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QBE Syndicate 2999 Annual report 2020



QBE Syndicate 2999

Annual Report

31 December 2020

ANNUAL REPORT

for the year ended 31 December 2020

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MANAGING AGENCY - CORPORATE INFORMATION

Directors

C A Brown*

M J Gilbert* Appointed 22 December 2020
J R Harris Appointed 14 December 2020
S Harrison Appointed 24 November 2020

T C W Ingram*

C T Killourhy Appointed 4 February 2021

M G McCaig*

S J Postlewhite Appointed 18 August 2020

N J D Terry

Former Directors who served during the year and prior to date of signing

C R O'Farrell Resigned 31 December 2020
J W Parry Resigned 6 May 2020
R V Pryce Resigned 14 December 2020
S W Sinclair* Resigned 28 March 2020
D J Winkett Resigned 4 February 2021

Company secretary

A J Smith

Registered office

30 Fenchurch Street London EC3M 3BD

Independent auditors

PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors 7 More London Riverside London SE1 2RT

^{*} non-executive Director

STRATEGIC REPORT

The Directors of QBE Underwriting Limited, the Managing Agent for QBE Syndicate 2999 (the Syndicate), present their Strategic report for the Syndicate for the year ended 31 December 2020.

Background

The Syndicate comprises four trading units, or sub-Syndicates. Sam Harrison, Managing Director of QBE's Insurance Division; and Steve Postlewhite, Managing Director of QBE's Reinsurance division, were appointed as joint Active Underwriters of the Syndicate on 1 April 2020. During the prior year and up to 31 March 2020 the Syndicate was headed by joint Active Underwriters Colin O'Farrell and Jonathan Parry.

The sub-Syndicates and associated classes of business for 2020 are as follows:

Sub-Syndicate	Classes of business
566	Reinsurance: property; aviation; casualty treaty; personal accident; and marine
1036	Marine insurance: hull; energy; liability; specie; cargo; war; ports; and political risks
1886	Non-marine general liability; professional and financial lines; motor; specialty and; marine P&I
5555	Multi-line facility business

Business review

The UK departed from the European Union on 31 January 2020 and was in a transition period until 31 December 2020. During this transition period existing rules on trade, travel and business continued to apply. As a Syndicate operating at Lloyd's, the Syndicate participated in the Lloyd's Brexit transfer ('Lloyd's Brexit') in order to mitigate the potential impact of this departure.

The Lloyd's Brexit completed on 30 December 2020 and involved the transfer of certain policies from the Syndicate to Lloyd's Insurance Company S.A. ('Lloyd's Brussels'). Lloyd's Brussels is an insurance company incorporated and regulated in Belgium and is a wholly owned subsidiary of Lloyd's. In addition, the Syndicate has entered into a proportional reinsurance agreement with Lloyd's Brussels, such that the Syndicate provides 100% reinsurance of the transferred policies. Policyholders will see no direct administrative change as a result of the proposed transfer, and the process for making claims and any payments that may be due in settlement of a valid claim are unaffected by the transfer.

The global spread of the SARS-COV-2 'COVID-19' virus was declared a pandemic by the World Health Organisation in March 2020. The virus itself, as well as measures to slow its spread, have had a significant impact on the global economy, resulting in financial market volatility during the year, and a material reduction in global interest rates. Financial market volatility materially impacted the investment result during the year and contributed to the decision to adopt an especially conservative asset allocation during the year.

The safety and wellbeing of our people, customers, partners and their communities has been our priority during this challenging time. The business continuity framework proved resilient to the operational challenges encountered during the COVID-19 pandemic. Existing agile working practices and proven remote working technology meant that working practices transitioned smoothly to a full remote working model in all offices/locations in March 2020, whilst ensuring continuity of service to our customers and distribution partners.

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STRATEGIC REPORT (continued)

Key performance indicators and future developments

recy performance materials and ractic developments	2020 Total £m	2019 Total £m
Gross written premium	1,436.7	1,221.6
Net earned premiums	1,025.6	898.7
Net claims	(633.3)	(518.2)
Acquisition costs	(299.9)	(250.5)
Other net operating expenses	(56.2)	(78.6)
Net underwriting profit	36.2	51.4
Investment return	39.9	43.3
Non-technical account income	17.2	14.6
Total profit for the year	93.3	109.3
Claims ratio	61.7%	57.7%
Combined operating ratio	96.5%	94.3%

The Active Underwriters' comment as follows:

The 2020 financial year has produced a total profit for the year of £93.3m (2019 profit £109.3m) and a combined operating ratio of 96.5% (2019 94.3%).

Overall gross written premium of £1,437m (2019 £1,222m) was up on the previous year reflecting improved market conditions across all major product lines, with actual rate experience for the Syndicate's 2020 underwriting year concluding at +16.9% against +4.8% plan.

2020 was an extraordinary year, with continued uncertainty over the UK departure from the European Union; a global pandemic and consequential impact to both public health and economic wellbeing; and one of the costliest years for natural catastrophe and man-made disasters since 1970.

The global spread of the COVID-19 virus during 2020, and subsequent impact to economies as countries attempt to manage the impacts of the virus, has impacted most businesses and financial markets around the world. For Syndicate 2999, this included the following:

- Increased claims incurred and respective reinsurance arrangements, mostly through inward reinsurance exposures
 through sub-syndicate 566, together with business interruption insurance exposures written primarily by sub-syndicate
 1886
- Adverse impact to investment return during the first quarter of 2020 due to COVID-19 related financial market volatility. However a sustained rally in most financial markets between April and December 2020 resulted in a positive investment return for the year of 3.1% (2019 3.9%);
- Operations and people, including the temporary closures of QBE's offices, and a move to remote working;
- Certain portfolios benefitted from lower attritional claims experience driven by lack of activity during lockdown.

Whilst global insured losses from natural catastrophes were up circa 40% on 2019, the net impact to the syndicate's inward reinsurance portfolio (sub-Syndicate 566) was materially within expectation. Gross claims experience for the syndicate's insurance portfolio (sub-Syndicate's 1036, 1886 and 5555) were adverse and included Nashville tornado, Cardinal Health and significant US cat activity (Hurricanes Laura, Sally and Zeta). However, after accounting for the favourable rating environment and positive attritional impact, combined by a beneficial reinsurance programme, the overall impact on a net basis has been manageable.

Total acquisition and other operating costs ratio of 34.7% (2019 36.6%) is showing an improvement over previous due primarily to reduced admin expenses.

An investment return of £39.9m (2019 £43.3m), together with a positive non-technical account contribution (principally comprising a foreign exchange profit arising from the revaluation of non-monetary balances), has also contributed to the overall profit for the year of £93.3m.

The Syndicate's reserving philosophy remains unchanged from previous year and EY have again been engaged to provide independent projections to support the Statement of Actuarial Opinion (SAO).

STRATEGIC REPORT (continued)

Outlook

The improved rating outlook we reported within the 2019 Report and Accounts continued to accelerate through 2020 in almost every product, across both insurance and reinsurance, fuelled further by the high degree of uncertainty and potential size of the insured loss from the COVID-19 pandemic. This momentum has continued into January 2021 with 1/1 renewals slightly ahead of full year plan.

Our 2021 approved Lloyd's plan recognised this trend and reflected growth in excess of rate in lines where rate improvement has led to strong technical pricing and adequacy ahead of our cross cycle target, with a planned growth of 13.0% vs an anticipated rate improvement of 10.2% and a resultant 13.2% pre-emption in stamp capacity from £1,100m to £1,245m. The syndicate's business plan is under constant review to ensure it remains logical, realistic and achievable and whilst initial indications are positive, there will be challenges, including the unknown impact of the most recent lockdown on client's exposures, notably wage-roll & turnover/fees.

We also successfully renewed our core property retro program with higher vertical coverage than both 2020 and plan as well as a cost saving to plan, a pleasing result and one which reduces our net catastrophe risk.

Brexit will remain a priority for 2021 and will be monitored closely as regulators continue to challenge the Lloyd's market solution.

2021 will also see a continued focus on our customers. This is a key initiative designed to deliver a consistent and coherent customer proposition. This aligns well with the Future at Lloyd's as does our focus on the better use of data to improve our decisions including with regard to pricing. Our ever-increasing use of data and technology has never been more important.

It is a credit to our underwriting, claims, actuarial, finance, IT and operations teams who were able to seamlessly transition to remote working and to those who had the foresight some years ago to provide all of our people with laptops. This change in our way of working has accelerated our digital progress as a market and greatly improved the use of PPL and with it the modernisation of the market.

While we are buoyed by the improving margin driven by rate, we continue an unrelenting focus on performance management and underwriting excellence as opposed to growth. We seek continual improvement in our risk management framework and risk appetite management.

Investment policy

QBE European operations operates an Investment Committee which is responsible for developing and monitoring the Syndicate's investment policy and strategy, subject to QBE Underwriting Limited's Board approval. The Committee also monitors the Syndicate's investment manager's performance and their compliance with the internal guidelines set by the committee and external regulation. The investment policy is designed to ensure that liquidity, credit and market risk are appropriately managed.

Syndicate investments are primarily held in fixed income bonds and money market instruments; with modest exposure to growth assets through investment funds in emerging and developed market equities, emerging market and high yield debt, infrastructure assets and unlisted property. The majority of fixed income portfolios have an average credit rating equivalent to or better than Standard & Poor's "A". The minimum permitted credit quality per the guidelines is "BBB-" grade instruments. The performance of the investment manager is monitored against an absolute return mandate, using other reference benchmarks or peer group performance as key performance indicators.

Management of the investment portfolios for the Syndicate is delegated to QBE Group Services Pty Limited, (the investment manager), a wholly owned subsidiary of the QBE Insurance Group.

Responsibility for the oversight and monitoring of the asset and liability strategy falls within the remit of the QBE European operations Investment Committee. Risks monitored include the matching of investment assets and the assets and liabilities generated by insurance activities. The Syndicate's fixed income portfolios continued to be managed conservatively during the year, with average duration maintained around two years. Through the investment manager's cautious stance, the Syndicate has not incurred any credit defaults or write downs in any of its fixed interest portfolios.

