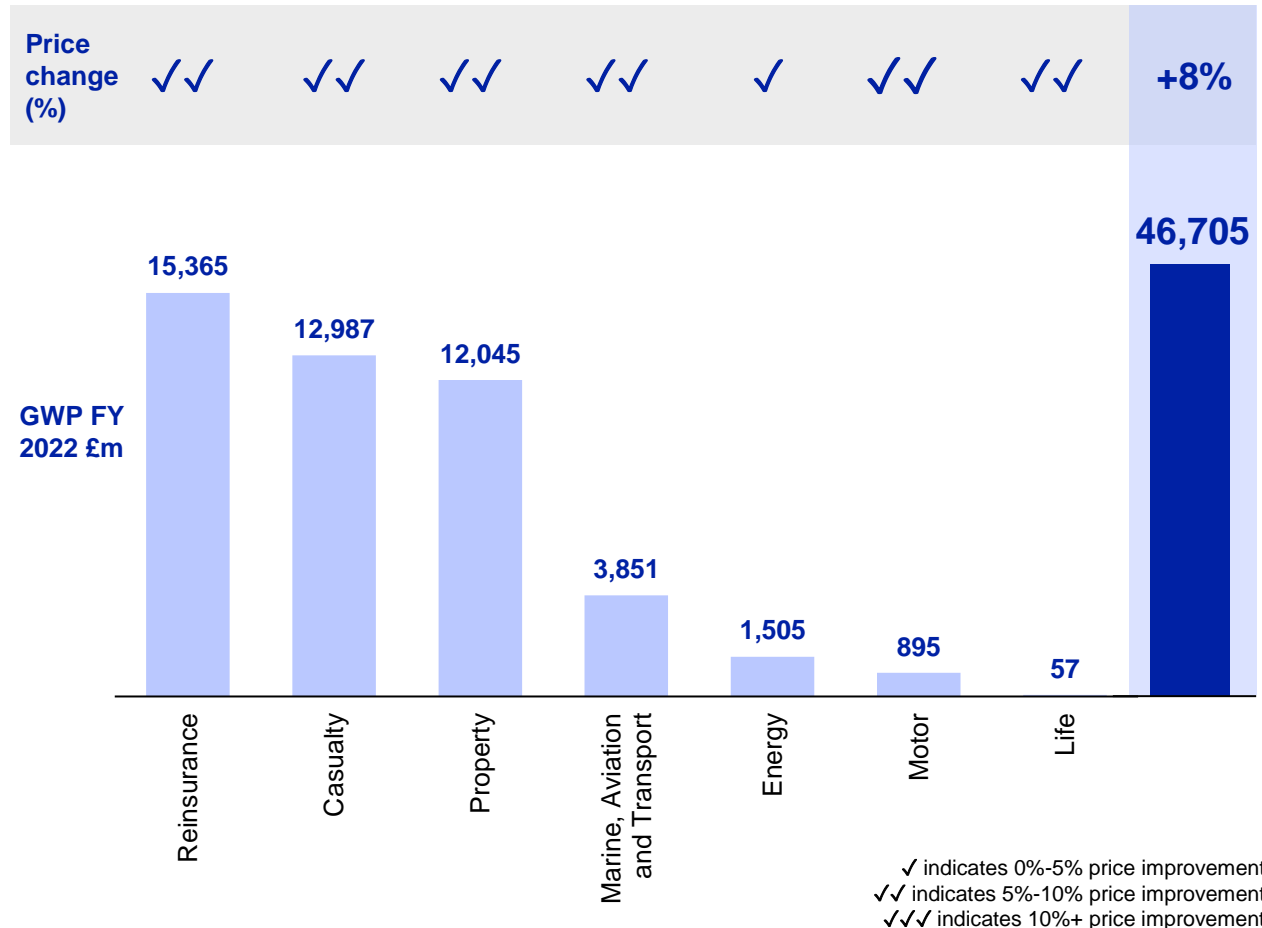
**+19%**

Growth



FX	<b>+7%</b>
Price	<b>+8%</b>
Volume	<b>+4%</b>

## 20 consecutive quarters of positive price improvement



# 2023 underwriting conditions

## 2023 underwriting year plan

**£56bn**

Gross written premiums

**+14%**



Rate	<b>+4%</b>
Price	<b>+6%</b>
Volume	<b>+4%</b>

## 1/1 renewals

- Property covers affected by price, retention levels, and terms and conditions all shifting significantly
- Coverage for war / political risks were severely restricted
- Other specialty placements were affected through restructuring of composites, and price / coverage changes
- Casualty and liability covers were least impacted

