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W/R/B

UNDERWRITING

| a Berkley Company



W. R. Berkley Syndicate 1967 Annual Report and Financial Statements

For the year ended 31 December 2021

MANAGING AGENT'S CORPORATE INFORMATION

DIRECTORS AND ADMINISTRATION

Managing Agent

W. R. Berkley Syndicate Management Limited

DIRECTORS

William Robert Berkley – Chairman ¹

Jacqueline Hedges

William Robert Berkley Jr ¹

Ira Lederman

David Brosnan (appointed 11 March 2021)

Michael Smith ²

James Bronner

Steven Taylor

Robert Chase ²

Edward Creasy ²

Andrew Mitchell

Gillian James (appointed 16 November 2021)

Alastair Blades

¹ Directors of ultimate parent company W. R. Berkley Corporation

² Independent non-Executive Director

Company Secretary

Clyde & Co Secretaries Limited

Bankers

Citibank NA

RBC Dexia

Managing Agent's registered office

14th floor, 52 Lime Street

London, EC3M 7AF

Investment manager

Berkley Dean & Company, Inc.

Managing Agent's registered number

07712472

Registered auditor

KPMG LLP

Active underwriters

Miriam Goddard

Alastair Blades

Reporting actuary

Ernst & Young LLP

Directors' interests

None of the Directors of the Managing Agent have any participation in the Syndicate's premium income capacity.

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HIGHLIGHTS

Financial year	2021	2020	2019	2018	2017	2016	2015
Gross premium written (\$m)	495.4	417.5	335.4	254.5	222.4	229.4	213.2
Net premium written (\$m)	312.8	168.5	203.0	162.5	129.6	180.9	181.4
Net premium earned (\$m)	255.0	184.4	179.3	155.7	138.1	175.5	192.1
Net claims ratio (%)	62.2	129.1	51.5	66.5	98.0	71.9	56.0
Acquisition expense ratio (%)	15.6	21.6	18.7	21.9	29.7	28.2	25.6
Admin expense ratio (%)	18.5	20.8	17.7	21.9	23.2	17.5	14.2
Net combined ratio (%)	96.4	171.5	87.9	110.3	150.9	117.6	95.8
Cash and investments (\$m)	330.9	223.9	147.9	112.9	105.6	132.1	141.6
Profit / (Loss) for financial year (\$m)	10.3	(131.7)	23.4	(16.4)	(69.8)	(26.6)	8.9

Net expense ratio and net combined ratio excludes profit / (loss) on foreign exchange.



Pure underwriting year	2021 F'cast	2020 F'cast	2019 Actual	2018 Actual	2017 Actual	2016 Actual	2015 Actual
Lloyd's stamp capacity (\$m)	474.1	444.3	298.1	286.6	304.4	278.0	277.0
Gross premium written (\$m)	524.3	405.9	305.6	252.1	240.1	239.9	197.9
Profit / (Loss) for underwriting year (\$m)	53.9	(60.3)	(49.2)	(12.3)	(35.3)	(35.6)	1.9
Return on capacity (%)	11.4	(13.6)	(16.6)	(4.3)	(11.6)	(12.8)	0.7

ACTIVE UNDERWRITERS' REPORT

W. R. Berkley Syndicate 1967 ("the Syndicate") underwrites a diversified portfolio of risks, both Short Tail and Long Tail.

Short Tail business includes Property, Political Lines, Engineering & Construction classes. Long Tail business includes the Specialty Casualty classes of Professional Indemnity, Financial Lines and Healthcare, and also comprises the affiliated Berkley lines of business and the Lloyd's China business.

Business is mainly written directly to the Lloyd's platform through London Market intermediaries. However, the Syndicate also makes use of its service company, W. R. Berkley UK Limited, to underwrite certain business and to facilitate its network of affiliated Berkley businesses acting as approved coverholders. Business related to EEA risks is placed through Lloyd's Insurance Company S.A. ("Lloyd's Brussels"), the market's Brexit solution, and 100% reinsured by the Syndicate, and business related to Chinese risks is written through Lloyd's Insurance Company (China) Limited ("Lloyd's China") and 100% reinsured by the Syndicate.

The Syndicate has taken action to cease underwriting in non-performing classes where it did not believe that a sustainable cross cycle return was achievable. The Syndicate has exited its participation in the Contingency line of business within the previous Crisis Management class.

The Lloyd's stamp capacity for 2021 was at £350.0 million, or US\$474.1 million (2020: £325.0 million, or US\$444.3 million) which was a £25m (\$29.8m) increase over the prior year. The Stamp capacity for the 2022 underwriting year has increased to £365 million, or US\$494.4 million.

UNDERWRITING RESULTS**Financial year result**

The 2021 financial year GAAP result is a profit of US\$10.3m (2020: a loss of US\$131.7m) and a combined ratio of 96.4% (2020: 171.5%). The Loss Portfolio Transfer agreement with Berkley Insurance Company has removed all net impact of COVID-19 losses from the Syndicate however the earn through of the premium has impacted the results on the 2020 and prior years of account. Strong rate growth and favourable claims experience excluding COVID-19 has supported a strong result and a good position for future performance. Excluding COVID-19 losses and associated reinsurance premiums and recoveries the Syndicate result would have been a profit of \$43.4m and combined ratio of 84.7% (2020: profit of \$29.5m and combined ratio of 88.1%).

The performance for each individual underwriting year during the 2021 financial year is set out below.

Closed years

There were deteriorations on our closed years (2009-2018) primarily on the Healthcare class (\$4.7m) contributing to an overall deterioration on closed years of \$2.6m. The result on the closed years for financial year 2021 was a loss of \$2.6m.

2019 Year

This year of account closed on 31 December 2021 at a loss of \$49.2m million including results on closed years (\$46.6m on pure underwriting year basis). The 2019 year showed positive premium growth and rate improvements in key classes; however, it was affected by net losses arising from COVID-19 which total \$84.0m before application of the loss portfolio transfer agreement. The result on the 2019 year for financial year 2021 was a profit of \$3.7m.



ACTIVE UNDERWRITERS' REPORT (CONT.)

2020 Year

The 2020 underwriting year was affected by losses arising from the COVID-19 pandemic; particularly the Contingency class. Losses from the Contingency class are capped through the loss portfolio transfer agreement entered into with Berkley Insurance Company, as detailed further in the Directors Report and Note 4. Nonetheless, losses arising from COVID-19 (\$94.6m) have contributed to the forecast \$60.3m loss on the year. The result on the 2020 year for financial year 2021 was a profit of \$6.7m.

2021 Year

The 2021 underwriting year presented an opportunity to capitalise on strong market positioning, an established core book and rate improvements to deliver profitable growth for the Syndicate. The Syndicate has achieved rate increases and underwritten new business in core classes in line with its business plan. There has been particularly strong growth in Commercial Property, Berkley classes, as well as the Professional Indemnity and Financial Lines, subclasses of the Specialty Casualty class. The forecast result for the year is a profit of \$53.9m. The result for the 2021 year for the financial year 2021 is a profit of \$2.6m.

OUTLOOK

2022 presents the opportunity to capitalise on careful cycle management over recent years with the development of a core book and rate improvements expected to continue. Syndicate 1967 has adapted well to developments from COVID-19 through exiting certain classes and prioritising core classes which show potential for profitable growth.

Syndicate operational performance has proved resilient throughout 2021 and this will enable it to capitalise on the opportunities forthcoming in 2022. The Syndicate believes that it has the ability to attract talent and the investments in people, policies and technology made to date will ensure the Syndicate is in position to generate satisfactory returns for its capital providers in the future.

A. BLADES

ACTIVE UNDERWRITER

3 MARCH 2022

M. GODDARD

ACTIVE UNDERWRITER

3 MARCH 2022

REPORT OF THE DIRECTORS OF THE MANAGING AGENT

The Directors of W. R. Berkley Syndicate Management Limited ("WRBSML" or "the Managing Agent") present their report in respect of the Syndicate for the year ended 31 December 2021.

This annual report is prepared using the annual basis of accounting as required by Statutory Instrument No 1950 of 2008, the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and applicable United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland* ("FRS102") and Financial Reporting Standard 103 *Insurance Contracts* ("FRS103").

RESULTS

The result for the year ended 31 December 2021 is a profit of \$10.3 million (2020: loss of \$131.7 million).

PRINCIPAL ACTIVITIES

The principal activity of the Syndicate is the transaction of general insurance and reinsurance business in the Lloyd's market, in accordance with the risk appetite agreed by the Board of Directors of the Managing Agent ("the Board").

The Syndicate underwrites direct business and facultative reinsurance, specialising in its chosen classes of Property, Political Lines, Engineering and Construction, and Specialty Casualty (which comprises of Professional Indemnity, Financial Lines and Healthcare). The Syndicate also provides an international underwriting platform for member companies of W. R. Berkley Corporation ("WRBC") and writes a limited level of treaty and facultative reinsurance through Lloyd's China. The Syndicate also manages the run off of its closed Marine, Aviation, Accident and Health, Asset Protection and Contingency classes.

BUSINESS REVIEW AND KEY PERFORMANCE INDICATORS

The table below sets out our key performance indicators. Gross premium written increased by 18.7%, largely as a result of a 25.8% growth in Speciality Casualty lines (Professional Indemnity, Financial Lines and Healthcare) and 56.5% increase in Berkley business. This growth was partly offset by premium decreases from classes in run-off (Aviation, Marine, Asset Protection, Accident and Health, Contingency and Consortia) and a 13.1% decrease in Engineering and Construction. The net claims ratio significantly improved over 2020 to 62.2% as the impact of COVID-19 on losses was less severe. Syndicate operations remained resilient throughout 2021 amid ongoing COVID-19 related operational disruptions.

During 2020 the Syndicate entered into a Loss Portfolio Transfer Agreement ("LPT") with Berkley Insurance Company ("BIC"), a Group company, in which the Syndicate ceded to BIC and BIC reinsured 100% of all losses that are directly attributable to COVID-19 arising under policies of insurance or reinsurance underwritten by or on behalf of the Syndicate bound prior 1 October 2020 excluding certain intergroup reinsurance agreements. This Agreement has continued to support the Syndicate's position in 2021.

	2021 \$'000	2020 \$'000	2019 \$'000
Gross premium written	495,397	417,528	335,430
Profit/(Loss) for the financial year	10,333	(131,681)	23,441
Investment (Losses)/Gains	(802)	4,005	3,238
Net Claims ratio	62.2%	129.1%	51.5%
Net Expense ratio	34.2%	42.4%	36.4%
Net Combined ratio	96.4%	171.5%	87.9%

REPORT OF THE DIRECTORS OF THE MANAGING AGENT (CONT.)

A Cash Call of \$139.1m was received into the Syndicate on 28th January 2021 from WRBC Corporate Member Limited ("the Corporate Member") to support Syndicate 1967's underwriting and other commitments.

The following table further details the gross premium written by class of business. Run-off classes comprise Accident and Health, Asset Protection, Aviation, Contingency, Consortia and Marine.

Gross premium written	2021 \$'000	2020 (re-presented) ¹ \$'000	2019 (re-presented) ¹ \$'000
Property	204,191	180,705	124,496
Political Lines	22,861	17,411	27,842
Engineering and Construction	50,450	58,029	46,534
Short Tail	277,502	256,145	198,872
Professional Indemnity	39,614	40,404	26,448
Financial Lines	41,456	21,693	10,146
Healthcare	28,131	24,692	23,283
Reinsurance China	8,617	9,134	9,565
Berkley Business	100,057	63,925	44,078
Long Tail	217,875	159,848	113,520
Run-off	20	1,535	23,038
Total	495,397	417,528	335,430

1. 2020 and 2019 data have been re-presented to align to 2021 classes.

The Active Underwriters' report on page 2 also provides a review of business for the year.