The Syndicate operates a policy to minimise foreign exchange risk by holding monetary assets in foreign currencies in order to match monetary liabilities in such currencies where size is deemed material. Any remaining material monetary foreign currency exposure is hedged using foreign exchange derivatives in order to minimise residual foreign exchange risk.

STRATEGIC REPORT (continued)

Investment performance

The total investment returns achieved for each financial year are set out below. These include income earned on funds which are not managed by the investment manager, such as certain regulatory overseas deposits managed directly by Lloyd's. The investment return for the year was 3.2% (2019 3.9%).

Portfolio currency	2020 Average funds £m	2020 Average return %	2020 Target return %	2019 Average funds £m	2019 Average return %	2019 Target return %
Australian dollar	76.8	2.5	1.3	80.4	3.6	3.5
Canadian dollar	728.7	3.0	2.0	678.7	2.7	2.8
Euro	5.3	-3.8	0.7	10.1	5.1	2.7
Sterling	185.9	-0.7	1.4	83.0	1.9	2.0
US dollar	482.5	5.1	2.4	517.8	6.2	3.8

The benchmark target for investment portfolios is an absolute return yield, agreed for each currency on an annual basis by the Board of QBE Underwriting Limited. Combined asset class targets for each currency agreed for each financial year are shown above.

Investment portfolios were heavily impacted by COVID-19 related market volatility during the first half of 2020. Significantly wider credit spreads resulted in realised losses on high yield and emerging market debt and unrealised losses on investment grade corporate bonds. Overall, these losses were more than offset during the second half of the year, with gains generated by falling sovereign bond yields and materially lower global risk-free rates as stimulatory moves by central banks to cut cash rates globally and market expectations of sustained low interest rates took hold. Credit spreads, having initially widened significantly early in the year, narrowed as financial conditions eased and governments and central banks moved to purchase corporate credit.

The third quarter saw volatility start to ease and the syndicate portfolios benefitted as credit spreads continued to tighten. Volatility picked up again early in the fourth quarter as uncertainty over the US election, Brexit negotiations and fears of a second wave of COVID-19 emerged. Towards the end of the year market optimism rose amid positive vaccine news.

Growth assets were substantially impacted by market volatility during the first half of 2020, particularly in March, as COVID-19 infections began to accelerate. Returns on unlisted property were impacted as related lockdowns disrupted rental income and consequently valuations while some property classes such as commercial and retail were also impacted by longer term valuation concerns focused around occupancy and demand in a post-COVID-19 world. Infrastructure assets experienced only modest weakness, benefiting from lower risk-free rates.

The impact of volatility in fixed income markets and growth asset valuations during the first half of the year, combined with positive returns in fixed income markets during the second half of the year, including the Syndicates relatively larger holdings Canadian Dollar and US Dollar denominated assets which performed strongly, and relatively smaller holdings in Euro and Sterling denominated assets which underperformed their target returns, resulting in an overall investment return for the Syndicate at 3.2%, ahead of the weighted annual target return of 2.0% (2019 return 3.9%, ahead of target 3.1%).

Corporate governance

The Syndicate is managed by QBE Underwriting Limited (QUL or the Company), a subsidiary of QBE European Operations plc, which is the holding company for the European operations (QBE EO) of QBE Insurance Group Limited (QBE Group). The corporate governance framework is managed at QBE EO level.

During 2020, the Company's corporate governance structure and system of governance has continued to evolve reflecting the Board's ongoing commitment to ensuring that it remains efficient, relevant and supportive of the strategic aims of the Company. The structure continues to comply with all relevant regulatory and legal requirements.

The Board Charter of the Company states that the role of the Board is to provide leadership, to oversee the design and implementation of QBE EO's strategy and to set a framework of prudent and effective controls which enable risk to be assessed and managed within it. The Board Charter includes an agreed set of matters reserved for the Board's consideration.

STRATEGIC REPORT (continued)

Corporate governance (continued)

The Board ensures that the necessary financial and human resources are in place for QBE EO to meet its objectives and reviews the performance of management in delivering on QBE EO's strategic aims. The Board sets and instils QBE EO's values and culture in the light of those set by QBE Group and ensures that its obligations to its shareholder and other stakeholders of QBE EO are understood and met.

During the year the Board Charter was reviewed with enhancements made to reflect ongoing assessment of key responsibilities and the requirements of Group Governance Framework ('GGF').

Given the restrictions as a result of COVID-19, the Board has not been able to have its formal away day this year and instead undertook an interactive session with management in November focussing on various areas of strategy and key focus areas for 2021 and beyond on an informal basis. NED engagement was further supported through informal meetings with business leaders and management exclusively for EO NEDs, meetings with the QBE Group Board NEDs as well as global conference calls with the Chairs' of the each of the Board Committees for QBE Group.

The Board of the Company met 10 times during the year and there was strong attendance from all Directors.

The Board of QBE Underwriting Limited

The Board of the Company is chaired by Mr Timothy Ingram, who is an independent Non-Executive Director ('NED'). The role of the Chair of the Board is distinct from that of the Chief Executive Officer, and each role is clearly established. This separation of roles ensures that the balance of responsibilities, accountabilities and decision making are effectively maintained. Directors have equal voting rights when making decisions and the Chair has a casting vote when required. All Directors have access to the advice and services of the Company Secretary and are able to seek professional advice at the Company's expense.

The Board considers that the experience and areas of focus which each Board member brings to the Company results in a strong and balanced leadership team. The Independent NEDs have no material business or relationships with the Company that might influence their independence or judgement and bring a range of financial services and wider industry experience to the Board. As such, the size and composition of the Board is considered to be appropriate.

QBE Group have introduced a continuing professional development programme which requires each NED to undertake ten hours of continuous professional development each year covering areas such as regulation, insurance and customer. A NED skills matrix is maintained by Company Secretarial, together with NED training records and these are considered annually by the PARC.

Each year there is a formal Board Effectiveness Review ('BER'), which is facilitated by an independent external advisor. In June 2020, the QBE Group undertook a BER encompassing the Divisional Boards, including the Board of the Company. Comments supporting continuous improvement of effectiveness of the Board arising from the review were discussed by the Boards and a number of minor actions were agreed.

In conjunction with QBE Group and led by the Nomination Committee, succession planning is undertaken in accordance with the talent and culture objectives within the strategic priorities of both QBE EO and QBE Group whilst ensuring the Board has the right balance of skills, knowledge, experience and diversity to be effective.

The duties of the Board are executed to some degree through Board Committees that are each chaired by a NED. The Board and other regulated companies in QBE EO have jointly constituted these Board Committees which comprise appropriately skilled members and are supported by attendees as necessary. QBE EO's key Committees comprise: Audit Committee; European Operations Investment Committee; People & Remuneration Committee; Nomination Committee; and Risk and Capital Committee.

In addition, the EMB has also been constituted to act as a Management Committee of the Company and other UK regulated companies in QBE EO. The EMB is Chaired by the CEO (and its management groups are each chaired by an EMB member). The Board delegates authority for day-to-day management of the Company to the CEO who is supported by the EMB. Membership of the EMB includes the CFO, CRO, leaders of the Insurance and Reinsurance business areas, Human Resources, Operations, and Claims functions. The EMB's responsibilities include formulating and implementing approved strategies and plans, and management of the day-to-day effective running of the Company. During the year the EMB met at least ten times.

STRATEGIC REPORT (continued)

Principal risks and uncertainties of the Syndicates and the Company

The Syndicates and the Company face a number of principal risks and uncertainties specific to the Syndicates role as an insurance undertaking.

The Company's established Enterprise Risk Management 'ERM' Framework describes QBE's approach to managing risk effectively, which in turn supports our strategy and fundamental principles. QBE's Risk Appetite Statements (RAS) set out the nature and level of risk that the Board willing to take in pursuit of the organisation's objectives. The RAS is used to support risk-based decision making by clearly defining QBE's appetite (what we should do) and tolerance (what we can do) and provides coverage over the risk categories defined below.

A summary of the main risk categories faced by the Syndicate managed by the Company, and risk mitigation techniques to identify, assess, evaluate and mitigate these risks are outlined as follows:

Strategic risk

The Company defines strategic risk as the current and prospective impact on earnings and/or capital arising from strategic business decisions and responsiveness to external change.

The Company manages strategic risk as follows:

- Through management and monitoring of strategic related risks including performance, capital, reputational, Environmental, Social and Governance (ESG), emerging risks and risk culture monitoring;
- Considering strategic options in light of the impact on return volatility and capital requirements of the Company;
 and
- Planning and monitoring capital levels of the Company on an ongoing basis, with reference to economic requirements.

During periods of uncertainty like COVID-19 the Company increases the frequency of monitoring its capital and liquidity positions. The Company also carries out stress and scenario testing to review the potential impacts of COVID-19 on its capital position and exposure to market, liquidity and operational risks.

Insurance risk

The Company defines insurance risk as the risk of fluctuations in the timing, frequency and severity of insured events and claims settlements, relative to expectations.

Our exposure to insurance risk arises from:

- Underwriting/pricing;
- Insurance concentrations; and
- Reserving.

The Company manages insurance risk as follows:

- Analysing historical pricing and claims experience;
- Setting a tolerance to concentration risk;
- Monitoring and reviewing underwriting performance and authority limits;
- Monitoring usage and availability of pricing models including independent reviews;
- Purchase of appropriate reinsurance programme to reduce EO Group's exposure to individual losses or an accumulation of losses
- Setting thresholds and monitoring of reserve probability of adequacy 'PoA'; and
- Conducting both an in-house and external actuarial review of our claims provisions, independent of our underwriting teams

STRATEGIC REPORT (continued)

Principal risks and uncertainties of the Syndicates and the Company (continued)

Credit risk

The Company defines credit risk as the risk of financial loss where a customer, counterparty, issuer or insurance obligor fails to meet their financial obligations to the Company in accordance with agreed terms. Failure includes both inability or willingness to do so.