## Q1 2023

- Inwards pricing and reinsurance structures will alter the shape of the portfolio but not materially impact GWP
- Expecting rate increases to continue across most classes
- Increasing underwriting oversight on Cyber, D&O, and Property Binders
- Improving attritional profitability comes with increased volatility at the 1 in 10 return period
- Lloyd's cyber war bulletin came into effect March 21<sup>st</sup>

# Continued improvement in underwriting

	2022 Result	2022 vs 2021
	<b>91.9%</b> Combined ratio	<b>(1.6%pts)</b>
	<b>48.4%</b> Attritional loss ratio	<b>(0.5%pts)</b>
	<b>34.4%</b> Expense ratio	<b>(1.1%pts)</b>
	<b>12.7%</b> Major claims	<b>+1.5%pts</b>
	<b>3.6%</b> Prior Year Releases	<b>+1.5%pts</b>

# Continued improvement in underwriting

## Attritional loss ratio

**48.4%**

2022 vs 2021

**(0.5%pts)**



- Attritional loss ratio below target of 50%
- Pricing and underwriting measures over compensated inflationary trends and improved the attritional loss ratio by 0.5% points

## Major claims

**12.7%**

2022 vs 2021

**+1.5%pts**



- Ukraine loss estimates on an earned basis of £1.4bn or 4.3% of the combined ratio
- Hurricane Ian reserves are £2bn in line with December guidance

## Prior Year Releases

**3.6%**

2022 vs 2021

**+1.5%pts**



- Overall, over 2022 there has been a prior year reserve release of 3.6%, compared to 2.1% for FY 2021.
- There have been prior year releases on most lines of business, notably on Property classes, both insurance and reinsurance.
- These releases were partially offset by 2% prior year deterioration on casualty reserves, reflecting impacts of excess (including social) inflation.