Total investment return after expenses and unrealised gains/losses was a loss of \$0.8 million (2020: \$4.1 million profit). Investment return is monitored against industry 1-3 year benchmarks and the portfolios have performed in line with these benchmarks.

FUTURE DEVELOPMENTS

The capacity for the 2022 year of account has increased to £365.0 million (US\$494.4 million), compared with the capacity for the 2021 year of account of £350.0 million (\$474.1 million).

Future at Lloyd's is a market-wide transformation programme that is focussed on combining data, technology and new ways of working with existing strengths to transform the Lloyd's market and its culture. 'Blueprint Two' priorities have now been published to inform the strategy and business planning processes of market participants with implementation intended in 2022.

The Syndicate will be further developing its ESG strategy and framework throughout 2022 that will form part of the Lloyd's 2023 business planning process.

REPORT OF THE DIRECTORS OF THE MANAGING AGENT (CONT.)**PRINCIPAL RISKS AND UNCERTAINTIES**

Risk management is a core tenet of the Managing Agent and, in accordance with its culture and philosophy, the Syndicate's individual and aggregate risk exposures are managed proactively with a strong balance sheet, including a high-quality investment portfolio. The Board is responsible for managing all risks facing the business. The Board sets risk appetite as part of the business planning and capital planning processes. A 'three lines of defence' governance model is in place that promotes and enables an effective system of risk management and internal control across the Managing Agent. The Board has an established Risk & Capital Committee ("RCC"), a Risk Management function and an Audit Committee.

The principal risks and uncertainties facing the Syndicate are as follows:

- Strategic risk;
- Insurance risk including reserving risk;
- Financial risk including credit risk, liquidity risk and market risk;
- Operational risk including regulatory risk; and
- Group Risk.

Note 4 to the Financial Statements – Risk and Capital Management provides a further explanation of how these risks are addressed.

Coronavirus

The worldwide spread of the COVID-19 virus has had wide ranging social, economic and financial implications since the virus was declared a global pandemic by the World Health Organisation on 11 March 2020. The Syndicate has experienced ongoing impacts on its business operations and underwriting performance during 2021 as a result of the ongoing pandemic and has put in place mitigation strategies to support operations and the Syndicate's underwriting position. The Syndicate's assessment of the risks and impacts arising from COVID-19 and the risk management responses taken is set out in further detail in Note 4.

Brexit

Following the UK's withdrawal from the EU on 31 December 2020, from 1 January 2021 onwards, it continues to be Lloyd's policy that all non-life EEA insurance risks are written by Lloyd's Brussels. The impact and responses are outlined further above in the Future Developments section and in Note 4. Commencing 1st April 2022, European business will be underwritten via a Lloyd's service company arrangement with Berkley European Underwriters AS, a Berkley group company.

GOING CONCERN

Based on the going concern assessment performed as at 31 December 2021, the Directors consider there to be no material uncertainties that may cast significant doubt over the Syndicate's ability to continue to operate as a going concern. The Directors have formed a judgment that the Syndicate has adequate resources to continue in operational existence for a period of at least 12 months from the date of signing these financial statements and confirm their intent to open a 2023 year of account.



UNDERWRITING

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REPORT OF THE DIRECTORS OF THE MANAGING AGENT (CONT.)

POLITICAL AND CHARITABLE DONATIONS

The Syndicate made no charitable donations during the year nor in the prior year. There were no political donations made this year nor in the previous year.

DIRECTORS SERVING IN THE YEAR

The Directors of the Managing Agent, who served during the year, were as follows:

William Robert Berkley – Chairman ¹	Jacqueline Hedges
William Robert Berkley Jr ¹	Ira Lederman
David Brosnan (<i>appointed 11 March 2021</i>)	Michael Smith ²
Alastair Blades	Steven Taylor
James Bronner	Edward Creasy ²
Robert Chase ²	Gillian James (<i>appointed 16 November 2021</i>)
Andrew Mitchell	

¹ Directors of ultimate parent company W. R. Berkley Corporation

² Independent non-Executive Director

DISCLOSURE OF INFORMATION TO THE AUDITOR

The Directors of the Managing Agent who held office at the date of approval of this Managing Agent's report confirm that, so far as they are each aware, there is no relevant audit information of which the Syndicate's auditors are unaware and each Director has taken all the steps that they ought to have taken as a Director to make themselves aware of any relevant audit information and to establish that the Syndicate's auditors are aware of that information.

AUDITOR

Pursuant to Section 14 of Schedule 1 of the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008, the Auditor has been reappointed and KPMG LLP will therefore continue in office.

SYNDICATE ANNUAL GENERAL MEETING

In accordance with the Syndicate Meetings (Amendment No. 1) Byelaw (No. 18 of 2000), notice is hereby given that the managing agent does not propose to hold an annual general meeting of the members of the Syndicate.

On behalf of the Board

D. BROSNAN

DIRECTOR

3 MARCH 2022

STATEMENT OF MANAGING AGENT'S DIRECTORS' RESPONSIBILITIES

The Directors of the Managing Agent are responsible for preparing the Syndicate annual accounts in accordance with applicable law and regulations.

The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 requires the Directors of the Managing Agent to prepare their Syndicate's annual accounts for each financial year. Under that law they have elected to prepare the annual accounts in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including Financial Reporting Standard 102, *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 the Directors of the Managing Agent must not approve the annual accounts unless they are satisfied that they give a true and fair view of the state of affairs of the Syndicate and of the profit or loss of the Syndicate for that period. In preparing these annual accounts, the Directors of the Managing Agent are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the annual accounts;
- Assess the Syndicate's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- Use the going concern basis of accounting unless they either intend to cease trading, or have no realistic alternative but to do so.

The Directors of the Managing Agent are responsible for keeping adequate accounting records that are sufficient to show and explain the Syndicate's transactions and disclose with reasonable accuracy at any time the financial position of the Syndicate and enable them to ensure that the Syndicate annual accounts comply with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008. They are responsible for such internal control as they determine is necessary to enable the preparation of Syndicate annual accounts that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Syndicate and to prevent and detect fraud and other irregularities.

The Directors of the Managing Agent are responsible for the maintenance and integrity of the Syndicate and financial information included on the Syndicate's website. Legislation in the UK governing the preparation and dissemination of Syndicate annual accounts may differ from legislation in other jurisdictions.

On behalf of the Board

D. BROSNAN

DIRECTOR

3 MARCH 2022

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF W. R. BERKLEY SYNDICATE 1967

OPINION

We have audited the Syndicate annual accounts of Syndicate 1967 ("the Syndicate") for the year ended 31 December 2021 which comprise the Statement of Profit and Loss: Technical account – General business, Statement of Profit and Loss: non-technical account, Balance Sheet – Assets, Balance Sheet – Liabilities, Statement of Changes in Members' Balances, Statement of Cash Flow, and related notes, including the accounting policies in note 3.

In our opinion the Syndicate annual accounts:

- give a true and fair view of the state of the Syndicate's affairs as at 31 December 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Syndicate in accordance with, UK ethical requirements including the Financial Reporting Council ("FRC") Ethical Standard as applied to other entities of public interest. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

GOING CONCERN

The Directors of the Managing Agent have prepared the Syndicate annual accounts on the going concern basis as they do not intend to cease underwriting or to cease its operations, and as they have concluded that the Syndicate's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the Syndicate annual accounts ("the going concern period").

In our evaluation of the Directors' conclusions, we considered the inherent risks to the Syndicate's business model and analysed how those risks might affect the Syndicate's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the Directors' use of the going concern basis of accounting in the preparation of the Syndicate annual accounts is appropriate;
- we have not identified, and concur with the Directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Syndicate's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Syndicate will continue in operation.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF W. R. BERKLEY SYNDICATE 1967**FRAUD AND BREACHES OF LAWS AND REGULATIONS – ABILITY TO DETECT***Identifying and responding to the risks of material misstatement due to fraud*

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures at the Syndicate and Managing Agent included:

- Enquiring of Directors of the Managing Agent, the Audit Committee, internal audit, compliance, legal and risk and inspection of policy documentation as to the Syndicate and Managing Agent's high-level policies and procedures to prevent and detect fraud, including the internal audit function, and the Syndicate and Managing Agent's channel for "whistleblowing", as well as whether they have knowledge of any actual, suspected or alleged fraud.
- Reading Board, Audit Committee and Risk and Solvency Committee minutes.
- Considering remuneration incentive schemes and performance targets for management and Directors of the Managing Agent.
- Using analytical procedures to identify any usual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, and considering possible pressures to meet profit targets and our overall knowledge of the control environment, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries, and the risk of bias in accounting estimates and judgements such as the valuation of claims outstanding and the valuation of estimated premium debtors. We did not identify any additional fraud risks.

We performed procedures including:

- Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included those posted by senior management, journals posted without a user identity, those posted to accounts linked to an accounting estimate and those posted with unusual descriptions or related to run-off if any; and
- Assessing significant accounting estimates for bias.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the Syndicate annual accounts from our general commercial and sector experience and through discussion with the Directors of the Managing Agent and other management (as required by auditing standards), and from inspection of the Managing Agent's regulatory and legal correspondence and discussed with the Directors of the Managing Agent and other management the policies and procedures regarding compliance with laws and regulations.

As the Syndicate is regulated, our assessment of risks involved gaining an understanding of the control environment including the entity's procedures for complying with regulatory requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF W. R. BERKLEY SYNDICATE 1967

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the Syndicate annual accounts varies considerably.

Firstly, the Syndicate is subject to laws and regulations that directly affect the Syndicate annual accounts including financial reporting legislation (including related Lloyd's regulations) and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related Syndicate annual account items.

Secondly, the Syndicate is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the Syndicate annual accounts, for instance through the imposition of fines or litigation or the loss of the Syndicate's capacity to operate. We identified the following areas as those most likely to have such an effect: regulatory capital and conduct recognising the financial and regulated nature of the Syndicate's activities. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Directors of the Managing Agent and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the Syndicate annual accounts, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the Syndicate annual accounts, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

OTHER INFORMATION - REPORT OF THE DIRECTORS OF THE MANAGING AGENT

The Directors are responsible for the Report of the Directors of the Managing Agent. Our opinion on the Syndicate annual accounts does not cover the Report of the Directors of the Managing Agent and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the Report of the Directors of the Managing Agent and, in doing so, consider whether, based on our Syndicate annual accounts audit work, the information therein is materially misstated or inconsistent with the Syndicate annual accounts or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the Report of the Directors of the Managing Agent;
- in our opinion the information given in the Report of the Directors of the Managing Agent is consistent with the Syndicate annual accounts; and
- in our opinion the information given in the Report of the Directors of the Managing Agent have been prepared in accordance with the requirements of the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF W. R. BERKLEY SYNDICATE 1967

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

Under the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Syndicate annual accounts are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

RESPONSIBILITIES OF THE DIRECTORS OF THE MANAGING AGENT

As explained more fully in their statement set out on page 8, the Directors of the Managing Agent are responsible for: the preparation of the Syndicate annual accounts and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of Syndicate annual accounts that are free from material misstatement, whether due to fraud or error; assessing the Syndicate's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to cease underwriting or to cease its operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES

Our objectives are to obtain reasonable assurance about whether the Syndicate annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an Auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Syndicate annual accounts.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

THE PURPOSE OF OUR AUDIT WORK AND TO WHOM WE OWE OUR RESPONSIBILITIES

This report is made solely to the Syndicate's members, as a body, in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008. Our audit work has been undertaken so that we might state to the Syndicate's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Managing Agent and the Syndicate's members, as a body, for our audit work, for this report, or for the opinions we have formed.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF W. R. BERKLEY SYNDICATE 1967

David Maddams (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
15 Canada Square,
London,
E14 5GL
3 MARCH 2022

STATEMENT OF PROFIT AND LOSS ACCOUNT: TECHNICAL ACCOUNT - GENERAL BUSINESS FOR THE YEAR ENDED 31 DECEMBER 2021

		2021		2020	
	Notes	\$'000	\$'000	\$'000	\$'000
Earned premiums, net of reinsurance					
Gross premium written	5	495,397		417,528	
Outwards reinsurance premium		(182,619)		(248,997)	
Net premium written			312,778		168,531
Change in the provision for unearned premiums					
Gross amount	17	(42,650)		(41,666)	
Reinsurers' share	17	(15,120)		57,581	
Change in the net provision for unearned premiums			(57,770)		15,915
Earned premiums, net of reinsurance			255,008		184,446
Allocated investment return transferred from the non-technical account					
			(802)		4,055
Claims incurred, net of reinsurance					
Claims paid					
Gross amount		(329,643)		(220,467)	
Reinsurers' share		225,967		89,752	
Net claims paid			(103,676)		(130,715)
Change in the provision for claims					
Gross amount	17	(22,236)		(253,436)	
Reinsurers' share	17	(32,722)		146,108	
Change in the net provision for claims			(54,958)		(107,328)
Claims incurred, net of reinsurance	6		(158,634)		(238,043)
Net operating expenses	7		(87,142)		(78,266)
Total technical charges			(245,776)		(316,309)
Balance on the technical account – general business			8,430		(127,809)

All amounts above are in respect of continuing operations.
 The notes on pages 20 to 50 form part of these financial statements.