The Company manages credit risk as follows:

- Through management and monitoring of credit related risks including reinsurance credit risk and other recoveries, insurance credit risk and investment and treasury credit risk;
- Various forms of credit risk are captured and reported against using the Board-approved credit Risk Appetite Statement, that is monitored against on a regular basis;
- Regular counterparty monitoring through dedicated systems and procedures to manage and control exposure to counterparties;
- The monitoring on an on-going basis of external ratings and QBE Group ratings and updating as appropriate;
- Regular review of receivables, the collectability of those debts, and the adequacy of associated impairments.

COVID-19 has resulted in material deterioration in credit conditions globally. Our efforts to identify, assess and manage heightened credit risks to our business have therefore increased commensurately.

Market risk

The Company defines market risk as the risk of adverse impacts on earnings resulting from changes in market factors. Market factors include but are not limited to: interest rates, credit spreads and foreign exchange rates.

The Company manages market risk as follows:

- Management and monitoring of market related risks including investment market movements (including equity prices, interest rate, credit spreads) and foreign exchange rate movement;
- Actively managing investment assets;
- Maintaining a diversified portfolio;
- Hedging residual non-functional currency net asset exposures;
- Use of derivatives for efficient portfolio management;
- · Monitoring compliance with legal and regulatory requirements, including the Prudent Person Principle; and
- QBE's LIBOR transition plan has identified business areas with exposure to LIBOR retirement in December 2021. For each area, business impact and risk assessments have been carried out, pre-transition plans have been scoped and implemented and initial testing of alternative reference rates has occurred. Progress to complete the remaining transition steps is on track.

Liquidity risk

The Company defines liquidity risk as the risk of holding insufficient liquid assets to meet liabilities as they fall due to policyholders and creditors, or only being able to do so at excessive cost.

The Company manages liquidity risk using the following:

- a Board-approved Risk Appetite Statement that ensures minimum coverage of cash outflows for liabilities;
- Setting minimum levels of liquid, short term money market securities;
- Matching assets and liabilities in our major currency positions;
- Regular monitoring of the ratio of liquid assets to liabilities is undertaken;
- The production of cash-flow forecasts, supplemented by Early Warning Indicators to proactively identify any changes to the liquidity position or potential funding needs; and
- Recourse to a Board-approved Liquidity Contingency Plan, permitting access to sources of further liquid assets in the event of extreme liquidity stress.

STRATEGIC REPORT (continued)

Principal risks and uncertainties of the Syndicates and the Company (continued)

Operational risk

The Company defines operational risk as the risk of financial loss resulting from inadequate or failed internal processes, people and systems or from external events. Exposure to operational risk arises from - internal fraud, external fraud, employment practices and workplace safety, improper business practices, damage to physical assets, business disruption and system failures, execution, delivery and process management.

The Company manages operational risk using the following:

- Actively monitoring our key processes and systems;
- Conducting scenario reviews to identify and quantify potential exposures for mitigation;
- Maintaining effective segregation of duties, access controls, governance and reconciliation procedures;
- Performance of Risk and Control Self-Assessments (RCSA) providing periodic assessment of risks as well as assurance over control design and performance;
- Operational Risk Dashboard monitoring including Operational Key Risk Indicators 'KRIs'; and
- Identification and management of Issues and Incidents with defined remediation plans in place.

Compliance risk

The Company defines compliance risk as the risk of legal or regulatory penalties, financial loss or impacts and non-financial loss or impacts (including reputational damage) resulting from a breach of obligations. Obligations refers to those in legislation, regulation, industry codes and standards, internal policies, and ethical and business standards.

The Company manages compliance risk using the following:

- Actively monitoring our key controls, processes and systems;
- Conducting scenario reviews to identify and quantify potential exposures for mitigation;
- Monitoring of internal / external fraud, improper business practices and non-compliance with internal and external requirements; and
- Maintaining effective segregation of duties, access controls, governance and reconciliation procedures.

Group and Lloyd's risk

The Company defines group risk as the risk arising specifically from being part of a wider group, including financial impact and loss of support from the QBE Group; coupled with operating in the Lloyd's Market.

The Company manages group risk as follows:

- Challenge and oversight from independent non-executive Directors on the Company Board;
- Contractual arrangements in place for material services provided by other QBE Group divisions and companies;
- Active monitoring and management against the QBE Group Services Governance Framework which governs the procurement, monitoring and review of services provided to the Company by the wider OBE Group;
- Board's group risk appetite monitoring including intra-group loans, intra-EO loans, Group Outsourced Services SLAs monitoring and Group issues and incidents impacting EO; and
- Involvement of QBE EO individuals within material QBE Group and Lloyd's initiatives that could impact the Company.

Climate change

On 1 July 2020, the PRA's 'Dear CEO' letter stated that firms should have embedded their approaches to managing climate-related financial risks by the end of 2021. In summary, the PRA's requirements, which are set out in Supervisory Statement 3/19 ('SS 3/19') on the Financial Risks from Climate Change ('FRCC'), are for firms to:

- embed the consideration of the FRCC in their governance arrangements;
- incorporate the FRCC into existing financial risk management practice;
- use (long-term) scenario analysis to inform strategy setting and risk assessment and identification; and
- develop an approach to disclosure on the FRCC.

EO's Chief Risk Officer (CRO) is accountable for the FRCC under the Senior Managers Regime, and EO has submitted its Board-approved SS 3/19 Roadmap to meet the requirements of the statement to the PRA.

STRATEGIC REPORT (continued)

Climate change (continued)

Progress has been made in 2020 towards meeting the requirements of SS 3/19. The CRO reports quarterly to EO's Risk and Capital Committee on progress with implementing this Roadmap, with further reporting as necessary to the EO Boards.

QBE Group prepares a sustainability report which is available from the Group website. In addition QBE European Operations plc, the holding company for QBE's European operations, prepares a group climate change report.

QBE EO remains committed in this area over the medium- to long-term to strengthening our data and scenario analysis and adapting our modelling; pricing; capital management; financial reporting and disclosure, in partnership with QBE Group and external stakeholders.

Solvency II and capital adequacy

The Syndicates managed by the Company apply QBE EO's Prudential Regulation Authority (PRA) and Lloyd's approved internal capital model. The internal model is an integrated framework to support its objectives by managing risk and capital across the Syndicates' business. The internal model has broad scope including: capital modelling; risk identification, mitigation, assessment and monitoring, and is used in the day to day operation of the Company.

The internal model is used to help assess our risk and calculate the appropriate level of risk-based capital to allocate to risks to which we are exposed. The assessment of risk-based capital enables us to make decisions that involve quantitative risk reward trade-offs. The allocation of risk-based capital helps ensure that the level of risk we take is commensurate with the required returns and is within the approved risk appetite and tolerance.

The Syndicates managed by the Company comply with Lloyd's capital setting processes which are described in note 2 in the financial statements.

Business continuity management

An established business continuity management framework is in place to ensure the Company is able to respond effectively to incidents that threaten business continuity, including during the COVID-19 pandemic, and is designed to ensure that the impact of any major disruption is minimised.

The framework includes a set of crisis and specialist team plans, department-level business continuity plans and technology recovery plans. It is supported by a range of activities, including staff awareness and testing.

This Strategic report was approved by the Board of Directors on 3 March 2021 and signed on its behalf by:

C T Killourhy

Director

QBE Underwriting Limited London

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REPORT OF THE DIRECTORS OF THE MANAGING AGENT

The Directors of QBE Underwriting Limited, the Managing Agent for the Syndicate, present their report and the audited annual accounts of the Syndicate for the year ended 31 December 2020.

This annual report is prepared using the annual basis of accounting as required by regulation 5 of the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 (the 2008 Regulations).

Strategic report

The Strategic report, which includes details of the Syndicate's principal activities, development, performance and KPI's, risk management framework and governance structure is set out on pages 3 to 11.

Internal audit

An internal audit department provides assurance to the Audit Committee as to the effectiveness of internal systems and controls, makes recommendations for improvement and monitors progress towards completion via management action plans. Internal audit also provide feedback on the risk management process.

Relationship with Managing Agent

QUL has adopted a code of conduct which outlines a set of general business ethics that apply to all employees when conducting any activity on behalf of the Syndicate. The code of conduct requires employees to carry on business in an open and honest manner with customers, shareholders, employees, regulatory bodies, outside suppliers, intermediaries and the community at large. The code also deals with a number of other requirements including whistle-blowing, confidentiality, disclosure of information, conflicts of interest and treating customers fairly. Other policies are in place to cover areas such as health and safety, harassment, equal opportunities and financial crime.

Statement of Managing Agent's responsibilities

The Directors of the Managing Agent are responsible for preparing the Strategic report, report of the Directors of the Managing Agent and the annual accounts in accordance with applicable law and regulations.

The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 (IAD) requires the Managing Agent to prepare annual accounts for each financial year. Under that law the Directors are required to prepare the Syndicate annual accounts in accordance with UK generally accepted accounting practice (UK accounting standards and applicable law). The IAD requires that the Directors must not approve the annual accounts unless they are satisfied that they give a true and fair view of the state of affairs of the Syndicate and of the profit and loss of the Syndicate for that period.

In preparing these Syndicate annual accounts, the Managing Agent is required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the annual accounts; and
- Prepare the annual accounts on the basis that the Syndicate will continue to write business unless it is inappropriate to presume that the Syndicate will do so.

The Directors of the Managing Agent are responsible for keeping proper accounting records that are sufficient to show and explain the Syndicate's transactions and disclose with reasonable accuracy at any time the financial position of the Syndicate and enable them to ensure that the Syndicate annual accounts comply with the IAD. They are also responsible for safeguarding the assets of the Syndicate and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors of the Managing Agent are responsible for the maintenance and integrity of the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of annual accounts may differ from legislation in other jurisdictions.

REPORT OF THE DIRECTORS OF THE MANAGING AGENT (continued)

Statement of disclosure of information to auditors

Each person who is a Director of the Managing Agent at the date of this report confirms that:

- So far as the Director is aware, there is no information relevant to the audit of the Syndicate's annual accounts for the year ended 31 December 2020 of which the auditors are unaware; and
- The Director has taken all the steps that he or she ought to have taken as a Director in order to make himself or herself aware of, and to establish that the Syndicate's auditors are aware of, any relevant audit information.