# Promising investment outlook

**2021 Results**  
(£, mn)

**1,442mn**

Investment income

**(1,137mn)\***

Fixed income price  
variance

**948mn**

Investment result

**2022 Results**  
(£, mn)

**1,667mn**

Investment income

**(3,670mn)\***

Fixed income price  
variance

**(3,128mn)**

Investment result

**2023 Forecast\*\***  
(£, bn)

**2.7bn**

Investment income  
forecast

**0.5bn\***

Fixed income price and  
mark-to-market variance

**>3%**

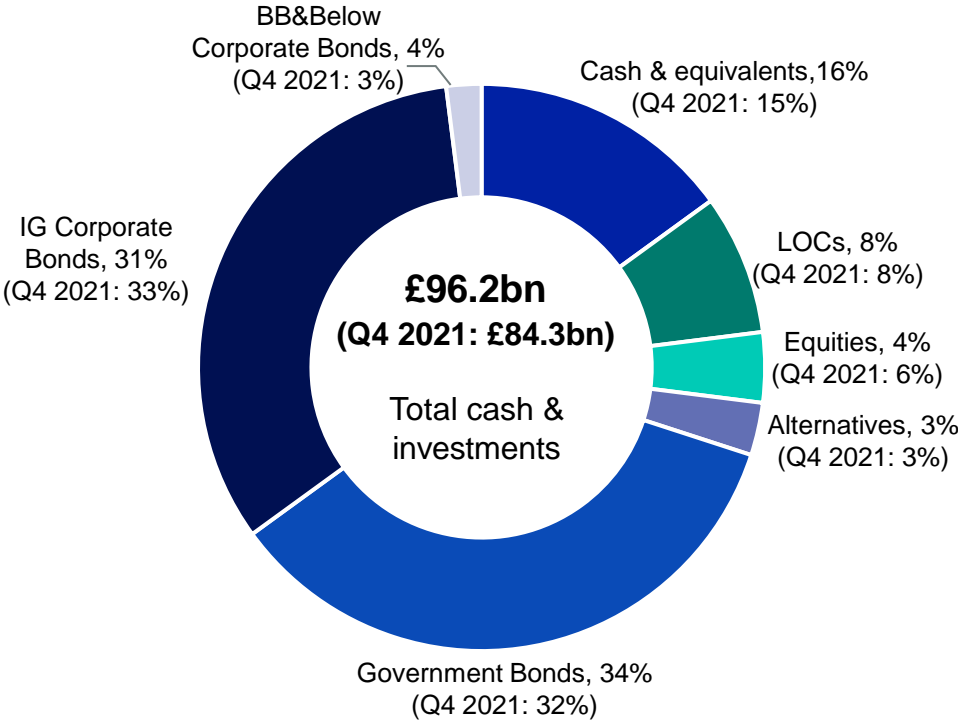
Total investment performance

\*Analytically derived

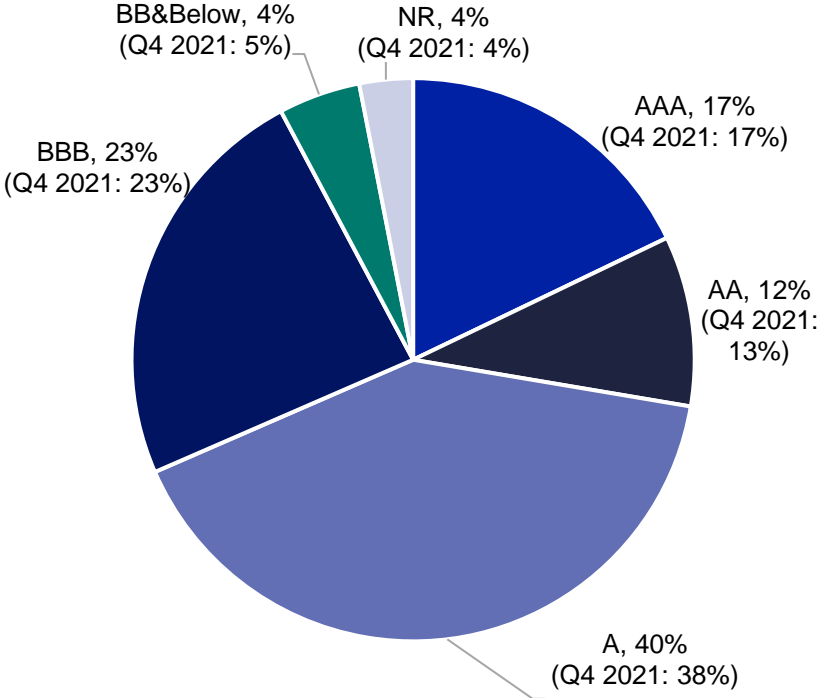
\*\* Assuming market rates move to terminal rates. Subject to financial markets, F/X, and unpredictable economic developments

# High quality investment portfolio

## Conservative asset allocation



## High quality corporate bond portfolio



## Asset Liability Management

**Overall short duration**

# Strong balance sheet

## 2022 Result

**181%**

Market-wide solvency

**412%**

Central solvency ratio

**£40.2bn**

Paid in capital\*

**£3.5bn\*\***

Reserve margin

## 2022 vs 2021

**+4%**

**+24%**

**+10%**

**+16%**

## Financial strength ratings

**AA-**  
Fitch  
Ratings

**AA-**  
KBRA

**A+**  
Standard  
& Poor's

**A**  
AM Best

\*Total capital, reserves and sub-ordinated loan notes

\*\*According to the signing actuaries



# Strong balance sheet

## Solvency

**412%**

Central solvency ratio

**181%**

Market-wide solvency ratio

**2022 vs 2021**

**+24%**

**+4%**



- Lloyd's capital and solvency positions remain strong with a market-wide solvency coverage of 181% (FY 2021: 177%) and central solvency coverage of 412% (FY 2021: 388%).
- Both solvency coverage ratios are comfortably above risk appetite levels.
- Net resources stand at £40.2bn despite net loss of £0.8bn