STATEMENT OF PROFIT AND LOSS ACCOUNT: NON-TECHNICAL ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2021

	<i>Notes</i>	2021 \$'000	2020 \$'000
Balance on the technical account – general business		8,430	(127,809)
Investment income	10,11	4,002	3,612
Realised (losses) on investments	10	(728)	(116)
Unrealised (losses) and gains on investments	10	(3,887)	739
Investment expenses and charges	10	(189)	(180)
Allocated investment return transferred to technical account - general business		802	(4,055)
Other expenses		(720)	-
Profit/(Loss) on foreign exchange		2,623	(3,872)
Profit/(Loss) for the financial year		10,333	(131,681)

There are no recognised gains and losses for the current period other than those included in the profit and loss account above and therefore no statement of other comprehensive income has been presented.

All amounts above are in respect of continuing operations.

The notes on pages 20 to 50 form part of these financial statements.

BALANCE SHEET AS AT 31 DECEMBER 2021

Assets	Notes	2021		2020	
		\$'000	\$'000	\$'000	\$'000
Investments					
Financial investments	12,13	278,599		181,221	
Deposits with ceding undertakings		3,897		-	
			282,496		181,221
Reinsurers' share of technical provisions					
Provision for unearned premiums	17	100,997		117,893	
Claims outstanding	4, 17, 18	299,006		333,944	
			400,003		451,837
Debtors					
Debtors arising out of direct insurance operations	14	142,904		117,191	
Debtors arising out of reinsurance operations	15	51,772		113,550	
Other debtors		7,654		9,231	
			202,330		239,972
Other assets					
Cash at bank and in hand		14,926		11,932	
Overseas deposits	13	37,385		30,769	
			52,311		42,701
Prepayments and accrued income					
Accrued interest and rent		1,386		1,124	
Deferred acquisition costs		45,204		39,473	
Other prepayments and accrued income		2,036		2,183	
			48,626		42,780
Total assets		985,766		958,511	

The notes on pages 20 to 50 form part of these financial statements.

BALANCE SHEET AS AT 31 DECEMBER 2021 (CONT.)

Liabilities	Notes	2021		2020	
		\$'000	\$'000	\$'000	\$'000
Capital and reserves					
Member's balances			9,037		(137,364)
Technical provisions					
Provision for unearned premiums	17	262,938		222,853	
Claims outstanding	4, 17	561,739		543,919	
			824,677		766,772
Creditors					
Creditors arising out of direct insurance operations	19	1,640		5,050	
Creditors arising out of reinsurance operations – due within one year	20	117,147		273,150	
Other creditors		7,079		27,717	
			125,866		305,917
Accruals and deferred income			26,186		23,186
Total liabilities, capital and reserves			985,766		958,511

The financial statements on pages 14 to 50 were approved by the Board on 3 March 2022 and were signed on behalf of the Board of W. R. Berkley Syndicate Management Limited by:

D. BROSAN

DIRECTOR

The notes on pages 20 to 50 form part of these financial statements.

STATEMENT OF CHANGES IN MEMBER'S BALANCES FOR YEAR ENDED 31 DECEMBER 2021

	2021 \$'000	2020 \$'000
Member's balances brought forward	(137,364)	(40,966)
Profit / (Loss) for the financial year	10,333	(131,681)
(Distribution) / cash call	136,068	35,283
Member's balances carried forward at 31 December	9,037	(137,364)

Members participate in the Syndicate by reference to years of account and their ultimate results. Assets and liabilities are assessed with reference to policies incepting in that year of account in respect of their membership of a particular year.

The notes on pages 20 to 50 form part of these financial statements.

STATEMENT OF CASH FLOW FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020 (re-presented) ¹
	\$'000	\$'000
Profit/(Loss) for the financial year	10,333	(131,681)
Increase in technical provisions	57,905	312,050
Decrease/(Increase) in reinsurers' share of technical provisions	51,833	(274,152)
Decrease/(Increase) in debtors	31,796	(122,730)
(Decrease)/Increase in creditors	(177,051)	257,266
(Increase) in other assets	(6,616)	(10,941)
Investment return	802	(4,055)
Realised/ Unrealised foreign exchange losses/(gains)	(2,623)	3,872
Net cash flow from operating activities	(33,621)	29,629
Cash flows from investing activities		
Purchase of equity and debt instruments	(186,175)	(194,448)
Sale of equity and debt instruments	80,934	144,147
Purchase of shares and other variable yield securities	(862)	(6,291)
Investment income received	3,084	3,315
Realised / unrealised foreign exchange gains/(losses)	1,665	(4,986)
Unrealised losses/(gains)	1,901	(21)
	(99,453)	(58,284)
Cash flows from financing activities		
(Distribution)/Cash call	136,068	35,283
Net increase in cash and cash equivalents	2,994	6,628
Cash and cash equivalents at the beginning of the year	11,932	5,304
Cash at bank and in hand	14,926	11,932
Cash and cash equivalents at 31 December	14,926	11,932

1. 2020 Cash Flow Statement has been re-presented to recognise movements in overseas deposits as operational cash flows.

The notes on pages 20 to 50 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

1. BASIS OF PREPARATION

Lloyd's Syndicate 1967 ('the Syndicate') underwrites insurance business in the London Market. It is managed by W. R. Berkley Syndicate Management Limited ('the Managing Agent'). The address of the Managing Agent is 14th floor, 52 Lime Street, London, EC3M 7AF.

The financial statements have been prepared in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and applicable United Kingdom Accounting Standards and applicable law (UK Generally Accepted Accounting Practice, "UK GAAP"), including Financial Reporting Standard 102, *The Financial Reporting Standard Applicable in the United Kingdom and Republic of Ireland* ("FRS 102") and Financial Reporting Standard 103, *Insurance Contracts* ("FRS 103").

The financial statements have been prepared on the historical cost basis, except for financial assets at fair value through profit or loss that are measured at fair value.

The financial statements are presented in US Dollars ('USD'), which is the Syndicate's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

Going Concern

The Syndicate annual accounts are prepared on a going concern basis in accordance with FRS102. The Directors have performed an assessment of the Syndicate's ability to continue as a going concern, including the impact of the COVID-19 pandemic.

In response to the COVID 19 pandemic, the Syndicate reviewed and assessed the potential implications for each class of business that the Syndicate underwrites, across all its platforms, with involvement from underwriting, exposure management, actuarial, claims and finance teams. The output of this review formed the basis of Syndicate's loss reserving. Net COVID-19 losses held on the balance sheet at year end are \$0.2m.

The Syndicate's financial forecasts reflect the outcomes that the Directors consider most likely, based on the information available at the date of signing these annual accounts. To assess the Syndicate's going concern, resilience and response to the COVID-19 pandemic, the financial stability of the Syndicate was modelled for a period of at least 12 months and a number of sensitivity, stress and scenario tests were applied. This included, amongst other analysis, a best estimate forecast with a scenario analysis covering the impact of deterioration in loss events alongside pessimistic investment return scenarios. To further stress the financial stability of the Syndicate, additional scenario testing was performed. This included modelling the occurrence of a number of high severity loss events impacting the Syndicate's underwriting platforms in 2022. The testing identified that even under the more severe but plausible stress scenarios, the Syndicate had sufficient liquidity and solvency headroom.

In addition to the above, the following factors were also considered as part of going concern assessment:

- The Syndicate has significantly reduced its participation in classes most severely impacted by COVID-19, exiting the Contingency line of business within the Crisis Management Class.
- In response to the COVID-19 pandemic, the Syndicate has entered into a Loss Portfolio Transfer Agreement ("LPT") with Berkley Insurance Company, a Group entity in which the Syndicate ceded to BIC and BIC reinsured 100% of all losses that are directly attributable to COVID-19 arising under policies of insurance or reinsurance underwritten by or on behalf of the Syndicate bound prior 1 October 2020 excluding certain intergroup reinsurance agreements.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

1. BASIS OF PREPARATION (CONT.)

- The Syndicate was able to open the 2022 year of account with increased stamp of £365.0 million or US\$494.4 million.
- As at 31 December 2021, the Syndicate considers that it has sufficient liquidity to pay its obligations as they fall due. The Syndicate held cash and cash equivalents of US\$14.9 million and fixed maturity investments with maturity dates of less than one year of US\$59.3 million.
- As at 31 December 2021, the average credit quality of the fixed maturity portfolio was AA (31 December 2020 – AA) and there has not been a significant change in Syndicate's counterparty credit exposure as a result of the COVID-19 pandemic. However, it is an area the Directors continue to monitor. Additional credit risk disclosures are set out on pages 33 to 34.
- Additionally, the ability of the Syndicate to meet its obligations as they fall due is also underpinned by the support provided by the Lloyd's solvency process and its chain of security for any members who are not able to meet their underwriting liabilities.

Based on the going concern assessment performed as at 31 December 2021, the Directors consider there to be no material uncertainties that may cast significant doubt over the Syndicate's ability to continue to operate as a going concern. The Directors have formed a judgment that the Syndicate has adequate resources to continue in operational existence for a period of at least 12 months from the date of signing these financial statements and confirm their intention to open a 2023 year of account.

2. USE OF JUDGEMENTS AND ESTIMATES

In preparing these financial statements, the Directors of the Managing Agent have made judgements, estimates and assumptions that affect the application of the Syndicate's accounting policies and the reported amounts of assets, liabilities, income and expenses.

Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

The measurement of the provision for claims outstanding involves judgements and assumptions about the future that have the most significant effect on the amounts recognised in the financial statements.

The provision for claims outstanding comprises the estimated cost of settling all claims incurred but unpaid at the balance sheet date, whether reported or not. This is a judgemental and complex area due to the subjectivity inherent in estimating the impact of claims events that have occurred but for which the eventual outcome remains uncertain. In particular, judgement is applied when estimating the value of amounts that should be provided for claims that have been incurred at the reporting date but have not yet been reported ("IBNR") to the Syndicate.

The amount included in respect of IBNR is based on statistical techniques of estimation applied by the Managing Agent's in-house actuaries and reviewed by external consulting actuaries. These techniques generally involve projecting from past experience the development of claims over time in view of the likely ultimate claims to be experienced and for more recent underwriting, having regard to variations in business accepted and the underlying terms and conditions. The provision for claims also includes amounts in respect of internal and external claims handling costs. For the most recent years, where a high degree of volatility arises from projections, estimates may be based in part on output from rating and other models of business accepted and assessments of underwriting conditions.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)**2. USE OF JUDGEMENTS AND ESTIMATES (CONT.)**

Further information about the risk that the provision for claims outstanding could be materially different from the ultimate cost of claims settlement is included in the sensitivity analysis within note 4.