Independent auditors

The Directors of the Managing Agent intend to reappoint PricewaterhouseCoopers LLP as the Syndicate's auditors.

On behalf of the Board of the Managing Agent.

C T Killourhy

Director

QBE Underwriting Limited London 4 March 2021

INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF QBE SYNDICATE 2999

Report on the audit of the syndicate annual accounts

Opinion

In our opinion, Syndicate 2999's syndicate annual accounts:

- give a true and fair view of the state of the syndicate's affairs as at 31 December 2020 and of its profit and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008.

We have audited the syndicate annual accounts included within the Annual Report, which comprise: the balance sheet as at 31 December 2020; the profit and loss account – technical account – general business, and the profit and loss account – non-technical account for the year then ended, the statement of cash flows, and the statement of income and member's balances for the year then ended, and the notes to the syndicate annual accounts, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)"), and The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and other applicable law. Our responsibilities under ISAs (UK) are further described in the *Auditors' responsibilities for the audit of the syndicate annual accounts* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the syndicate in accordance with the ethical requirements that are relevant to our audit of the syndicate annual accounts in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the syndicate's ability to continue as a going concern for a period of at least twelve months from when the syndicate annual accounts are authorised for issue.

In auditing the syndicate annual accounts, we have concluded that the Managing Agent's use of the going concern basis of accounting in the preparation of the syndicate annual accounts is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the syndicate's ability to continue as a going concern.

Our responsibilities and the responsibilities of the Managing Agent with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF QBE SYNDICATE 2999 (continued)

Reporting on other information

The other information comprises all of the information in the Annual Report other than the syndicate annual accounts and our auditors' report thereon. The Managing Agent is responsible for the other information. Our opinion on the syndicate annual accounts does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the syndicate annual accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the syndicate annual accounts or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the syndicate annual accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Report of the Directors of the Managing Agent, we also considered whether the disclosures required by The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 have been included.

Based on our work undertaken in the course of the audit, The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 requires us also to report certain opinions and matters as described below.

Report of the Directors of the Managing Agent

In our opinion, based on the work undertaken in the course of the audit, the information given in the Report of the Directors of the Managing Agent for the year ended 31 December 2020 is consistent with the syndicate annual accounts and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the syndicate and its environment obtained in the course of the audit, we did not identify any material misstatements in the Report of the Directors of the Managing Agent.

Responsibilities for the syndicate annual accounts and the audit

Responsibilities of the Managing Agent for the syndicate annual accounts

As explained more fully in the Statement of Managing Agent's responsibilities, the Managing Agent is responsible for the preparation of the syndicate annual accounts in accordance with the applicable framework and for being satisfied that they give a true and fair view. The Managing Agent is also responsible for such internal control as they determine is necessary to enable the preparation of syndicate annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the syndicate annual accounts, the Managing Agent is responsible for assessing the syndicate's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless it is intended for the syndicate to cease operations, or it has no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF QBE SYNDICATE 2999 (continued)

Auditors' responsibilities for the audit of the syndicate annual accounts

Our objectives are to obtain reasonable assurance about whether the syndicate annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these syndicate annual accounts.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the syndicate and industry, we identified that the principal risks of non-compliance with laws and regulations related to breaches of UK and European regulatory principles, such as those governed by the Prudential Regulation Authority and the Financial Conduct Authority, and those regulations set by the Council of Lloyd's, and we considered the extent to which non-compliance might have a material effect on the syndicate annual accounts. We also considered those laws and regulations that have a direct impact on the syndicate annual accounts such as The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008. We evaluated management's incentives and opportunities for fraudulent manipulation of the syndicate annual accounts (including the risk of override of controls), and determined that the principal risks were related to the risk of fraud in revenue recognition and management override of controls, including the potential for management bias in significant accounting estimates, particularly in relation to claims outstanding and estimated premium income. Audit procedures performed included:

- inspecting relevant meeting minutes, including those of the Board, Risk & Capital Committee and Audit Committee of the Managing Agent, and correspondence with regulatory authorities, including Lloyd's of London, the Prudential Regulatory Authority and the Financial Conduct Authority;
- discussions with the Board, management, compliance function and internal audit function of the Managing Agent, including consideration of known or suspected instances of fraud and non-compliance with laws and regulations;
- evaluation and testing of the operating effectiveness of management's controls designed to prevent or detect misstatements in the Annual Report;
- testing and challenging where appropriate the assumptions and judgements made by management in their significant
 accounting estimates, particularly in relation to the estimation of claims outstanding and the estimation of estimated
 premium income;
- identifying and testing journal entries, particularly journal entries with unusual descriptions, posted at unusual times, or journals posted by unexpected users; and
- designing audit procedures to incorporate unpredictability around the nature, timing or extent of our testing.

INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF QBE SYNDICATE 2999 (continued)

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the syndicate annual accounts. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the syndicate annual accounts is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the syndicate's member as a body in accordance with part 2 of The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Under The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Managing Agent in respect of the syndicate; or
- certain disclosures of Managing Agent remuneration specified by law are not made; or
- the syndicate annual accounts are not in agreement with the accounting records.

We have no exceptions to report arising from this responsibility.

Deepti Vohra (Senior statutory auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors London 4 March 2021

PROFIT AND LOSS ACCOUNT - TECHNICAL ACCOUNT - GENERAL BUSINESS

for the year ended 31 December 2020

		2020	_	2019	
	Note	£m	£m	£m	£m
Earned premiums, net of reinsurance					
Gross premiums written	3	1,436.7		1,221.6	
Outward reinsurance premiums		(325.0)		(300.3)	
Net premiums written			1,111.7		921.3
Change in the gross provision for unearned premiums		(92.7)		(24.0)	
Change in the provision for unearned premiums,		6.6			
reinsurers' share				1.4	
			(86.1)		(22.6)
Earned premiums, net of reinsurance			1,025.6		898.7
Allocated investment return transferred from the non-technical account			39.9		43.3
			0,1,5		
Claims incurred, net of reinsurance Claims paid					
Gross amount		(780.5)		(933.4)	
Reinsurers' share		259.8		342.3	
			(#20 F)		(504.4)
Change in the provision for claims			(520.7)		(591.1)
Gross amount		(138.9)		108.6	
Reinsurers' share		26.3		(35.7)	
			(112.6)		72.9
Claims incurred, net of reinsurance			(633.3)		(518.2)
Olumb medited, net of remodratice			(033.3)		(310.2)
Net operating expenses	4		(356.1)		(329.1)
Balance on the technical account for general					
business – continuing operations			76.1		94.7

PROFIT AND LOSS ACCOUNT - NON-TECHNICAL ACCOUNT

for the year ended 31 December 2020

	Note	2020 £m	2019 £m
Balance on the general business technical account		76.1	94.7
balance on the general business technical account		70.1	94.7
Investment income	7(a)	42.0	68.0
Unrealised gains on investments		288.0	227.3
Investment expenses and charges	7(b)	(17.8)	(21.0)
Unrealised losses on investments		(272.3)	(231.0)
Investment return		39.9	43.3
Allocated investment return transferred to the general business			
technical account		(39.9)	(43.3)
Non-technical account income		17.2	14.6
Profit for the financial year		93.3	109.3

The results above are derived from continuing operations.

There are no recognised gains or losses for the current and preceding year other than those included in the profit and loss account above and therefore no statement of recognised gains and losses has been presented.

STATE MENT OF INCOME AND MEMBERS BALANCE

for the year ended 31 December 2020

	2020 £m	2019 £m
Members' balance as at 1 January	(72.7)	(246.7)
Profit for the financial year	93.3	109.3
(Payments out of profit to members' personal reserve funds) / Cash call	(110.2)	64.7
Other non-standard personal expenses	(0.8)	-
Members' balance as at 31 December	(90.4)	(72.7)

BALANCE SHEET

as at 31 December 2020

		2020	2019
Assets	Note	£m	<u>£m</u>
Investments			
Other financial investments	8	1,340.7	1,265.1
Derivative financial instrument - assets	9	28.2	11.4
Delivative illianetai instraineta assets	,	20.2	11.1
		1,368.9	1,276.6
Daingurous' shows of technical provisions			
Reinsurers' share of technical provisions Provision for unearned premiums	12	78.7	75.3
Claims outstanding	12	872.5	861.5
Claims outstanding	12	012.3	001.3
		951.2	936.8
Debtors			
Debtors arising out of direct insurance operations	13(i)	556.5	444.2
Debtors arising out of reinsurance operations	13(ii)	177.1	159.6
Other debtors	13(iii)	6.5	15.3
		740.1	619.1
Other assets			
Cash at bank and in hand		19.7	11.4
Overseas deposits	14	246.1	219.7
		265.8	231.1
Prepayments and accrued income			
Accrued interest and rent		7.0	7.3
Deferred acquisition costs	15	199.6	185.7
Other prepayments and accrued income		8.5	6.7
		215.1	199.7
Total assets		3,541.1	3,263.3
Tutal assets		3,341.1	3,203.3

BALANCE SHEET

as at 31 December 2020

Liabilities	Note	2020 £m	2019 £m
Diabilities	11010	æm	
Members' balance		(90.4)	(72.7)
Technical provisions			
Provision for unearned premiums	12	733.0	656.2
Claims outstanding	12	2,437.5	2,328.4
		3,170.5	2,984.6
		,	
Creditors			
Creditors arising out of direct insurance operations	20(i)	228.3	165.8
Creditors arising out of reinsurance operations	20(ii)	186.8	125.3
Other creditors including taxation and social security	21	36.8	50.3
		451.9	341.4
Accruals and deferred income		9.1	10.0
Total liabilities		3,541.1	3,263.3

These annual accounts on pages 18 to 45 were approved by the Board of QBE Underwriting Limited on 3 March 2021 and were signed on its behalf by:

C T Killourhy

Director

STATEMENT OF CASH FLOWS

for the year ended 31 December 2020

Cash flow from operating activities	2020 £m	Restated 2019 £m
Operating profit for the financial year	93.3	109.3
Increase / (decrease) in gross technical provisions	185.9	(164.7)
(Increase) / decrease in reinsurers' share of technical provisions	(14.3)	69.3
(Increase) / decrease in debtors	(130.1)	46.8
Increase in creditors	109.4	34.5
Investment return	(39.9)	(43.3)
Other	(35.1)	70.4
	169.2	122.3
Cash flows from investing activities		
Purchase of equity and debt instruments	(1,672.7)	(1,542.5)
Sale of equity and debt instruments	1,619.4	1,330.6
Purchase of derivatives	-	(0.1)
Investment income received	26.1	23.6
	(27.1)	(188.4)
Cash flow from financing activities		
Distribution of profit	(110.2)	(50.3)
Cash call	· · · · · · · · · · · · · · · · · · ·	115.0
Non-standard personal expenses	(0.8)	-
	(111.0)	64.7
Movement in cash and cash equivalents during year		
Cash and cash equivalents at the beginning of the year	231.1	235.5
Net increase / (decrease) in cash and cash equivalents	31.1	(1.5)
Foreign exchange movement on cash and cash equivalents	3.6	(2.9)
Cash and cash equivalents at the end of the year	265.8	231.1

NOTES TO THE ANNUAL ACCOUNTS

for the year ended 31 December 2020

1. Accounting policies

The principal accounting policies adopted in the preparation of these annual accounts are set out below. These policies have been consistently applied to all the years presented unless otherwise stated.