## Reserving

**£3.5bn**

Reserve margin\*

**2022 vs 2021**

**+16%**



- The signing actuaries have reported a £3.5bn margin in the Syndicate net earned held reserves. This margin represents about 7% of the reserves.
- As per our market policy, we book losses early, like we did for Ukraine and COVID-19. Please see appendix for our reserving policy.
- Ukraine loss estimates on an earned basis of £1.4bn based on probability weighted estimates. 90% of this is IBNR.
- COVID IBNR now sits with £0.7bn (£0.9bn in 2021), which is 22% of the £3.2bn net ultimate loss
- 93% of syndicates (representing 99% of net reserves) explicitly considered the current inflationary environment, with syndicates making an average 2.9% uplift for the heightened inflationary environment (beyond that captured in the historical trends) across all underwriting years

**AA-**  
Fitch  
Ratings

**AA-**  
KBRA

**A+**  
Standard  
& Poor's

**A**  
AM Best

\*According to the signing Actuaries

# Strong underwriting result, resilient capital position and promising investment outlook

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Strong underwriting result



Strong pricing conditions



Improving yield environment



High quality balance sheet

# 2023 Outlook

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John Neal, Chief Executive Officer

# 2023 Outlook

## 2022 Actual

**£46.7bn**

Gross written premium

**91.9%**

Combined ratio

**(£3.1bn)**

Net investment income

## 2023 Outlook\*

**£56bn**

Gross written premium

**<95%**

Combined ratio

**>3%**

Total investment performance

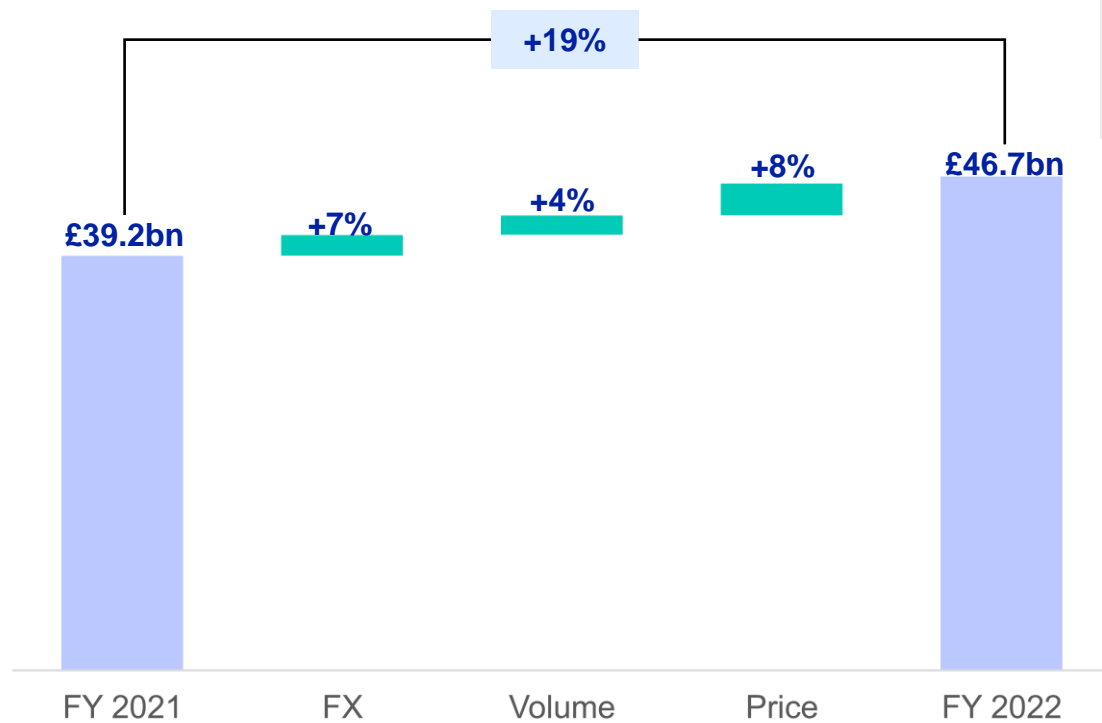
- Profitable growth, sustainable performance
- Performance and capital management unabating
- Continue Blueprint Two delivery
- Maintain focus on building an inclusive and high performing culture