The measurement of premium estimates comprises the estimated gross premium written during the year, that have not yet been notified by the financial year-end. For certain insurance contracts, premium is initially recognised based on estimates of ultimate premiums. These estimates, primarily relating to binder business, are judgemental and could result in misstatements of revenue recorded in the financial statements.

The main assumption underlying future premium, is that past premium development can be used to project future premium development.

3. SIGNIFICANT ACCOUNTING POLICIES

The following principal accounting policies have been applied consistently in dealing with items which are considered material in relation to the Syndicate's annual accounts.

Premium written

Gross premium written comprises premiums on contracts incepted during the year. Premiums are shown gross of brokerage payable and exclude taxes and duties levied on them. Premiums include estimates for pipeline premiums, representing amounts due to the Syndicate but not yet received or notified.

Outwards reinsurance premiums are accounted for in the period in which they incept and earned in line with underlying gross exposure.

Unearned Premium

The provision for unearned premiums comprises the proportion of premiums written which is estimated to be earned in the following or subsequent financial period. It is computed using a daily pro rata method.

Written premium is earned according to the risk profile of the policy and computed using a daily pro rata method.

Acquisition costs

Acquisition costs include direct costs such as brokerage and commission and indirect costs such as administrative expenses connected with the processing of proposals and the issuing of policies. Costs incurred in acquiring general insurance contracts are deferred, whereby the deferred acquisition cost asset represents the proportion of acquisition cost which corresponds to the proportion of gross premiums written that is unearned at the balance sheet date.

Claims provisions and related recoveries

Claims incurred comprise the estimated cost of all claims occurring during the year, whether reported or not, including related direct and indirect claims handling costs and adjustments to claims outstanding from previous periods.

The provision for claims outstanding is an aggregate of estimates made on an individual case basis and the estimated ultimate cost of these case reserves not settled as at the balance sheet date, together with a provision for related claims handling costs. The provision also includes the estimated cost of IBNR at the balance sheet date. This is calculated through statistical methods. These methods generally involve projecting from past experience the development of claims over time to form a view of the likely ultimate claims to be experienced.

For the most recent periods, where a high degree of volatility arises from projections, estimates may be based in part on output from rating models and assessments of underwriting conditions.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

3. SIGNIFICANT ACCOUNTING POLICIES (CONT.)

The reinsurers' share of provisions for claims is based on the amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to the reinsurance programme in place for the class of business, the claims experience for the period and the current security rating of the reinsurance companies involved. A number of statistical methods are used to assist in making these estimates.

The two most critical assumptions as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used for current business are fair reflections of the likely level of ultimate claims to be incurred.

The Directors consider that the provisions for gross claims and related reinsurance recoveries are fairly stated on the basis of the information currently available to them. However, the ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the annual accounts for the period in which the adjustments are made. The methods used and the estimates made, are reviewed regularly.

Unexpired risks provision

A provision for unexpired risks is made where claims and related expenses arising after the end of the financial period in respect of contracts concluded before that date, are expected to exceed the unearned premiums and premiums receivable under these contracts, after the deduction of any acquisition costs deferred.

The provision for unexpired risks is calculated by reference to classes of business which are managed together, after taking into account relevant investment return.

Foreign currencies

The functional and presentational currency of the Syndicate is US Dollars. Income and expenditure in foreign currencies are translated at the average rates of exchange for the period. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange at the balance sheet date or if appropriate at the forward contract rate. Non-monetary assets and liabilities are translated at the rate of exchange ruling at the date of transaction. All differences arising on translation of foreign currency amounts are included in the profit and loss account.

Financial assets and liabilities

In applying FRS 102, the Syndicate has chosen to apply the recognition and measurement provisions of IAS 39 Financial Instruments: Recognition and Measurement (as adopted for use in the EU).

Financial assets and liabilities are recognised when the Syndicate becomes a party to the contractual provisions of the instrument. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. The Syndicate considers financial assets and liabilities to include debtors and creditors and are stated at cost which is deemed to be fair value.

Classification

The accounting classification of financial assets and liabilities determines the way in which they are measured and changes in those values are presented in the statement of profit or loss account and other comprehensive income. Financial assets and liabilities are classified on their initial recognition. Subsequent reclassifications are permitted only in restricted circumstances.

Financial assets and financial liabilities at fair value through profit and loss comprise financial assets and financial liabilities held for trading and those designated as such on initial recognition. Investments in shares and other

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

3. SIGNIFICANT ACCOUNTING POLICIES (CONT.)

variable yield securities, units in collective investment schemes, and debt and other fixed income securities are designated as at fair value through profit or loss on initial recognition, as they are managed on a fair value basis in accordance with the Syndicate's investment strategy.

Deposits with credit institutions are classified as financial investments and debtors and accrued interest are classified as receivables, and are held at amortised cost. For this purpose investments are stated at market value (bid value) and deposits with credit institutions are stated at amortised cost.

Recognition

Financial instruments are recognised when the Syndicate becomes a party to the contractual provisions of the instrument. Financial assets are derecognised if the Syndicate's contractual rights to the cash flows from the financial assets expire or if the Syndicate transfers the financial asset to another party without retaining control of substantially all risks and rewards of the asset. A financial liability is derecognised when its contractual obligations are discharged, cancelled, or expire.

Purchases and sales of financial assets are recognised and derecognised, as applicable, on the trade date, i.e. the date that the Syndicate commits itself to purchase or sell the asset.

Measurement

A financial asset or financial liability is measured initially at fair value plus, for a financial asset or financial liability not at fair value through profit and loss, transaction costs that are directly attributable to its acquisition or issue.

Financial assets at fair value through profit or loss are measured at fair value with fair value changes recognised immediately in profit or loss. Net gains or net losses on financial assets measured at fair value through profit or loss includes foreign exchange gains/losses arising on their translation to the functional currency, but excludes interest income. The investment return is initially recorded in the non-technical account. A transfer is made from the non-technical account to the general business account to reflect the investment return on funds supporting underwriting business.

Debtors, cash and cash equivalents and non-derivative financial liabilities are measured at amortised cost.

Identification and measurement of impairment

At each reporting date the Syndicate assesses whether there is objective evidence that financial assets not at fair value through profit or loss are impaired. Financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of an asset, and that the loss event has an impact on the future cash flows on the asset that can be estimated reliably.

Objective evidence that financial assets are impaired includes observable data that comes to the attention of the Syndicate about any significant financial difficulty of the issuer, or significant changes in the technological, market, economic or legal environment in which the issuer operates.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

An impairment loss recognised reduces directly the carrying amount of the impaired asset. All impairment losses are recognised in profit or loss. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial assets measured at amortised cost the reversal is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

3. SIGNIFICANT ACCOUNTING POLICIES (CONT.)

Off-setting

Financial assets and financial liabilities are set off and the net amount presented in the balance sheet when, and only when, the Syndicate currently has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Investment Return

Investment return comprises investment income and movements in unrealised gains and losses on financial instruments at fair value through profit or loss, less investment management expenses, interest payable, realised losses and impairment losses. Investment income comprises interest income, dividends receivable and realised investment gains.

Dividend income is recognised when the right to receive income is established. Usually this is the ex-dividend date for equity securities. Interest income on financial assets measured at amortised cost is recognised using the effective interest method. For the purpose of separately presenting investment income and unrealised gains and losses for financial assets at fair value through profit or loss, interest income is recognised as it accrues on the next coupon payment.

For investments at fair value through profit or loss, realised gains and losses represent the difference between the net proceeds on disposal and the purchase price. For investments measured at amortised cost, realised gains and losses represents the difference between the net proceeds on disposal and the latest carrying value (or if acquired after the last reporting date, the purchase price).

Unrealised gains and losses on investments represent the difference between the fair value at the balance sheet date and their purchase price. Movements in unrealised investment gains and losses comprise the increase/decrease in the reporting period in the value of the investments held at the reporting date and the reversal of unrealised investment gains and losses recognised in earlier reporting periods in respect of investment disposals of the current period, or the valuation at the beginning of the year; as well as the reversal of previously recognised unrealised gains and losses in respect of investment disposed of in the current period.

Investment return is initially recorded in the non-technical account. The return is transferred in full to the general business technical account to reflect the investment return on funds supporting underwriting business.

Fair Value Hierarchy

The Syndicate utilises a fair value hierarchy that prioritises the inputs to valuation techniques used to measure fair value into three broad levels. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for similar assets in active markets.

Level 3 inputs are unobservable inputs for the asset or liability. Unobservable inputs may only be used to measure fair value to the extent that observable inputs are not available. The fair value of the majority of the Syndicate's portfolio is based on observable data (other than quoted prices) and, accordingly, is classified as Level 2.

In classifying particular financial securities in the fair value hierarchy, the Syndicate uses its judgement to determine whether the market for a security is active and whether significant pricing inputs are observable. The Syndicate determines the existence of an active market by assessing whether transactions occur with sufficient frequency and volume to provide reliable pricing information.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)**3. SIGNIFICANT ACCOUNTING POLICIES (CONT.)**

The Syndicate determines whether inputs are observable based on the use of such information by pricing services and external investment managers, the uninterrupted availability of such inputs, the need to make significant adjustments to such inputs and the volatility of such inputs over time. If the market for a security is determined to be inactive or if significant inputs used to price a security are determined to be unobservable, the security is categorised in Level 3 of the fair value hierarchy.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in fair value, and are used by the Syndicate in the management of its short-term commitments.

Cash and cash equivalents are carried at amortised cost in the balance sheet.

Taxation

Under Schedule 19 of the Finance Act 1993 Managing Agents are not required to deduct basic-rate income tax from trading income. In addition, all UK basic-rate income tax deducted from the Syndicate investment income is recoverable by the Managing Agent and consequently the distribution made to members or their members' agents is gross of tax. Capital appreciation falls within trading income and is also distributed gross of tax.

No provision has been made for any United States Federal Income Tax payable on underwriting results or investment earnings.

No provision has been made for any overseas tax payable by members on underwriting results.

Pension costs

W. R. Berkley Syndicate Limited ("WRBSL") and W. R. Berkley London Staff, Limited ("WRBLSL") operate defined contribution schemes. No pension contributions, relating to staff employed by WRBSL or WRBLSL, were paid directly by the Syndicate.

Profit commission

A profit commission is not charged by the Managing Agent.

4. RISK AND CAPITAL MANAGEMENT**Introduction and overview**

This note presents information about the nature and extent of strategic, insurance, financial and operational risks to which the Managing Agent and the Syndicate are exposed, and the objectives and approach for managing risk and capital. For the purposes of this note the Managing Agent and the Syndicate either individually or collectively are hereinafter referred to as "the Managing Agent" and "the Syndicate".

Risk Management Framework, Governance and Oversight

Risk management is a core tenet of the Managing Agent and in accordance with its culture and philosophy, the Syndicate's individual and aggregate risk exposures are managed proactively with a strong balance sheet, including a high-quality investment portfolio. The Board is responsible for managing all risks facing the business. The Board sets risk appetite as part of the business planning and capital planning processes. A 'three lines of defence' governance model is in place that promotes and enables an effective system of risk management and internal control across the Syndicate.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

An enterprise risk management framework has been developed and implemented to provide the structure through which the Managing Agent identifies, assesses, monitors, measures, prioritises, reports and controls the risks posed to the achievement of strategic and business plan objectives. The enterprise risk management framework is articulated and set out in a comprehensive suite of policy, process and procedural documentation that is subject to a regular cycle of review and enhancement in accordance with business standards and needs; on-going changes in the risk environment; evolving good practice on risk management and governance; and applicable regulatory/supervisory requirements. The Managing Agent's internal control system supports and enables the management of risks and the undertaking of appropriate related actions on a timely basis.

The Board delegates certain day-to-day management and oversight to its sub-committees. Further information is provided below about the activities of certain Board sub-committees in accordance with the purpose of this note.