(a) Basis of preparation

These annual accounts have been prepared in accordance with regulation 5 of the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008, and in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and Financial Reporting Standard 103 "Insurance Contracts" ("FRS 103").

These annual accounts incorporate all transactions committed to by the 2020 year of account and prior years of account.

The Directors of the Managing Agent have prepared the annual accounts on the basis that the Syndicate will continue to write business. The ability of the Syndicate to meet its obligations as they fall due is underpinned by the support provided by Lloyd's solvency process and its chain of security for any members who are unable to meet their underwriting liabilities. Members' Funds at Lloyd's are further explained in note 2.

(b) Basis of accounting for insurance

The result is determined on an annual basis whereby the incurred cost of claims, commission and related expenses are charged against the earned portion of premiums, net of reinsurance, as described below.

(i) Premiums written

Premiums written comprise premiums on contracts incepted during the financial year, together with adjustments made in the year to premiums written in prior years. Premiums are shown gross of commissions payable to intermediaries and exclude taxes and duties levied on them. Estimates are included for premiums due but not yet received or notified, less an allowance for expected cancellations.

(ii) Unearned premiums

Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the balance sheet date, calculated on the basis of established earnings patterns which reflects underlying risk exposures, and may include straight line earnings patterns where appropriate.

(iii) Outwards reinsurance premiums written

Outwards reinsurance premiums written relate to business ceded during the year, including an estimate of any adjustment premiums payable, together with any differences between estimates in the prior years and that actually ceded. Outwards premiums are recognised as earned over the period of the policy having regard to the incidence of risk. Policies that respond with reference to the attachment point are earned in line with the related inwards written premiums.

(iv) Claims incurred

Claims incurred comprise claims and related expenses paid in the year and changes in provisions for outstanding claims, including provisions for claims incurred but not reported and related expenses, together with any other adjustments to claims from previous years. Where applicable, deductions are made for salvage and other recoveries.

(v) Claims outstanding

Provisions are made for the estimated cost of claims incurred but not settled at the balance sheet date, including the cost of claims incurred but not yet reported to the Syndicate. The estimated cost of claims includes expenses to be incurred in settling claims and allows for the expected value of salvage and other recoveries.

Outstanding claims are estimated by reviewing individual claims and making allowance for claims incurred but not reported using past experience and trends adjusted for foreseeable events.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

1. Accounting policies (continued)

(b) Basis of accounting for insurance (continued)

(v) Claims outstanding (continued)

Case estimates are set by experienced claims technicians, applying their skill and specialist knowledge to the circumstances of individual claims. The ultimate cost of outstanding claims, including claims incurred but not reported, is estimated by the Syndicate actuaries who apply recognised actuarial techniques considered appropriate for each portfolio, such as the Chain Ladder and Bornhuetter-Ferguson methods. These methods take into account, amongst other things, statistical analysis of the development of the value and frequency of past claims and the results of analyses undertaken at the point of underwriting. Techniques considered appropriate for specific portfolios include contract by contract analysis, segmentation by subclass, and stochastic analysis. Classes of business are analysed at a level of detail appropriate to their materiality. Allowance is made for changes or uncertainties which may create distortions in the underlying statistics, or which might cause the cost of unsettled claims to increase or decrease when compared with the cost of previously settled claims, for example, one-off occurrences and changes in mix of business, policy conditions or the legal environment.

The Syndicate actuaries produce an estimate of reserves, which is reviewed by an independent actuarial firm, and is then assessed by QBE EO management with input from the Syndicate underwriting and claims experts.

As provisions for claims outstanding are based on information, which is currently available, the eventual outcome may vary from the original assessment depending on the nature of information received or developments in future periods. For certain classes of business including liability and other long-tail classes written by the Syndicate, claims may not be apparent for many years after the event giving rise to the claim has happened. These classes will typically display greater variation between initial estimates and final outcomes.

Differences between the estimated cost and subsequent re-estimation or settlement of claims are reflected in the technical account for the year in which these claims are re-estimated or settled.

Provisions are calculated gross of any reinsurance recoveries. In accordance with accounting regulations, discounting of outstanding claims is permitted in certain circumstances. For the Syndicate this includes discounting of outstanding reserves in respect of liabilities relating to periodical payment orders.

(vi) Reinsurance recoveries

An estimate is made of the amounts that will be recoverable from reinsurers based upon the gross claims provisions and having due regard to collectability. Reinsurance recoveries are estimated by reviewing individual claims including allowance for claims incurred but not reported, and assessing the reinsurance recovery which is expected based on the outwards reinsurance protections. Reinsurance recoveries estimates are set by experienced outwards reinsurance technicians, applying their skill and specialist knowledge to the circumstances of individual claims and the outwards reinsurance protections.

(vii) Unexpired risks provision

Provisions are made for any deficiencies arising when unearned premiums, net of associated acquisition costs, are insufficient to meet expected claims and expenses after taking into account future investment return on the investments supporting the unearned premiums provision and unexpired risks provision. The expected claims are calculated having regard to events that have occurred prior to the balance sheet date.

All business classes are managed together therefore unexpired risk surpluses and deficits can be offset.

(viii) Acquisition costs

Acquisition costs (which include commission costs) are the costs associated with obtaining and recording insurance contracts. Acquisition costs are capitalised when they relate to the acquisition of new business or renewal of existing business and are referred to as deferred acquisition costs. These costs are amortised on the same basis as the earning pattern of the premium, over the period of the insurance contract to which they relate. At the reporting date, deferred acquisition costs represent the capitalised costs that relate to the unearned premium. Acquisition costs are deferred in recognition of their future benefit and are measured at cost.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

1. Accounting policies (continued)

(c) Foreign currency

The functional currency of the Syndicate is UK pound sterling (£). The Syndicate presents its accounts in millions of pounds sterling.

Transactions denominated in foreign currencies are translated into sterling at the rates of exchange prevailing at the time of the transactions. Assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange prevailing at the balance sheet date with the exception of non-monetary assets and liabilities, which are maintained at historic rates. Open foreign exchange derivatives are marked to market at year end date. All assets and liabilities arising from insurance contracts are treated as monetary items.

Exchange gains or losses are recognised in the profit and loss non-technical account.

(d) Investments

(i) Other financial investments

Other financial investments comprise shares and other variable yield securities, units in unit trusts, debt securities, other fixed income securities, loans and deposits with credit institutions. These are managed on a fair value basis in accordance with the Syndicate's investment strategy. The Syndicate has elected to measure other financial investments at fair value through the profit and loss non-technical account.

Listed investments are stated at fair value using quoted prices in active markets for the same instruments where available. In the absence of an active market, current or recent prices for similar instruments may be used to estimate fair value, or other valuation techniques for which all significant inputs are based on observable market data.

Units in unit trusts, including unit trusts which invest in property, are stated at fair value using current unit prices as advised by the responsible entity, trustee or equivalent of the investment management scheme.

Other unlisted investments are carried at the Directors' estimate of the current fair value, where prices are sourced from the investment manager who may use a combination of observable and comparable market prices where available and carried book value where none exist.

Loans to the Central Fund at Lloyd's in respect of the 2019 and 2020 underwriting years are included within Shares and other variable yield securities and units in unit trusts. The loans are valued based on amounts collected by Lloyd's on a percentage of the Syndicate gross written premium forecast. There is no contractual obligation for Lloyd's to settle the loans and there is no market in which these loans are tradeable. The loans are valued at fair value.

Other financial investments are derecognised when the right to receive future cash flows from the assets has expired, or when the Syndicate has transferred substantially all the risks and rewards of ownership.

(ii) Derivative financial instruments

Derivatives are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently stated at fair value through the profit and loss non-technical account, using valuation techniques for which all significant inputs are based on observable market data.

(e) Cash at bank and in hand

Cash comprises cash at bank for use by the Syndicate in the management of its short term commitments.

(f) Overseas deposits

Overseas deposits comprise funds held in overseas deposits which are subject to Lloyd's trust fund arrangements. These are managed on a fair value basis in accordance with Lloyd's investment strategy. The Syndicate has elected to measure overseas deposits at fair value through the profit and loss non-technical account.

Overseas deposits are stated at fair value using quoted prices in active markets for the same instruments where available. In the absence of an active market, current or recent prices for similar instruments may be used to estimate fair value, or other valuation techniques for which all significant inputs are based on observable market data.

Overseas deposits are derecognised when the right to receive future cash flows from the assets has expired, or when the Syndicate has transferred substantially all the risks and rewards of ownership.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

1. Accounting policies (continued)

(g) Debtors

Debtors comprise amounts receivable in the normal course of business. Debtors are initially recognised at transaction price, and where applicable are subsequently measured at amortised cost using the effective interest rate method. The recoverability of these assets is assessed at each balance date and appropriate provision made to ensure that the balances properly reflect the amounts that will ultimately be received, taking into account counterparty credit risk and the contractual terms of the contract.