# Appendix

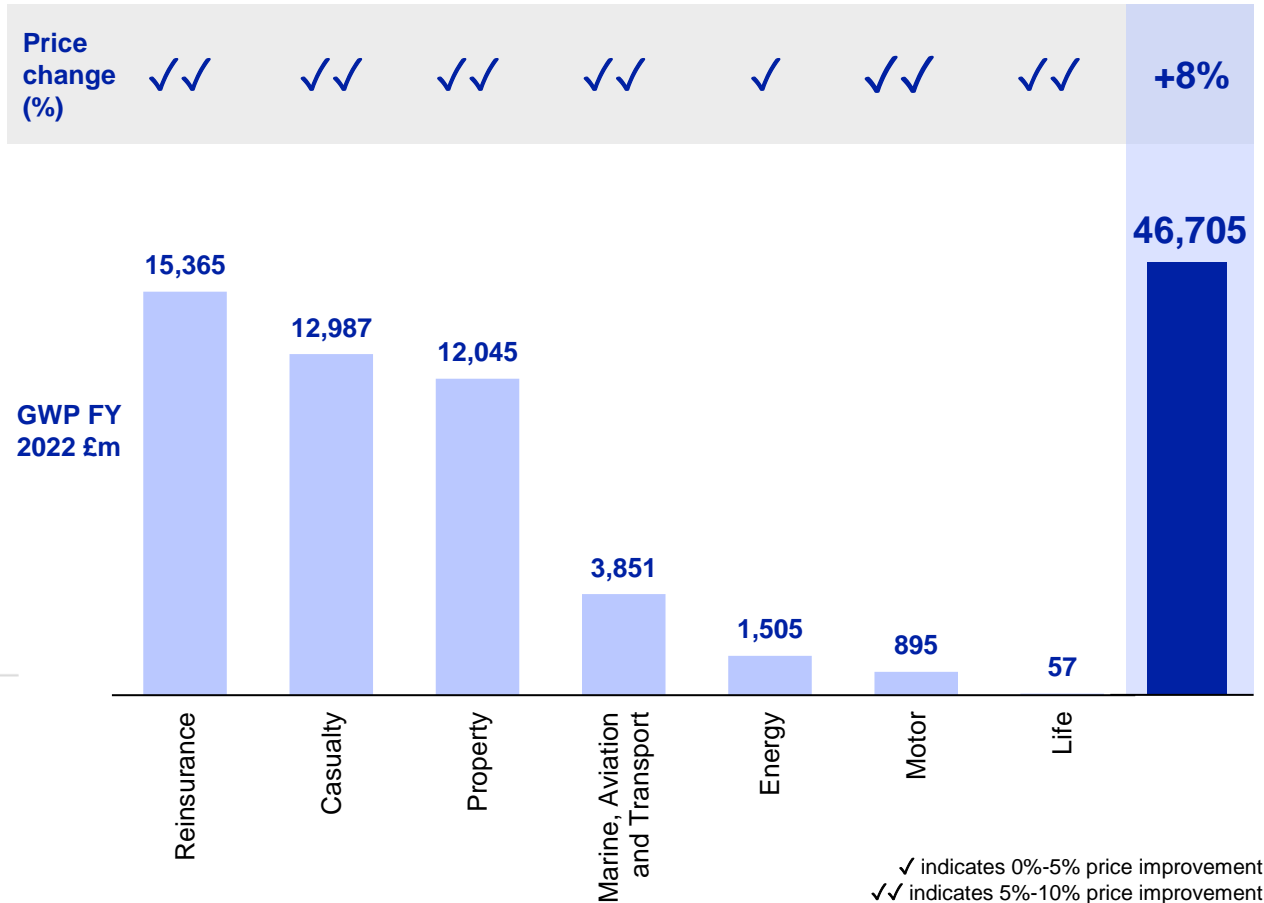
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# Strong underwriting conditions continue