Risk and Capital Committee

The Risk and Capital Committee ("RCC") provides oversight of the enterprise risk management framework including the own risk and solvency assessment ("ORSA") process and reporting on behalf of the Board. The RCC reviews and challenges risk profile information and escalates any issues to the Board. The RCC considers the adequacy of available capital and assesses capital requirements based on risk based calculations and proposes relevant actions to be taken by the Board. The RCC is chaired by an independent non-executive Director.

Actuarial Reserving Committee

The Actuarial Reserving Committee ("ARC") provides oversight of the process for the determination of GAAP reserves on behalf of the Board. The ARC is responsible for recommending appropriate policies, procedures, methodologies and assumptions to the Board for determining the appropriate levels of ultimate and earned reserves to be held by the Syndicate considering external actuarial and audit sign off where appropriate. The ARC is chaired by an independent non-executive Director.

Audit Committee

The Audit Committee ("AC") operates independently from other committees and makes recommendations directly to the Board. The AC reviews and considers internal audit and external audit reports on the effectiveness of internal control systems and financial reporting. The AC reviews and makes recommendations to the Board on audited financial statements and returns. The AC is chaired by an independent non-executive Director.

Risk Profile

The Managing Agent is focused on generating superior risk-adjusted returns over the insurance cycle based on an understanding of the amount of risk being assumed by the Syndicate and the proactive management of risk exposures. The Managing Agent manages strategic, insurance, financial and operational risks on an ongoing basis in keeping with its approved risk appetite and system of internal controls.

Coronavirus (COVID-19)

The Managing Agent's risk management framework provides the structure and basis for the work to identify, assess, control, monitor and report on the principal risks for the Syndicate in general including additional, enhanced or emerging risks, in particular those arising out of the COVID-19 pandemic. Various adaptations to the Syndicate operational model have been and will continue to be planned and implemented to enable the Syndicate to continue to serve customers, brokers and stakeholders in accordance with its strategic goals, objectives and priorities.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

The Directors also believe that the Managing Agent has the resources (people, processes, IT infrastructure / technology and facilities, and data and information security) and the operating model flexibility and resilience to support and enable the continuing delivery of its services and activities. This will continue to be kept under regular review as COVID-19 circumstances continue to evolve.

As part of its approach to managing risks and uncertainties from COVID-19, the Syndicate has entered into a Loss Portfolio Transfer Agreement ("LPT") with Berkley Insurance Company, a Group entity in which the Syndicate ceded to BIC and BIC reinsured 100% of all losses that are directly attributable to COVID-19 arising under policies of insurance or reinsurance underwritten by or on behalf of the Syndicate bound prior 1 October 2020 excluding certain intergroup reinsurance agreements.

The Syndicate has further considered the potential second order impacts on profitability including those arising from recessionary pressures, operational challenges and potential increases to liquidity and credit risk arising from COVID-19 within the existing risk management framework as outlined below.

The principal risks and uncertainties facing the Syndicate are as follows:

- Strategic risk;
- Insurance risk including reserving risk;
- Financial risk including credit risk, liquidity risk and market risk;
- Operational risk including regulatory risk; and
- Group Risk.

Strategic Risk

Strategic risk relates to possible risks, opportunities and challenges to the Managing Agent's business model that may positively or adversely impact its vision, and strategic goals, objectives and priorities. The underlying principle of the Managing Agent's approach to managing strategic risk is that an effective Board properly consider and take responsibility for the business plan and strategy, and articulate a clear risk appetite to support the strategy and oversee an effective risk control framework.

Insurance Risk

Insurance risk is the risk of any deviation from anticipated risk adjusted returns due from underwriting, claims, reserving or reinsurance activities including inherent uncertainties as to the occurrence, amount and timing of insurance liabilities. In transacting general insurance and reinsurance business in the Lloyd's market, the Syndicate is subject to various risks and uncertainties, including but not limited to: the cyclical nature of the property casualty industry; the impact of significant competition, including new alternative entrants to the industry; the long-tail and potentially volatile nature of the insurance and reinsurance business; product demand and pricing; claims development and the process of estimating reserves; the effects of emerging claim and coverage issues; the uncertain nature of damage theories and loss amounts including claims for cyber security related risks; natural and man-made catastrophic losses, including as a result of terrorist activities; epidemics or pandemics such as COVID-19; and the potential effects of climate change on physical risks, which may increase the frequency and severity of catastrophe events or may affect non-catastrophe losses as long term weather patterns and sea levels change, and may also lead to potential climate-related legal liability risk exposures and climate related transition risk exposures.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

The Managing Agent has established controls for managing its underwriting, pricing, exposure management, reinsurance, claims and reserving activities, processes and deliverables. Where insurance risk exposure moves outside of approved risk appetite, tolerances and limits; action will be taken to manage the insurance risk exposure back to within the approved risk appetite, tolerances and limits in accordance with the Managing Agent's insurance risk policy.

Concentration of insurance risk

The following table provides an analysis of the geographical breakdown of gross premiums written by class of business:

2021	Property	Political Lines	Engineering & CAR	Professional Indemnity	Financial Lines	Healthcare	Reinsurance	Berkley	Run-off ¹	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
UK	3,480	3,211	3,598	33,394	35,010	19,099	-	28,805	38	126,635
Europe	1,495	5,400	257	329	4,934	258	-	27,451	46	40,170
North America	180,418	2,805	30,206	2,743	455	1,325	-	29,791	9	247,752
Central America	4,471	1,134	2	64	432	1,603	-	2,754	(3)	10,457
South America	4,869	253	106	(5)	7	-	-	-	(7)	5,223
Australasia	4,124	383	14,034	3,050	7	738	-	4,865	(39)	27,162
Asia	4,559	1,779	896	10	288	235	8,617	1,747	(18)	18,113
Middle East	513	3,708	583	29	21	4,842	-	3,301	1	12,998
Africa	262	4,188	768	-	302	31	-	1,343	(7)	6,887
Total	204,191	22,861	50,450	39,614	41,456	28,131	8,617	100,057	20	495,397

- Following the Contingency sub-class of Crisis Management being moved into run-off it has been reported within the run-off grouping (comprising Marine, Aviation, Accident and Health, Contingency, Consortia and Asset Protection). In line with the Syndicate Business Forecast ("SBF"), the sub-classes of Political Risk and Political Violence are now reported as Political Lines and the former class of Casualty has been reported as sub-classes of Professional Indemnity, Financial Lines and Healthcare.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

Concentration of insurance risk (cont.)

The following table provides an analysis of the geographical breakdown of gross written premiums by class of business for the prior period. Classes have been re-presented to align to current class structure.

2020 (Re-presented)	Property	Political Lines	Engineering & CAR	Professional Indemnity	Financial Lines	Healthcare	Reinsurance	Berkley	Run-off ¹	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
UK	1,903	2,355	5,034	35,758	15,815	10,094	-	16,474	(77)	87,356
Europe	2,037	4,770	1,062	625	4,973	7,200	-	16,274	903	37,844
North America	154,211	3,901	27,636	2,130	244	1,495	-	24,013	807	214,437
Central America	4,268	755	269	43	135	1,672	-	1,409	(18)	8,533
South America	5,024	274	182	9	50	-	-	-	(159)	5,380
Australasia	8,125	275	21,631	1,640	3	322	-	2,730	(96)	34,630
Asia	3,110	1,878	1,036	114	336	183	9,134	758	266	16,815
Middle East	1,504	1,200	620	45	34	3,669	-	1,945	(103)	8,914
Africa	523	2,003	559	40	103	57	-	322	12	3,619
Total	180,705	17,411	58,029	40,404	21,693	24,692	9,134	63,925	1,535	417,528

- Following the Contingency sub-class of Crisis Management being moved into run-off it has been reported within the run-off grouping (comprising Marine, Aviation, Accident and Health, Contingency, Consortia and Asset Protection). In line with the SBF, the sub-classes of Political Risk and Political Violence are now reported as Political Lines and the former class of Casualty has been reported as sub-classes of Professional Indemnity, Financial Lines and Healthcare. 2020 figures have been re-presented to align to 2021.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

Sensitivity to insurance risk

The liabilities established could be significantly lower or higher than the ultimate cost of settling the actual claims arising as they are determined. This level of uncertainty varies between the classes of business and the nature of the risk being underwritten and can arise from developments in case reserving for large losses and catastrophes, or from changes in estimates in IBNR. A five per cent increase or decrease in the ultimate cost of settling claims arising is considered to be reasonably possible at the reporting date.

A five percent increase or decrease in total claims liabilities would have the following effect on profit or loss before application of reinsurance:

	2021		2020 (re-presented) ¹	
	5 per cent increase	5 per cent decrease	5 per cent increase	5 per cent decrease
	\$'000	\$'000	\$'000	\$'000
Property	(6,687)	6,687	(4,876)	4,876
Political Lines	(725)	725	(843)	843
Engineering & CAR	(2,269)	2,269	(2,169)	2,169
Professional Indemnity	(2,140)	2,140	(1,636)	1,636
Financial Lines	(1,237)	1,237	(766)	766
Healthcare	(1,677)	1,677	(1,101)	1,101
Reinsurance	(7,915)	7,915	(1,577)	1,577
Berkley	(514)	514	(5,484)	5,484
Run-off	(4,923)	4,923	(8,744)	8,744
Total	(28,087)	28,087	(27,196)	27,196

- Following the Contingency sub-class of Crisis Management being moved into run-off it has been reported within the run-off grouping (comprising Marine, Aviation, Accident and Health, Contingency, Consortia and Asset Protection). In line with the SBF, the sub-classes of Political Risk and Political Violence are now reported as Political Lines and the former class of Casualty has been reported as sub-classes of Professional Indemnity, Financial Lines and Healthcare. 2020 figures have been re-presented to align to 2021.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

Gross and Net claims development triangles

The below tables illustrate the development of the estimates of cumulative claims for the Syndicate on an underwriting year basis. All tables have been revalued to reflect the current year closing rate of exchange and are prepared on an undiscounted basis.

Gross Claims Development

Estimate of cumulative claims	2012 \$'000	2013 \$'000	2014 \$'000	2015 \$'000	2016 \$'000	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000	2021 \$'000
At end of underwriting year	39,110	77,071	68,565	52,511	65,452	104,584	60,663	67,116	216,880	130,820
One year later	56,371	98,727	106,569	103,819	155,789	178,697	142,036	269,465	216,548	-
Two years later	63,535	107,546	128,315	114,069	175,864	194,678	160,886	275,660	-	-
Three years later	72,126	108,23	126,450	113,795	178,354	212,753	166,799	-	-	-
Four years later	74,889	108,850	142,935	108,306	201,224	219,100	-	-	-	-
Five years later	75,142	07,202	141,090	110,273	197,502	-	-	-	-	-
Six years later	73,847	107,699	139,530	113,420	-	-	-	-	-	-
Seven years later	73,671	107,275	139,594	-	-	-	-	-	-	-
Eight years later	73,517	107,240	-	-	-	-	-	-	-	-
Nine years later	72,417	-	-	-	-	-	-	-	-	-
Cumulative payments	71,145	105,493	122,846	104,312	155,448	185,294	124,332	203,710	190,641	14,581
Estimated balance to pay	1,272	1,747	16,748	9,108	42,054	33,806	42,467	71,950	225,907	116,239
Gross estimated balance to pay										
2011 and prior										441
Grand total										561,739

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

Net Claims Development

Estimate of cumulative claims	2012 \$'000	2013 \$'000	2014 \$'000	2015 \$'000	2016 \$'000	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000	2021 \$'000
At end of underwriting year	39,049	76,482	67,709	50,392	59,420	66,155	41,770	47,857	75,366	79,104
One year later	53,787	90,565	103,777	98,225	120,939	115,025	92,154	136,608	160,788	-
Two years later	61,657	98,035	118,528	106,903	135,253	120,713	98,654	128,707	-	-
Three years later	71,778	99,012	116,907	107,035	130,436	126,144	99,938	-	-	-
Four years later	74,535	100,263	115,988	102,670	133,881	127,161	-	-	-	-
Five years later	74,762	99,939	115,077	102,434	134,405	-	-	-	-	-
Six years later	73,744	100,030	113,512	101,916	-	-	-	-	-	-
Seven years later	73,610	99,623	113,777	-	-	-	-	-	-	-
Eight years later	73,465	99,613	-	-	-	-	-	-	-	-
Nine years later	72,364	-	-	-	-	-	-	-	-	-
Cumulative payments	71,092	97,870	109,186	97,427	120,373	114,210	83,253	86,169	63,883	11,808
Estimated balance to pay	1,272	1,743	4,591	4,489	14,032	12,951	16,685	42,538	96,905	67,296
Net estimated balance to pay										
2011 and prior										231
Grand total										262,733

In the financial year there was prior accident year adverse development of claims incurred of \$5.3 million (2020: \$1.1 million adverse).