(h) Creditors

Creditors comprise amounts due in the normal course of business. Creditors are initially recognised at transaction price, and where applicable are subsequently measured at amortised cost using the effective interest rate method. Amounts owed to group undertakings are unsecured, interest free and payable on demand, except where specific loan agreements exist prescribing the term and other features of the loan.

(i) Investment income

Investment income is taken into account in the profit and loss non-technical account on an accruals basis, except for dividends which are taken into account when quoted ex dividend. Investment income includes realised gains or losses on the disposal of financial assets.

A transfer is made from the non-technical account to the technical account for the entire return on investments in which support the insurance technical provisions.

(j) Taxation

Under Schedule 19 of the Finance Act 1993, Managing Agents are not required to deduct basic rate income tax from trading income. In addition, all UK basic rate income tax deducted from Syndicate investment income is recoverable by Managing Agents and consequently the distribution made to the member is gross of tax. Capital appreciation falls within trading income and is also distributed gross of tax.

No provision has been made for any United States Federal Income tax payable on underwriting results or investment earnings. Any payments on account made by the Syndicate on behalf of the member during the year are included in the balance sheet under the heading "members' balance".

No provision has been made for any overseas tax payable by the member on underwriting results.

(k) Administrative expenses

Administrative expenses are taken into account on an accrual basis. These recharged expenses include the costs of staff, who are employed by QBE Management Services (UK) Limited. QBE Management Services (UK) Limited operates both defined benefit and defined contribution pension schemes, the expense of which is included in the recharges. The recharged expenses also include the costs of various service and claims handling companies.

(l) **Profit commission**

Profit commission is recognised on the basis of the annual accounting result for each year of account, and charged to the Syndicate as incurred. No profit commission has been charged by the Managing Agent.

(m) Critical accounting estimates and judgements

The Syndicate makes estimates and judgments in respect of the reported amounts of certain assets, liabilities and income. These estimates and judgments are determined by qualified and experienced employees with reference to historical data and reasoned expectations of future events and are continually updated. Actual results may differ from these estimates.

The following are the critical estimates that the Syndicate have made in the process of applying the accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

1. Accounting policies (continued)

(m) Critical accounting estimates and judgements (continued)

Outstanding claims provisions

The Syndicate's net outstanding claims provision comprises:

- The gross estimate of expected future claims payments; and
- Amounts recoverable from reinsurers based on the gross estimate.

Gross estimate

The provision for expected future payments includes claims reported but not yet paid; claims incurred but not reported (IBNR); claims incurred but not enough reported (IBNER); and estimated claims handling costs, being the direct and indirect expenses incurred in the settlement of claims.

The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Syndicate, where more information about the claims is generally available. Liability and other long tail classes of business, where claims settlement may not happen for many years after the event giving rise to the claim, typically display greater variability between initial estimates and final settlement due to delays in reporting claims and uncertainty in respect of court awards and future claims inflation. Claims in respect of property and other short tail classes are typically reported and settled sooner after the claim event, giving rise to more certainty. The estimation techniques and assumptions used in determining the gross estimate are described below.

The Syndicate's process for establishing the gross estimate involves extensive consultation with internal and external actuaries, claim managers, underwriters and other senior management. This process includes quarterly in-house claims review meetings attended by senior divisional and management and detailed review by external actuaries at least annually. The determination of the amounts that the Syndicate will ultimately pay for claims arising under insurance and reinsurance contracts involves a number of critical assumptions.

Some of the uncertainties impacting these assumptions are as follows:

- Changes in patterns of claims incidence, reporting and payment;
- Volatility in the estimation of future costs for long tail insurance classes due to the longer period of time that elapses before a definitive determination of the ultimate claims cost can be made;
- Incidence of catastrophic events close to the balance sheet date;
- Changes in the legal environment, including the interpretation of liability laws and changes in methodologies to estimate the quantum of damages including changes to the Ogden rate and interpretation of business interruption policy coverage; and
- Social and economic trends, for example price and wage inflation and interest rates.

Gross estimates for each class of business are determined by reference to a variety of estimation techniques, generally based on a statistical analysis of historical experience which assumes an underlying pattern of claims development and payment. The final selected estimates are based on a judgmental consideration of the results of each method and qualitative information, for example, the class of business, the maturity of the portfolio and the expected term to settlement of the class. Projections are based on both historical experience and external benchmarks where relevant.

Estimates are calculated gross of any reinsurance recoveries. A separate estimate is made of the amounts recoverable from reinsurers based on the gross estimate.

Assets arising from contracts with reinsurers

Assets arising from reinsurance recoveries under contracts with the Syndicate's reinsurers are determined using the same methods described above. The recoverability of these assets is assessed at each balance date and appropriate provision made to ensure that the balances properly reflect the amounts that will ultimately be received, taking into account counterparty credit risk and the contractual terms of the reinsurance contract.

The Syndicate benefits from an aggregate reinsurance programme that provides cover for certain large and catastrophe events on the 2015 to 2018 accident years. A key input into the calculation of recoveries on this contract is an estimate of the ultimate claims for the contributing large and catastrophe events by accident year. Actuarial reserving primarily produces ultimate claims by underwriting year, with some judgement required to assign IBNR to an accident year, particularly on more recent accident years which are still immature in their development for certain large losses on long tail classes of business.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

1. Accounting policies (continued)

(m) Critical accounting estimates and judgements (continued)

Premiums written estimates

Premiums written includes estimates for premiums due but not yet received or notified, also defined as business which has an attachment date prior to the end of the reporting period but which has not yet been processed into the systems utilised by the Syndicate. This unclosed premium is initially based on the estimated premium income (EPI) of each contract, before being earned based on established earnings patterns which reflects underlying risk exposures. If premium cannot be reliably estimated at that date, then the premium written is recognised as soon as it can be reliably determined.

The underwriters adjust their EPI estimates as the year of account matures. As the year of account closes, premiums are adjusted to match the actual signed premium. Estimation techniques are necessary to quantify the future unclosed premium on all syndicate business written and are commonly used within the Lloyd's insurance market. The process of determining the EPI is based on a number of factors, which can include:

- Historical trends of business written versus expectation;
- Current and expected market conditions for the line of business; and
- Coverholder business plan documents provided prior to binding;

Due to the nature of the Lloyd's business and the settlement patterns of the underlying business it is also not uncommon for some contracts to take a number of years to finalise and settle, and as such remain as a receivable on the balance sheet.

2. Capital Management

Capital Framework at Lloyd's

The Society of Lloyd's (Lloyd's) is a regulated undertaking and subject to supervision by the Prudential Regulatory Authority (PRA) under the Financial Services and Markets Act 2000, and in accordance with the Solvency II Framework.

Within this supervisory framework, Lloyd's applies capital requirements at member level and centrally to ensure that Lloyd's would comply with the Solvency II requirements, and beyond that to meet its own financial strength, licence and ratings objectives.

Although, as described below, Lloyd's capital setting processes use a capital requirement set at syndicate level as a starting point, the requirement to meet Solvency II and Lloyd's capital requirements apply overall and member level only respectively, not at syndicate level. Accordingly, the capital requirement in respect of Syndicate 2999 is not disclosed in these financial statements.

Lloyd's capital setting process

In order to meet Lloyd's requirements, each syndicate is required to calculate its Solvency Capital Requirements (SCR) for the prospective underwriting year. This amount must be sufficient to cover a 1 in 200 year loss reflecting uncertainty in the ultimate run-off of underwriting liabilities (SCR 'to ultimate'). The Syndicate must also calculate its SCR at the same confidence level but reflecting uncertainty over a one year time horizon (one year SCR) for Lloyd's to use in meeting Solvency II requirements. The SCRs of each syndicate are subject to review by Lloyd's and approval by the Lloyd's Capital and Planning Group.

A syndicate comprises one or more underwriting members of Lloyd's. Each member is liable for its own share of underwriting liabilities on the syndicates on which it is participating but not other member's shares. Accordingly, the capital requirements that Lloyd's set for each member operate on a similar basis. Each member's SCR shall thus be determined by the sum of the member's share of the syndicate's SCR 'to ultimate'. Where a member participates on more than one syndicate, a credit for diversification is provided to reflect the spread of risk, but consistent with determining an SCR which reflects the capital requirement to cover a 1 in 200 loss 'to ultimate' for that member. Over and above this, Lloyd's applies a capital uplift to the member's capital requirement, known as the Economic Capital Assessment (ECA). The purpose of this uplift, which is a Lloyd's and not a Solvency II requirement, is to meet Lloyd's financial strength, licence and rating objectives. The capital uplift applied for 2020 was maintained at 35% of the member's SCR 'to ultimate'.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

2. Capital Management (continued)

Provision of capital by members

Each member may provide capital to meet its ECA either by assets held in trust by Lloyd's specifically for that member (funds at Lloyd's), assets held and managed within a syndicate (funds in syndicate), or as the member's share of the members' balances on each syndicate on which it participates.

Accordingly, all of the assets less liabilities of the syndicate, as represented in the members' balances reported on the Balance Sheet on pages 21 and 22, represent resources available to meet members' and Lloyd's capital requirements.

Funds at Llovd's

Funds at Lloyd's (FAL) are intended primarily to cover circumstances where syndicate assets prove insufficient to meet participating members' underwriting liabilities. The level of FAL that Lloyd's requires a member to maintain is determined by Lloyd's based on PRA requirements and resource criteria. FAL has regard to a number of factors including the nature and amount of risk to be underwritten by the member and the assessment of the reserving risk in respect of business that has been underwritten. Since FAL is not under the management of the Managing Agent, no amount has been shown in these financial statements by way of such capital resources. However, the Managing Agent is able to make a call on the member's FAL to meet liquidity requirements or to settle losses through a formal process controlled by Lloyd's.