Premium changes FY 2021 – FY 2022

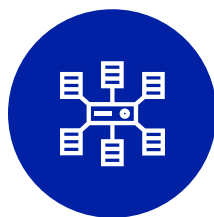


20 consecutive quarters of positive price improvement



✓ indicates 0%-5% price improvement  
 ✓✓ indicates 5%-10% price improvement  
 ✓✓✓ indicates 10%+ price improvement

# Lloyd's Market approach to claims reserving



## Proactive approach

- Early recognition of how much losses may ultimately cost limits surprises on the balance sheet.
- Probability weighted exposure- based reserving based on full range of scenarios.
- Ensure different outcomes are reflected at appropriate return periods for capital.
- Independent reserve and capital oversight carried out by Lloyd's centrally in conjunction with independent actuarial reserve reviews and model validation.



## Ability to manage complex losses

- COVID-19 reserve stable at £3.2bn, including 22% IBNR.
- £1.4bn net reserves for Ukraine losses, where IBNR makes up 90% of the net ultimate loss estimate.
- Established process for getting a deep understanding of major events and uncertainties. We are well versed in dealing with complexity.



## Reserve margins and capital to reflect uncertainty

- 3.6% prior year reserve release in 2022.
- Margins are strong enough to digest unexpected claims movement such as inflation.
- Central and Syndicate capital setting includes variety of event outcomes and oversight process checks capitalisation is adequate.

# Major losses

Largest net losses (£bn)	FY 2021	FY 2022
Hurricane Ian	-	2.0
Ukraine losses	-	1.4
Eastern Australia floods	-	0.3
Winter Storm Elliot	-	0.2
Hurricane Ida	1.5	-
Winter Storm Uri	0.8	-
Other	0.7	0.2
<b>Total</b>	<b>3.0</b>	<b>4.1</b>
<b>Major Claims as a % of NEP</b>	<b>11.2%</b>	<b>12.7%</b>
<b>Nat cat ratio</b>	<b>11.2%</b>	<b>8.4%</b>



# 19% profitable growth with a 91.9% combined ratio

£m	FY 2020	FY 2021*	FY 2022
Gross written premium	35,466	39,216	46,705
Net earned premium	25,876	26,657	32,458
Net incurred claims	(18,929)	(15,440)	(18,655)
Operating expenses	(9,623)	(9,476)	(11,162)
<b>Underwriting result</b>	<b>(2,676)</b>	<b>1,741</b>	<b>2,641</b>
Net investment income	2,268	948	(3,128)
Other expenses, net	(374)	(478)	(440)
Foreign exchange gains	(105)	66	158
<b>Profit/(loss) before tax</b>	<b>(887)</b>	<b>2,277</b>	<b>(769)</b>
<b>Loss ratio</b>	<b>73.1%</b>	<b>58.0%</b>	<b>57.5%</b>
Attritional losses	51.9%	48.9%	48.4%
Prior year development	(1.8%)	(2.1%)	(3.6%)
Major claims	23.0%	11.2%	12.7%
<b>Expense ratio</b>	<b>37.2%</b>	<b>35.5%</b>	<b>34.4%</b>
Admin expense ratio	11.1%	11.5%	11.0%
Acquisition cost ratio	26.1%	24.0%	23.4%
<b>Combined ratio (excluding COVID-19)**</b>	<b>97.0%</b>	<b>93.5%</b>	<b>91.9%</b>

\*FY 2021 Restated

\*\*FY 2020 stated 110.3% including COVID-19

# Balance Sheet

£m	FY 2021	FY 2022
Cash and investments	83,998	95,872
Reinsurers' share of unearned premiums	4,076	4,847
Reinsurers' share of claims outstanding	24,208	29,408
Other assets	25,873	31,403
<b>Total assets</b>	<b>138,155</b>	<b>161,530</b>
Gross unearned premiums	(19,074)	(23,228)
Gross claims outstanding	(67,800)	(80,905)
Other liabilities	(14,728)	(17,192)
<b>Net resources</b>	<b>36,553</b>	<b>40,205</b>
Member assets	33,480	37,100
Central assets	3,073	3,105

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