Credit risk

Credit risk is the risk of loss as a result of the failure by another party or counterparty to meet its contractual obligations or its failure to perform them in a timely manner. The Syndicate is exposed to a variety of types of credit risk that include but are not limited to: reinsurer credit risk; credit risk from intermediaries such as brokers and coverholders; credit risk from third party claims administrators; credit risk associated with the Syndicate's investments; and credit risk from other third parties including banks. The Managing Agent has established controls to manage its credit risk and mitigate the potential impact of its credit risk exposures to counterparties arising out of its business activities. In circumstances where credit risk exposure moves outside of approved risk appetite, tolerances and limits, action is to be taken to manage the credit risk exposure back to within the approved risk appetite, tolerances and limits in accordance with the Managing Agent's credit risk policy.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

Exposure to credit risk

The table below analyses the credit rating of the assets held at the reporting date:

2021	AAA \$'000	AA \$'000	A \$'000	BBB \$'000	<BBB \$'000	Not Rated \$'000	Total \$'000
Shares and other variable yield securities	-	-	28,459	-	-	-	28,459
Debt securities	115,202	134,938	-	-	-	-	250,140
Loans with credit institutions	-	-	-	-	-	-	-
Deposits with ceding undertakings	-	-	-	-	-	3,897	3,897
Overseas deposits as investments	17,232	6,655	4,517	3,075	822	5,084	37,385
Reinsurers' share of claims outstanding	-	18,037	278,433	-	-	2,536	299,006
Reinsurers' debtors	-	10,204	32,651	-	-	8,917	51,772
Cash at bank and in hand	-	-	14,926	-	-	-	14,926
Total credit risk	132,434	169,834	358,986	3,075	822	20,434	685,585

2020	AAA \$'000	AA \$'000	A \$'000	BBB \$'000	<BBB \$'000	Not Rated \$'000	Total \$'000
Shares and other variable yield securities	-	-	27,632	-	-	-	27,632
Debt securities	69,715	83,875	-	-	-	-	153,590
Loans with credit institutions	-	-	-	-	-	-	-
Overseas deposits as investments	10,130	1,459	2,782	12,128	1,148	3,122	30,769
Reinsurers' share of claims outstanding	-	27,481	303,264	-	-	3,199	333,944
Reinsurers' debtors	-	7,277	101,926	-	-	4,347	113,550
Cash at bank and in hand	-	-	11,932	-	-	-	11,932
Total credit risk	79,845	120,092	447,536	12,128	1,148	10,668	671,417

NOTES TO THE FINANCIAL STATEMENTS (CONT.)
4. RISK AND CAPITAL MANAGEMENT (CONT.)
Financial assets

An analysis of the carrying amounts of financial assets is presented in the table below:

	Neither past due nor impaired	Financial assets that are past due but not impaired				Financial assets that have been impaired	Total
		up to 3 months	3 to 6 months	6 to 12 months	greater than 1 year		
2021	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Shares and other variable yield securities and unit trusts	28,459	-	-	-	-	-	28,459
Debt securities	250,140	-	-	-	-	-	250,140
Loans to credit institutions	-	-	-	-	-	-	-
Deposits with ceding undertakings	3,897	-	-	-	-	-	3,897
Overseas deposits as investments	37,385	-	-	-	-	-	37,385
Reinsurers' share of claims outstanding	299,006	-	-	-	-	-	299,006
Reinsurance debtors	51,772	-	-	-	-	-	51,772
Insurance debtors	98,229	27,348	10,348	6,979	-	-	142,904
Other assets	157,277	-	-	-	-	-	157,277
Cash at bank and in hand	14,926	-	-	-	-	-	14,926
Total credit risk	941,091	27,348	10,348	6,979	-	-	985,766

There have been no impairments or write-offs of financial assets in the year (2020: Nil).

	Neither past due nor impaired	Financial assets that are past due but not impaired				Financial assets that have been impaired	Total
		up to 3 months	3 to 6 months	6 to 12 months	greater than 1 year		
2020	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Shares and other variable yield securities and unit trusts	27,633	-	-	-	-	-	27,633
Debt securities	153,589	-	-	-	-	-	153,589
Loans to credit institutions	-	-	-	-	-	-	-
Overseas deposits as investments	30,768	-	-	-	-	-	30,768
Reinsurers' share of claims outstanding	333,943	-	-	-	-	-	333,943
Reinsurance debtors	113,550	-	-	-	-	-	113,550
Insurance debtors	72,882	22,843	10,003	11,463	-	-	117,191
Other assets	169,905	-	-	-	-	-	169,905
Cash at bank and in hand	11,932	-	-	-	-	-	11,932
Total credit risk	914,202	22,843	10,003	11,463	-	-	958,511

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

Liquidity risk

Liquidity risk is the risk that the Syndicate, although solvent, does not have sufficient readily realisable financial resources available including liquid assets in the correct currency to enable it to meet its obligations as they fall due, or can only meet them at excessive cost, in both normal market conditions and in severe but plausible stressed situations. The Syndicate is exposed to a variety of types of liquidity risk that include but are not limited to: funding liquidity risk; intraday liquidity risk; and the potential impact to liquidity following a large market-wide insurable event such as a severe natural catastrophe. The Managing Agent has established controls to mitigate the potential impact from liquidity risk exposures arising out of its business activities. In possible circumstances, where liquidity risk exposure moves outside of approved risk appetite, tolerances and limits, action is to be taken to manage the liquidity risk exposure back to within the approved risk appetite, tolerances and limits in accordance with the Managing Agent's liquidity risk policy.

The maturity of liabilities and expected settlement profile for claims liabilities held at the reporting date is shown in the table below:

	Not stated maturity	0-1 year	1-3 years	3-5 years	Greater than 5 years	Total
2021	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Claims outstanding	-	264,491	190,689	69,612	36,947	561,739
Creditors	-	125,866	-	-	-	125,866

	Not stated maturity	0-1 year	1-3 years	3-5 years	Greater than 5 years	Total
2020	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Claims outstanding	-	287,999	171,103	55,944	28,873	543,919
Creditors	-	305,917	-	-	-	305,917

The maturity of the assets held by the Syndicate match the liabilities held as they fall due.

Market risk

Market risk is the risk of fluctuations in the value of the Syndicate's assets, the amount of its liabilities, or the income from its assets, as a result of market movements. Market movements include but are not limited to changes in interest rates, credit spreads, volatility of equities and stock market indices, foreign exchange rates, commodity prices, and inflation. Such macro-economic factors could also lead to possible systemic risk affecting the entire financial system. As set out above, there is also credit risk associated with the investment of the Syndicate's assets. The Managing Agent has established controls to mitigate the potential impact of its market risk exposures arising out of its business activities. In possible circumstances, where market risk exposure moves outside of approved risk appetite, tolerances and limits, action is to be taken to manage the market risk exposure back to within the approved risk appetite, tolerances and limits in accordance with the Managing Agent's market risk policy.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

The table below summarises the assets and liabilities at the reporting date split by currency:

2021	USD \$'000	GBP \$'000	EUR \$'000	CAD \$'000	AUD \$'000	Total \$'000
Financial investments	214,379	5,742	-	52,164	6,314	278,599
Overseas deposits	5,189	5,567	-	13,167	13,462	37,385
Reinsurers' share of technical provisions	310,273	31,067	25,838	17,621	15,204	400,003
Insurance and reinsurance receivables	112,222	67,540	(6,598)	8,342	13,170	194,676
Cash and cash equivalents	5	9,649	2,045	594	2,633	14,926
Other assets	22,685	17,032	14,135	4,835	1,490	60,177
Total assets	664,753	136,597	35,420	96,723	52,273	985,766
Technical provisions	(529,964)	(156,171)	(51,790)	(52,647)	(34,105)	(824,677)
Insurance and reinsurance payables	(90,241)	(14,717)	(9,170)	(760)	(3,899)	(118,787)
Other creditors	(15,595)	(10,816)	(4,187)	(882)	(1,785)	(33,265)
Total liabilities	(635,800)	(181,704)	(65,147)	(54,289)	(39,789)	(976,729)

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

2020	USD \$'000	GBP \$'000	EUR \$'000	CAD \$'000	AUD \$'000	Total \$'000
Financial investments	137,662	5,771	-	37,788	-	181,221
Overseas deposits	3,157	4,147	-	8,967	14,498	30,769
Reinsurers' share of technical provisions	357,158	35,574	22,929	15,778	20,398	451,837
Insurance and reinsurance receivables	162,429	56,601	(9,619)	6,479	14,851	230,741
Cash and cash equivalents	23	7,272	1,831	1,308	1,498	11,932
Other assets	20,547	14,984	8,067	4,404	4,009	52,011
Total assets	680,976	124,349	23,208	74,724	55,254	958,511
Technical provisions	(474,836)	(146,303)	(60,296)	(42,282)	(43,055)	(766,772)
Insurance and reinsurance payables	(253,084)	(15,868)	(4,448)	(789)	(4,011)	(278,200)
Other creditors	(34,777)	(9,759)	(2,582)	(1,114)	(2,671)	(50,903)
Total liabilities	(762,697)	(171,930)	(67,326)	(44,185)	(49,737)	(1,095,875)

Sensitivity analysis to market risks for financial instruments

An analysis of the Syndicate's sensitivity to interest rate fluctuations is presented in the table below:

Interest rate risk	2021 \$'000	2020 \$'000
Impact of 100 basis point increase on the net assets	(7,407)	(4,640)
Impact of 50 basis point increase on the net assets	(3,703)	(2,320)
Impact of 100 basis point decrease on the net assets	7,587	4,746
Impact of 50 basis point decrease on the net assets	3,793	2,373

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

Operational and Group Risk

Operational risk is the risk of loss arising from inadequate or failed internal processes, people or systems, or from certain external events including those that impact on an external relationship that can be found in almost all insurance, financial and non-financial activities. For the Managing Agent, operational risk exposures could include but are not limited to risks and uncertainties relating to the Managing Agent's business activities and its ability to attract and retain key personnel and qualified employees; legislative and regulatory developments, including those related to business practices in the insurance industry; and potential difficulties with technology and/or cyber security issues. The Managing Agent has established controls to mitigate the potential impact from operational risk exposures to its corporate governance arrangements, organisational and management structures and the day-to-day activities, processes and deliverables from its business functions. In possible circumstances, where operational risk exposure moves outside of approved risk appetite and tolerances, action is to be taken to manage the operational risk exposure back to within the approved risk appetite and tolerances in accordance with the Managing Agent's operational risk policy.