3. Segmental information

2020	Gross premium written £m	Gross premium earned £m	Gross claims incurred £m	Gross operating expenses £m	Reinsurance balance £m	Total £m
Accident and health	7.2	9.9	(13.7)	(5.2)	(2.4)	(11.4)
Motor (third party liability)	8.8	11.0	(3.6)	(3.0)	(0.2)	4.2
Marine, aviation and transport	206.1	196.1	(152.0)	(40.4)	(3.9)	(0.2)
Fire and other damage to property	320.8	296.9	(186.6)	(101.1)	(24.2)	(15.0)
Third party liability	351.1	309.5	(255.0)	(112.4)	33.0	(24.9)
Credit and suretyship	22.4	21.2	(8.7)	(4.4)	(6.2)	1.9
Other	-	-	_	(4.3)	0.3	(4.0)
	916.4	844.6	(619.6)	(270.8)	(3.6)	(49.4)
Reinsurance acceptances	520.3	499.4	(299.8)	(110.7)	(3.3)	85.6
Total	1,436.7	1,344.0	(919.4)	(381.5)	(6.9)	36.2
	Gross	Gross	Gross	Gross		
	premium	premium	claims	operating	Reinsurance	
2019	written	earned	incurred	expenses	balance	Total
2019	£m	£m	£m	£m	£m	£m
	*111	2111	æm	2111	₩.	æm
Accident and health	7.3	8.0	(4.9)	(4.0)	(0.3)	(1.2)
Motor (third party liability)	19.2	17.4	(17.1)	(3.7)	(2.8)	(6.2)
Marine, aviation and transport	152.7	140.9	(77.1)	(24.8)	3.4	42.4
Fire and other damage to property	251.7	252.4	(156.2)	(103.3)	1.4	(5.7)
Third party liability	251.7	259.7	(261.7)	(81.4)	94.9	11.5
Credit and suretyship	61.5	47.9	(9.4)	(22.5)	(8.0)	8.0
Other	-	-	-	(1.5)	0.1	(1.4)
	744.1	726.3	(526.4)	(241.2)	88.7	47.4
Reinsurance acceptances	477.5	471.3	(298.4)	(113.2)	(55.7)	4.0
Total	1,221.6	1,197.6	(824.8)	(354.4)	33.0	51.4

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

3. Segmental information (continued)

The reinsurance balance represents the credit / (charge) to the technical account from the aggregate of all items relating to reinsurance outwards.

Operating expenses includes standard personal expenses.

The geographical analysis of gross premiums written by destination of risk is as follows:

		2020 £m	2019 £m
Europe:	United Kingdom	73.0	60.4
-	Other	17.2	15.5
America:	North America	369.3	351.8
	Other	29.7	20.7
Asia		30.9	30.3
Worldwide		870.7	697.8
Other	(including Africa, Oceania and Middle East)	45.9	45.2
		1 426 7	1 221 6
		1,436.7	1,221.6

All premiums were concluded in the UK.

4. Net operating expenses

	2020	2019	
	£m	£m	
Ai-idi	255.4	220.0	
Acquisition costs: direct commission	255.4	230.8	
other	81.2	75.7	
Changes in deferred acquisition costs	(11.2)	(30.6)	
Administrative expenses	56.2	78.6	
Reinsurance commission revenue	(25.5)	(25.4)	
	356.1	329.1	

Administrative expenses include auditors' remuneration:

	2020	2019
	£m	£m
Remuneration receivable by the Syndicate's auditors for the auditing of these financial		
statements	0.3	0.3
Other services pursuant to legislation	0.4	0.4

5. Employees

The Syndicate did not directly incur staff costs during the year (2019 £nil). All staff are employed by fellow subsidiary undertakings that recharge the Syndicate for the services provided by those staff.

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NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

6. Directors' emoluments

The Directors of QUL and the Active Underwriters received the following aggregate remuneration charged to the Syndicate and included within net operating expenses:

	2020 £m	2019 £m
Directors of the Managing Agent Active Underwriters	2.8	3.4

Further information in respect of the Directors of QUL is provided in that Company's annual report.

7. Investment income, expenses and charges

(a) Investment income

	2020 £m	2019 £m
Income from investments	27.1	25.0
Gains on the realisation of investments	14.9	43.0
	42.0	68.0

(b) Investment expenses and charges

	2020	2019 £m
	£m	
Investment management expenses	1.2	1.0
Losses on the realisation of investments	16.6	20.0
	17.8	21.0

8. Other financial investments

Designated at fair value through profit and loss

	2020		2019																	
	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Fair value	Cost	Fair value
	£m	£m	£m	£m																
Shares and other variable yield securities and units in																				
unit trusts	76.4	75.8	77.4	82.0																
Debt securities and other fixed income securities	1,282.5	1,259.4	1,192.3	1,173.4																
Loans and deposits with credit institutions	5.5	5.5	9.4	9.8																
	1,364.4	1,340.7	1,279.1	1,265.1																

The debt securities and other fixed income securities are listed on recognised exchanges. £21.6m of the shares and other variable yield securities and units in unit trusts are listed on recognised exchanges (2019 £38.5m).

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

9. Derivative financial instrument - assets

	2020	2019
Fair value	£m	£m
Foreign currency derivatives		
Derivative financial instrument – assets	28.2	11.4

Foreign currency derivatives

The Syndicate uses forward foreign exchange derivatives in order to hedge its exposure to foreign currencies. These are valued using the underlying foreign exchange rates at the year end. Derivatives outstanding at the balance sheet date include foreign exchange contracts to buy the net equivalent of £517.6m (2019 buy £430.0m).

The forward foreign exchange derivatives outstanding at year end all expire by 11 June 2021 (2019 24 May 2021).

During the year a gain of £21.5m (2019 gain £5.1m) relating to such contracts was recognised in the profit and loss non-technical account.

Equity derivatives

The Syndicate enters into equity derivatives from time to time in order to facilitate efficient portfolio management and the management of market risk.

There were no gains or losses (2019 £nil) included in the profit and loss non-technical account relating to exchanged traded equity index options derivatives.

Exchange traded equity index options have no contractual obligation to be exercised. There were no equity derivatives outstanding at the balance sheet date (2019 nil). Equity derivatives were not held during the year (2019 expired by May 2019).

10. Valuation hierarchy

The table below shows the financial instruments carried at fair value by valuation method.

2020	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Overseas deposits	23.4	222.7	-	246.1
Loans and deposits with credit institutions	-	-	5.5	5.5
Variable yield securities and units in unit trusts	21.6	-	54.2	75.8
Debt securities and other fixed income securities	207.1	1,052.2	-	1,259.3
Derivatives – assets	-	28.2	-	28.2
	252.1	1,303.1	59.7	1,614.9
2019	Level 1	Level 2	Level 3	Total
	£m	£m	£m	£m
Overseas deposits	17.2	202.5	-	219.7
Loans and deposits with credit institutions	-	-	9.8	9.8
Variable yield securities and units in unit trusts	38.5	5.1	38.4	82.0
Debt securities and other fixed income securities	302.6	870.8	-	1,173.4
Derivatives – assets	-	11.4	-	11.4
	358.3	1,089.8	48.2	1,496.3

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NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

10. Valuation hierarchy (continued)

- Level 1 Valuation is based on quoted prices in active markets for the same instruments.
- Level 2 Valuation is based on quoted market prices in active markets for similar assets or liabilities or other valuation techniques for which all significant inputs are based on observable market data, for example, consensus pricing using broker quotes and valuation models with observable input. For valuation of the syndicate holdings in collective investment schemes, including those which invest into unlisted property, fair value is determined by using the current unit price as advised by the responsible entity, trustee or equivalent of the investment management scheme.
- Level 3 Valuation techniques are applied in situations where any one or more significant valuation input is not based on observable market data. This includes collective investment schemes, including those which invest into infrastructure debt and infrastructure assets, where unit prices are sourced from the investment manager who may use a combination of observable or comparable market prices, where available, and other valuation techniques. This also includes loans to the Lloyd's Central Fund, valued at fair value.

Movements in level 3 investments	2020 £m	2019 £m
At 1 January	48.1	51.4
Purchases	14.4	3.8
Unrealised gains	(1.8)	(1.0)
Redemptions	(1.0)	(6.1)
At 31 December	59.7	48.1

11. Financial risk

The activities of the Syndicate expose it to financial risks such as market risk (including currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The Syndicate's risk management framework recognises the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Syndicate.

The key objectives of the Syndicate's asset and liability management strategy are to ensure sufficient liquidity is maintained at all times to meet the Syndicate's obligations, including its settlement of insurance liabilities and, within these parameters, to optimise investment returns for the Syndicate.

(i) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market factors. Market risk comprises three types of risk: currency risk (due to fluctuations in foreign exchange rates), interest rate risk (due to fluctuations in market interest rates) and price risk (due to fluctuations in market prices).

Currency risk

The Syndicate is exposed to foreign currency risk in respect of its foreign currency exposures and forward foreign exchange derivatives are used to protect the currency positions.

The risk management process covering forward foreign exchange derivatives involves close senior management scrutiny, including regular board and other management reporting. All forward foreign exchange derivatives are subject to delegated authority levels provided to management, and levels of exposure are reviewed on an ongoing basis.

The table below shows the impact on profit and loss and equity as a result of movements in foreign exchange rates. The basis for this sensitivity analysis is the residual foreign currency exposures at the balance sheet date.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

11. Financial risk (continued)

Currency risk (continued)

	Movement in variable %	2020 Profit / (loss) and members' balance £m	2019 Profit / (loss) and members' balance £m
US dollar	+10	22.7	14.4
	-10	(22.7)	(14.4)
New Zealand dollar	+10	(0.5)	(1.3)
	-10	0.5	1.3
Euro	+10	3.7	3.7
	-10	(3.7)	(3.7)
Japanese Yen	+10	0.6	0.5
	-10	(0.6)	(0.5)
Canadian dollar	+10	10.0	7.2
	-10	(10.0)	(7.2)
Australian dollar	+10	2.4	1.0
	-10	(2.4)	(1.0)

The Syndicate manages its exposure to foreign currencies based on the balance sheet by currency, which includes insurance assets and liabilities.

Interest rate risk

The Syndicate is exposed to interest rate risk arising on interest bearing assets. Assets with floating interest rates expose the Syndicate to cash flow interest rate risk. Fixed interest rate assets expose the Syndicate to fair value interest rate risk. The Syndicate's strategy is to invest in high quality, liquid fixed interest securities and cash and to actively manage duration. The investment portfolios are actively managed to achieve a balance between cash flow interest rate risk and fair value interest rate risk bearing in mind the need to meet the liquidity requirements of the business.