Management have also assessed the operational impact for the Syndicate of COVID-19 that has resulted from government lockdowns and travel bans. Since 17 March 2020 and following the UK government's announcement in relation to the COVID-19 pandemic including lockdown restrictions, the Managing Agent has had to make adaptations to its business model to sustain operations in order to ensure that it continues to operate effectively to serve its customers and brokers in accordance with its strategic goals and objectives, and priorities. The Managing Agent is working closely with the WRBC Group with a focus on prioritising the health, safety and well-being of staff in acknowledgement of the continuing and evolving COVID-19 circumstances. To support staff through these unprecedented times and in recognition that stress and mental health could become potential issues over time, advice and information is being disseminated on wellbeing and all staff are being encouraged to participate in a number of different initiatives that are being offered through the human resources function. Management believe that the business has the technology, staff training, processes, procedures and controls to be able to continue to operate for a sustained period, if necessary with no material impact on the servicing of policyholders or operational effectiveness.

Group risk is the risk arising from being part of the wider WRBC Group in addition to being part of the Lloyd's market. WRBC Group provides centralised capital and expertise, including investment and reinsurance management, corporate actuarial, financial, ERM, catastrophe modelling, IT and security, and legal support.

Other Risks including Non-Financial and Emerging Risks

The Managing Agent, like all other managing agents, is exposed to continuous change from the external environment that can include political, social, legal, regulatory, governance, economic, industry, and environmental change. The Managing Agent continuously monitors changes in the external environment to ensure appropriate action is taken in alignment with the enterprise risk management framework and risk appetite.

Over the past several years, changing weather patterns and climatic conditions, such as global warming, appear to have contributed to the unpredictability, frequency and severity of natural disasters and created additional uncertainty as to future trends and exposures. There is a growing scientific consensus that global warming and other climate change are changing the frequency, severity, nature and geographical scope of catastrophic weather events, such as hurricanes, windstorms, floods and other natural disasters.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

4. RISK AND CAPITAL MANAGEMENT (CONT.)

As a specialist (re)insurer in Lloyd's, the Managing Agent acknowledges that climate and environmental related change presents potential risks and opportunities that need to be carefully and thoughtfully considered and managed as an integrated part of its business strategy, and governance and risk management frameworks. The potential opportunities for the Syndicate include supporting its insureds in navigating a world of climate change-influenced weather events and the transition to low-carbon economies. Climate-related physical, transition and liability risk exposures present potential financial and reputational risks that could impact the Syndicate.

The work undertaken to date to advance the Managing Agent's approach to managing climate-related risks and opportunities in accordance with supervisory and regulatory expectations has also encompassed scenario analysis, and developing metrics and measures. This development work will continue to evolve in 2022 and beyond in accordance with market-wide developments including but not limited to the Lloyd's ESG (Environmental, Social and Governance) guidance for managing agents and Bank of England Supervisory Statement SS3/19 'Enhancing banks' and insurers' approaches to managing the financial risks from climate change'.

Further climate risk related information for the Managing Agent as an operating unit of WRBC is also available in the Group sustainability reports that are available on <https://www.berkley.com>. In preparing these reports, WRBC, on behalf of the Group, has undertaken a strategic assessment of its most important ESG matters issues for further consideration. For example, the report provides information on the Managing Agent's office space in the 'The Scalpel' at 52 Lime Street and the approach to minimise the environmental impact from the occupation of office space in the building.

Capital management

Capital framework at Lloyd's

The Society of Lloyd's is a regulated undertaking and subject to supervision by the Prudential Regulation Authority ("PRA") under the Financial Services and Markets Act 2000, and in accordance with the Solvency II Framework.

Within this supervisory framework, Lloyd's applies capital requirements at member level and centrally to ensure that Lloyd's will comply with the Solvency II requirements, and beyond that to meet its own financial strength, licence and ratings objectives.

Although, as described below, Lloyd's capital setting processes use a capital requirement set at Syndicate level as a starting point, the requirement to meet Solvency II and Lloyd's capital requirements apply at overall and member level only respectively, not at Syndicate level. Accordingly, the capital requirement in respect of the Syndicate is not disclosed in these financial statements.

Lloyd's capital setting process

In order to meet Lloyd's requirements, each Syndicate is required to calculate its Solvency Capital Requirement ("SCR") for the prospective underwriting year. This amount must be sufficient to cover a 1 in 200 year loss, reflecting uncertainty in the ultimate run-off of underwriting liabilities (SCR 'to ultimate'). The Syndicate must also calculate its SCR at the same confidence level but reflecting uncertainty over a one year time horizon (one year SCR) for Lloyd's to use in meeting Solvency II requirements. The SCRs of each Syndicate are subject to review and approval by Lloyd's.

A Syndicate may be supported by one or more underwriting members of Lloyd's. Each member is liable only for its own share of underwriting liabilities on the Syndicates on which it participates. Accordingly, the capital requirements that Lloyd's sets for each member operates on a similar basis.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)**4. RISK AND CAPITAL MANAGEMENT (CONT.)**

Each member's SCR shall thus be determined by the sum of the member's share of the Syndicate SCR 'to ultimate'. Where a member participates on more than one Syndicate, a credit for diversification may be provided to reflect the spread of risk, but consistent with determining an SCR which reflects the capital requirement to cover a 1 in 200 loss 'to ultimate' for that member. Over and above this, Lloyd's applies a capital uplift to the member's capital requirement, known as the Economic Capital Assessment ("ECA"). The purpose of this uplift, which is a Lloyd's, not a Solvency II requirement, is to meet Lloyd's financial strength, licence and ratings objectives. The capital uplift applied for 2020 and 2021 was 35% of the member's SCR 'to ultimate'.

Provision of capital by members

Each member may provide capital to meet its ECA by assets held in trust by Lloyd's specifically for that member (Funds at Lloyd's), assets held and managed within a Syndicate (Funds in Syndicate), and the member's share of the members' balances on a Solvency II basis on each Syndicate on which it participates.

5. SEGMENTAL ANALYSIS

An analysis of the underwriting result before investment return is set out below:

2021	Gross Premiums written \$'000	Gross premiums earned \$'000	Gross claims incurred \$'000	Gross operating expenses \$'000	Reinsurance Balance \$'000	Total \$'000
Direct insurance						
Accident & Health	(35)	(21)	(186)	14	391	198
Fire and other damage to property	191,460	186,212	(102,774)	(49,084)	(3,837)	30,517
Energy - Marine	(47)	(9)	(4)	2	259	248
Energy - Non-Marine	4,228	4,288	(5,539)	(509)	(759)	(2,519)
Third Party Liability	175,035	150,078	(89,145)	(43,031)	(26,540)	(8,638)
Pecuniary loss	24,016	20,739	(85,312)	(10,669)	46,460	(28,782)
Transport	1,928	1,408	879	(466)	(241)	1,580
Marine	(3)	(3)	1,114	-	(1,214)	(103)
Aviation	(869)	(848)	(1,876)	(116)	2,781	(59)
Motor - Third party liability	1,649	1,318	(388)	(486)	(225)	219
Motor - Other Classes	8,053	7,817	(3,721)	(2,538)	(1,351)	207
	405,415	370,979	(286,952)	(106,883)	15,724	(7,132)
Reinsurance Business	89,982	81,768	(64,927)	(19,318)	18,841	16,364
Total	495,397	452,747	(351,879)	(126,201)	34,565	9,232

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

5. SEGMENTAL ANALYSIS (CONT.)

2020	Gross Premiums written \$'000	Gross premiums earned \$'000	Gross claims incurred \$'000	Gross operating expenses \$'000	Reinsurance Balance \$'000	Total \$'000
Direct insurance						
Accident & Health	2,449	2,909	(1,467)	(1,278)	(403)	(239)
Fire and other damage to property	179,071	161,452	(118,530)	(44,757)	(11,742)	(13,577)
Energy – Marine	240	305	(138)	(70)	(96)	1
Energy – Non-Marine	2,909	2,336	(1,243)	(149)	(387)	557
Third Party Liability	133,228	109,565	(91,037)	(36,343)	3,269	(14,546)
Pecuniary loss	21,436	23,601	(195,260)	(10,129)	85,135	(96,653)
Transport	373	451	119	(232)	(99)	239
Marine	1,081	1,055	(2,212)	(855)	2,475	463
Aviation	(4,079)	(3,428)	(2,785)	1,847	2,141	(2,225)
Motor - Third party liability	996	978	(283)	(331)	(165)	199
Motor - Other Classes	7,021	6,208	(2,872)	(1,880)	(1,050)	406
	344,725	305,432	(415,708)	(94,177)	79,078	(125,375)
Reinsurance Business	72,803	70,430	(58,195)	(16,446)	(2,278)	(6,489)
Total	417,528	375,862	(473,903)	(110,623)	76,800	(131,864)

The segmental note above is presented by regulatory class of business. The table in the Report of the Directors' of the Managing Agent, on page 5, uses the managed class of business analysis.

Commissions on direct insurance business during 2021 were \$70.6 million (2020: \$64.2 million). Reinsurance balances includes reinsurance commissions receivable.

Lloyd's Part VII Transfer

On 30 December 2020, the Syndicate for each of the relevant years of account between 2009 and April 2019 (or October 2020 in the case of German reinsurance), transferred all relevant policies (and related liabilities) underwritten by or on behalf of the Syndicate for those years of account to Lloyd's Insurance Company S.A. ("Lloyd's Brussels"), in accordance with Part VII of the Financial Services and Markets Act 2000. On the same date, the Syndicate entered into a 100% Quota Share Reinsurance Agreement whereby Lloyd's Brussels reinsured all risks on the same policies back to the Syndicate.

Following the sanction of the scheme by the High Court on 25th November 2020, the scheme took effect on 30 December 2020 and the Members and former Members of the Syndicate transferred the impacted EEA policies and related liabilities to Lloyd's Brussels, together with cash of \$45.2m. On the same date, under the Reinsurance Agreement, Lloyd's Brussels reinsured the same risks back, together with an equal amount of cash of \$45.2m.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

5. SEGMENTAL ANALYSIS (CONT.)

The combined effect of the two transactions had no economic impact for the Syndicate, and accordingly there is no impact on the Syndicate's income statement or balance sheet. For the current and all future years, results relating to these risks will be reported under the Inwards Reinsurance class of business, reflecting the contractual arrangement with Lloyd's Brussels.

From 1st April 2022 EEA business will be underwritten via a Lloyd's service company arrangement with Berkley European Underwriters AS, a Berkley group company.

6. CLAIMS

	2021	2020
	\$'000	\$'000
Claims incurred – current accident year	153,333	236,975
Claims incurred – development of prior accident years	5,301	1,068
Claims incurred, net of reinsurance	158,634	238,043

The Syndicate has loss reserves for various events and for losses that are incurred but not reported (IBNR). Losses continue to develop both positively and negatively on these open balances. Whilst the Syndicate has a reasonable degree of confidence as to the ultimate adequacy of its recourse for all events, volatility exists around the final settlement value.

7. NET OPERATING EXPENSES

	2021	2020
	\$'000	\$'000
Brokerage & commissions	40,204	36,177
Other acquisition costs	2,591	1,851
Change in deferred acquisition costs	(2,955)	1,883
Acquisition costs	39,840	39,911
Administrative expenses	47,302	38,355
Net operating expenses	87,142	78,266

Administrative expenses include:

	2021	2020
	\$'000	\$'000
Auditor's remuneration		
Fees payable to the Syndicate's auditor for the audit of these financial statements	401	316
Fees payable to the Syndicate's auditor for other services pursuant to legislation	150	120
	551	436

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

8. REMUNERATION OF KEY MANAGEMENT PERSONNEL OF W. R. BERKLEY SYNDICATE MANAGEMENT LIMITED

The Executive Directors of the Managing Agent receive remuneration from an affiliated service company, WRBSL. An allocation of the total remuneration is chargeable to the Syndicate under the Managing Agent's Agreement.

The non-executive Directors are remunerated by way of fees paid by the Managing Agent. No fees are levied to the Syndicate for the services of the shareholder non-executive Directors, where the majority of their time and effort is in respect of corporate matters for WRBC.

	2021 \$'000	2020 \$'000
Executive Directors total remuneration	1,717	1,354
Non-executive Directors fees	482	448
	2,199	1,802

The highest paid Director received a total remuneration of \$600,635 (2020: \$481,397)

The Active Underwriters received the following aggregate remuneration from the Managing Agent, which was charged to the Syndicate by way of the Secondment and Services Agreement.

	2021 \$'000	2020 \$'000
Total remuneration	887	326

The value above represents the combined total remuneration of the Active Underwriters.

9. STAFF NUMBERS AND COSTS

All staff are employed by affiliated service companies, WRBSL and WRBLSL, and are recharged to the Syndicate by way of the Secondment and Services Agreements and the Managing Agent's Agreement. WRBSL and WRBLSL made total charges (including staff costs amongst other expenses) to the Managing Agent of \$35.8 million (2020: \$29.8 million) in accordance with the Secondment and Services Agreements. The Managing Agent made a total charge to the Syndicate of \$36.8 million (2020: \$30.7 million) in accordance with the Managing Agent's Agreement.

The average number of persons employed by WRBSL and WRBLSL and working for the Syndicate during the year is as follows:

	2021	2020
Underwriting	40	40
Claims	9	10
Administration and finance	67	60
	116	110

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

10. INVESTMENT RETURN

	2021	2020
	\$'000	\$'000
Interest income	4,002	3,612
Realised gains and losses on investments	(728)	(116)
Unrealised gains and losses on investments	(3,887)	739
Investment management expenses and charges	(189)	(180)
Investment return	(802)	4,055

11. INVESTMENT YIELD

The average amount of Syndicate funds available for investment and the investment return and yield were as follows:

	2021	2020
	\$'000	\$'000
Average fund	306,287	188,322
Investment return	(802)	4,055
Investment yield	(0.26%)	2.15%
Average funds available for investment by fund		
Sterling	10,189	8,670
Euro	2,166	2,374
United States Dollars	221,766	129,222
Canadian Dollars	52,710	30,674
Australian Dollars	19,445	17,382
Analysis of investment yield by fund		
Sterling	2.67%	1.35%
Euro	(0.77%)	(0.68%)
United States Dollars	(0.46%)	2.13%
Canadian Dollars	(0.23%)	2.57%
Australian Dollars	0.45%	2.39%

"Average fund" is the average of bank balances, overseas deposits and investments held at the end of each month during the financial year. For this purpose, investments are revalued at month-end market prices. The investment yield is the total investment return, including investment management expenses and charges and unrealised gains and losses, divided by the average investment funds.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

12. FINANCIAL INVESTMENTS

	2021		2020	
	Market value \$'000	Cost \$'000	Market value \$'000	Cost \$'000
Shares and other variable yield securities	28,459	28,458	27,632	27,632
Debt securities and other fixed income securities	250,140	254,414	153,589	152,966
Deposits with ceding undertakings	3,897	3,897	-	-
Total	282,496	286,769	181,221	180,598

All "Shares and other variable yield securities" are listed securities, except for the Lloyd's Canadian Trust Funds short term blended investment accounts of \$2.5 million (2020: \$1.7 million).

13. FAIR VALUE HIERARCHY

	Level 1	Level 2	Level 3	Fair value	Balance sheet position
2021	\$'000	\$'000	\$'000	\$'000	\$'000
Shares and other variable yield securities and unit trusts	-	22,717	5,742	28,459	28,459
Debt securities and other fixed income investments	-	250,140	-	250,140	250,140
Overseas deposits	-	37,385	-	37,385	37,385
Total	-	310,242	5,742	315,984	315,984

	Level 1	Level 2	Level 3	Fair value	Balance sheet position
2020 (re-presented) ¹	\$'000	\$'000	\$'000	\$'000	\$'000
Shares and other variable yield securities and unit trusts	-	21,860	5,772	27,632	27,632
Debt securities and other fixed income investments	-	153,589	-	153,589	153,589
Overseas deposits	-	30,769	-	30,769	30,769
Total	-	206,218	5,772	211,990	211,990

- Syndicate Loans to the central fund have been recategorised as Level 3 for 2021. 2020 has been re-presented to align to this assessment.

Overseas deposits comprise funds which are lodged as a condition of conducting underwriting business in certain countries or states within countries.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)
14. DEBTORS ARISING OUT OF DIRECT INSURANCE OPERATIONS

	2021 \$'000	2020 \$'000
Due within one year	142,904	117,191
Due after one year	-	-
	142,904	117,191

15. DEBTORS ARISING OUT OF REINSURANCE OPERATIONS

	2021 \$'000	2020 \$'000
Due within one year	51,727	113,550
Due after one year	45	-
	51,772	113,550

16. YEAR OF ACCOUNT DEVELOPMENT

Year of account	2015 \$'000	2016 \$'000	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000	2021 \$'000	Three year funded adjs. \$'000	Profit/ (Loss) to member \$000
Prior years' development	7,081	(12,034)							
2015	1,867	4,623	(3,440)					(1,121)	1,929
2016		(19,238)	(12,055)	(1,099)				(1,547)	(33,939)
2017			(54,341)	1,414	14,089			3,553	(35,284)
2018				(16,755)	9,117	(8,235)		2,623	(13,250)
2019					235	(52,162)	1,040	(1,621)	(52,508)
2020						(71,285)	6,715		
2021							2,579		
Financial year result	8,948	(26,649)	(69,836)	(16,440)	23,442	(131,682)	10,334		

The three year funded adjustments arise from foreign exchange differences. Tables showing the development of gross and net claims are included in Note 4 of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)
17. TECHNICAL PROVISIONS SEGMENT

	Gross provisions \$'000	2021 Reinsurance assets \$'000	Net \$'000	Gross provisions \$'000	2020 Reinsurance assets \$'000	Net \$'000
Claims outstanding						
As at 1 January	543,919	(333,944)	209,975	278,823	(118,965)	159,858
Change in claims outstanding	22,236	32,722	54,958	253,436	(146,108)	107,328
Effect of movements in exchange rates	(4,416)	2,216	(2,200)	11,660	(68,871)	(57,211)
As at 31 December	561,739	(299,006)	262,733	543,919	(333,944)	209,975
Claims notified	237,828	(112,480)	125,348	220,733	(114,053)	106,680
Claims incurred but not reported	315,012	(186,526)	128,486	316,306	(219,891)	96,415
Unallocated Loss Adjustment Expenses	8,899	-	8,899	6,880	-	6,880
As at 31 December	561,739	(299,006)	262,733	543,919	(333,944)	209,975
Unearned premiums						
As at 1 January	222,853	(117,893)	104,960	175,899	(58,720)	117,179
Change in unearned premiums	42,650	15,120	57,770	41,666	(57,581)	(15,915)
Effect of movements in exchange rates	(2,565)	1,776	(789)	5,288	(1,592)	3,696
As at 31 December	262,938	(100,997)	161,941	222,853	(117,893)	104,960
Deferred acquisition costs						
As at 1 January	39,473	(22,863)	16,610	35,345	(17,236)	18,109
Change in deferred acquisition costs	6,108	(3,201)	2,907	3,133	(5,016)	-1,883
Effect of movements in exchange rates	(377)	283	(94)	995	(611)	384
As at 31 December	45,204	(25,781)	19,423	39,473	(22,863)	16,610

18. UNEXPIRED RISK RESERVE

An unexpired risk reserve of \$11.5m (2020: \$4.8m) has been determined in respect of the 2019 and 2020 years of account. The unexpired risk reserve has arisen due to unexpired claims and unearned reinsurance premiums related to COVID-19 losses being in excess of gross unearned premium. This reserve is expected to unwind in 2022. This is included in gross claims outstanding in the balance sheet and in note 17 above.

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

19. CREDITORS ARISING OUT OF DIRECT INSURANCE OPERATIONS

	2021 \$'000	2020 \$'000
Due within one year	1,640	5,050
Due after one year	-	-
Total	1,640	5,050

20. CREDITORS ARISING OUT OF REINSURANCE OPERATIONS

	2021 \$'000	2020 \$'000
Due within one year	117,147	273,150
Due after one year	-	-
Total	117,147	273,150

21. RELATED PARTIES

The Syndicate is managed by the Managing Agent under the terms of a Lloyd's Managing Agent's Agreement. A Managing Agent's fee equal to 0.2% of the stamp capacity of the current underwriting year (2020: 0.2%) plus costs under the terms of the Secondment and Services Agreements (see below) is charged in the current financial year and payable by the Syndicate to the Managing Agent.

Under the terms of the Secondment and Services Agreements the affiliated companies, WRBSL and WRBLSL, provides staff and facilities for the operation of the Syndicate and the Managing Agent. A fee, which equates to costs plus a margin of 6% is charged in the current financial year and payable by the Managing Agent to WRBSL and WRBLSL. The fees charged were \$36.8 million (2020: \$30.7 million).

Investments are managed by an affiliated company, Berkley Dean & Company, Inc., under the Investment Management Agreement. Fees are charged based on the basis of a percentage of assets under management and are settled by WRBSL on behalf of the Syndicate.

The provision of computer and data processing services are provided to the Syndicate and the Managing Agent by an affiliated company, Berkley Technology Services LLC, pursuant to the Master Services Agreement. Fees are charged on a time and materials basis and settled by WRBSL and recharged to the Syndicate.

Certain centralised services are provided by an affiliated company, WRBC Services, Limited, under the Services Agreement. Fees are chargeable on a time and materials basis and settled by WRBSL on behalf of the Syndicate.

All the above charges are considered to have been made on an "arm's length" basis as set out in the contractual terms and are in the course of normal market conditions.

The Syndicate writes certain international business, classified as "Berkley" business, written on a coverholder basis or on a referral basis with certain affiliated companies within WRBC. The total amount of gross premium written in the year was \$0.5 million (2020: \$1.2 million).

NOTES TO THE FINANCIAL STATEMENTS (CONT.)
21. RELATED PARTIES (CONT.)

The Syndicate cedes certain risks to BIC pursuant to the terms of certain reinsurance agreements, including the LPT arrangement in respect of COVID-19 losses. For the year ended 31 December 2021, total written premiums ceded to BIC were \$106.8m (2020: \$160.2m) and total recoveries were \$103.1m (2020: \$111.9m).

22. FUNDS AT LLOYD'S

Every member is required to hold capital at Lloyd's which is held in trust and known as Funds at Lloyd's ("FAL"). These funds are intended primarily to cover circumstances where Syndicate assets prove insufficient to meet participating members' underwriting liabilities. FAL is 100% provided by WRBC Corporate Member Limited, an indirect wholly owned subsidiary of WRBC.

The level of FAL that Lloyd's requires a member to maintain is determined by Lloyd's and is based on PRA requirements and resource criteria as described in the Capital Management section of Note 4. Since FAL is not under the management of the Managing Agent, no amount has been shown in these annual accounts by way of such capital resources. However, the Managing Agent is able to make a call on the members' FAL to meet liquidity requirements or to settle losses.

23. OFF BALANCE SHEET ITEMS

The Syndicate has not been party to any arrangement, which is not reflected in its balance sheet, where material risks and benefits arise for the Syndicate.

24. DISTRIBUTION AND CASH CALL

A Cash Call of \$139.1m was received into the Syndicate on 28th January 2021 from WRBC Corporate Member Limited to support the Syndicate's underwriting and other commitments.

On closure of the 2018 year of account a distribution of \$3.0m was made to WRBC Corporate Member Limited being the excess of prior cash calls over the closing loss.

25. FOREIGN EXCHANGE RATES

The following currency exchange rates have been used for principal foreign currency transactions.

	2021 Year end rate	2021 Average rate	2020 Year end rate	2020 Average rate
Euro	1.14	1.19	1.22	1.14
Sterling	1.35	1.38	1.37	1.28
Canadian Dollar	0.79	0.80	0.78	0.74
Australian Dollar	0.73	0.75	0.77	0.69