The Syndicate's exposure to interest rate risk for each significant class of interest bearing financial assets and liabilities is as follows:

2020	Floating	g Fixed interest rate maturing in				Total
	interest	1 year or	1 to 2	2 to 3	3 years	
	rate	less	years	years	over	
	£m	£m	£m	£m	£m	£m
Interest bearing assets	95.8	651.9	224.1	181.2	399.3	1,552.3
2019	Floating	Fixed	l interest ra	te maturing	g in	Total
	interest	1 year or	1 to 2	2 to 3	3 years	
	rate	less	years	years	over	
	£m	£m	£m	£m	£m	£m
*	110.4	150 6	267.0	170.0	440.5	1 440 7
Interest bearing assets	110.4	452.6	267.0	170.0	448.7	1,448.7

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

11. Financial risk (continued)

Interest rate risk (continued)

The Syndicate's sensitivity to movements in interest rates in relation to the value of fixed interest securities is shown in the table below:

	Movement in variable %	2020 Profit / (loss) and members' balance £m	2019 Profit / (loss) and members' balance £m
Interest rate movement – fixed interest securities	+0.5	(13.5)	(14.6)
	-0.5	9.1	13.1

Equity price risk

Equity price risk is the risk that the fair value of an equity instrument will fluctuate because of changes in market prices (other than those arising from interest rate or currency risk), whether those changes are caused by factors specific to the individual equity instrument or its issuer, or factors affecting all similar equity instruments traded on the market. The potential impact of movements in the market value of equities on the profit and loss account and balance sheet is shown in the sensitivity analysis below.

The impact has been shown on the basis that equity funds are fully exposed to market price fluctuations. Equity portfolios are from time to time hedged in order to manage this exposure. Exchange traded futures contracts used from time to time to provide the hedges are not perfectly correlated to the composition of the underlying equity fund. At 31 December 2020, the Syndicate did not hold, whether directly or indirectly via collective investment scheme, any equity investments (2019 £281k).

		Financial impact		
		2020	2019	
		Profit / (loss)	Profit / (loss)	
		and members'	and members'	
	Movement in	balance	balance	
	variable %	£m	£m	
EURO STOXX	+20	-	0.1	
	-20	-	(0.1)	

Property price risk

Property price risk is the risk that the fair value of property will fluctuate because of changes in market prices. The Syndicate is exposed to property price risk indirectly through holdings in unit trusts which invest in property in key developed markets.

		Financia	l impact
		2020 Profit / (loss) and members'	
	Movement in variable %	balance £m	balance £m
United States	+10 -10	-	0.2 (0.2)
Europe	+10 -10	0.3 (0.3)	0.3 (0.3)

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

11. Financial risk (continued)

(ii) Credit risk

Credit risk is the risk that one party to a financial instrument will cause financial loss to the other party by failing to discharge an obligation. The Syndicate's exposure to intermediaries and reinsurance counterparties is monitored as part of credit control processes. COVID-19 has resulted in material deterioration in credit conditions globally. Our efforts to identify, assess and manage heightened credit risks to our business have therefore increased commensurately.

All intermediaries must meet minimum requirements established by the Syndicate. Credit risk exposures are calculated regularly and compared with authorised credit limits before further transactions are undertaken with counterparties. The credit ratings and payment histories of intermediaries are monitored on a regular basis.

The reinsurers' share of claims outstanding and debtors are also exposed to credit risk. 96.7% (2019 98.5%) of the balance is with reinsurers with an S&P rating of "A-" or greater. To mitigate credit risk exposure to reinsurers, the Syndicate holds letter of credit as security and in addition has investment assets pledged by certain counterparties. At the balance sheet date the Syndicate held collateral against credit risk of £8.5m (2019 £14.3m) in the form of letters of credit and £133.1m (2019: £31.3m) as investment assets pledged.

88.77% (2019 88.9%) of total fixed interest and cash investments are with counterparties having a Standard & Poor's rating of A or better. The Syndicate does not expect any investment counterparties to fail to meet their obligations given their strong credit ratings. The Syndicate only uses derivatives in highly liquid markets. The following table provides information regarding the carrying value of the Syndicate's financial assets, excluding amounts in respect of insurance contracts.

Pact due by

	Past due by					
2020	Neither past due nor impaired £m	Up to 3 months	3 to 6 months £m	6 months to 1 year £m	Greater than 1 year £m	Total £m
Other interest bearing investments	1,552.3	-	_	_	-	1,552.3
Other investments and other assets	54.2	_	_	-	_	54.2
Derivative financial instrument – assets	28.2	-	-	_	_	28.2
Other debtors	6.5	-	-	-	_	6.5
Debtors arising out of direct insurance						
operations	539.8	_	5.3	3.0	8.4	556.5
Debtors arising out of reinsurance						
operations	93.6	43.7	10.0	9.7	20.1	177.1
	2,274.6	43.7	15.3	12.7	28.5	2,374.8

	Past due by					
2019	Neither past due nor impaired £m	Up to 3 months	3 to 6 months £m	6 months to 1 year £m	Greater than 1 year £m	Total £m
Other interest bearing investments	1,448.7	-	_	-	-	1,448.7
Other investments and other assets	82.0	-	-	_	_	82.0
Derivative financial instrument – assets	11.4	-	-	-	_	11.4
Other debtors	15.3	-	-	-	_	15.3
Debtors arising out of direct insurance operations	429.0	-	7.6	2.8	4.8	444.2
Debtors arising out of reinsurance						
operations	119.0	10.9	8.3	12.2	9.2	159.6
	2,105.4	10.9	15.9	15.0	14.0	2,161.2

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

11. Financial risk (continued)

(iii) Liquidity risk

Liquidity risk is the risk of holding insufficient liquid assets to meet liabilities as they fall due to creditors, or only being able to do so at excessive cost.

In addition to treasury cash held for working capital requirements, a minimum percentage of the Syndicate's total financial assets are held in liquid, short term money market securities to ensure there are sufficient liquid funds available to meet current obligations.

At 31 December 2020, the average duration of cash and fixed interest securities was 2.5 years (2019 2.6 years).

The table below summarises the maturity profile of all financial liabilities based on the remaining contractual obligations.

	2020 £m	2019 £m
Creditors	451.9	341.4
	451.9	341.4

All amounts are due within one year. The Syndicate has no significant concentration of liquidity risk.

12. Technical provisions

2020	Provision for unearned	Claims	Net
Gross	premiums	outstanding	
Gross	£m	£m	£m
At 1 January	656.2	2,328.4	2,984.6
Movement per technical account	92.7	138.9	231.6
Foreign exchange	(15.9)	(29.8)	(45.7)
At 31 December	733.0	2,437.5	3,170.5
Reinsurance			
Reinstit ance			
At 1 January	75.3	861.5	936.8
Movement per technical account	6.6	26.4	33.0
Foreign exchange	(3.2)	(15.4)	(18.6)
At 31 December	78.7	872.5	951.2

The Syndicate applies discounting of outstanding reserves in respect of liabilities relating to periodical payment orders on third party liability and motor lines of business. Included within claims outstanding are net discounted reserves of £33.0m (2019 £51.6m). Discount of £40.7m (2019 £63.7m) has been applied using a rate of 2.70% (2019 -0.25%) and based on mean term of liabilities of 36.7 years (2019 26.7 years).

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

12. Technical provisions (continued)

2019	Provision for unearned	Claims	
	premiums	outstanding	Net
Gross	£m	£m	£m
At 1 January	658.0	2,491.3	3,149.3
Movement per technical account	24.0	(108.6)	(84.6)
Foreign exchange	(25.8)	(54.3)	(80.1)
At 31 December	656.2	2,328.4	2,984.6
Reinsurance			
At 1 January	78.8	927.4	1,006.2
Movement per technical account	1.4	(35.7)	(34.3)
Foreign exchange	(4.9)	(30.2)	(35.1)
At 31 December	75.3	861.5	936.8
13. Debtors			
(i) Debtors arising out of direct insurance operations		2020	2019
		£m	£m
Due within one year			
Due from policyholders		-	0.3
Due from intermediaries		556.5	443.9
		556.5	444.2
(ii) Debtors arising out of reinsurance operations			
		2020	2019
		£m	£m
Due within one year		177.1	159.6
		177.1	159.6

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

13. Debtors (continued)

(iii) Other debtors

	2020 £m	2019 £m
Unsettled investment trade debtors	_	7.8
Salvage and subrogation	5.9	5.5
Trade debtors	0.6	1.7
Amounts due from Group undertakings	-	0.2
	6.5	15.3

14. Overseas deposits

These are lodged as a condition of conducting underwriting business in certain countries.

	2020	2019	
	£m	£m	
Joint Asset Trust Funds	8.8	9.1	
Canadian Margin Fund	108.3	98.8	
Kentucky Trust Funds	3.2	2.3	
Australian Trust Funds	84.1	74.2	
South African Trust Funds	19.0	20.1	
Additional Securities Limited Overseas deposit	22.0	14.3	
Additional Securities Limited Illinois deposit	0.7	0.9	
	246.1	219.7	

Overseas deposits are classified as cash within the cash flow statement. Use of overseas deposit funds is restricted under the terms of the trust agreements where the deposits are lodged.

15. Deferred acquisition costs

	2020 £m	2019 £m
-		
As at 1 January	185.7	166.2
Movement during the year	11.7	30.6
Foreign exchange	2.2	(11.1)
	199.6	185.7

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

16. Outstanding claims – claims development

The Syndicate has applied a consistent approach to prior years in establishing the technical provisions for claims outstanding and reinsurers share thereof. Included within net claims incurred is adverse prior year development relating to certain financial lines classes; reduced by positive developments across a number of other classes.

	2010											
2020	and prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
Gross basis	£m	£m	2012 £m	2013 £m	2014 £m	2013 £m	2010 £m	£m	2018 £m	2019 £m	2020 £m	£m
At end of year		379.0	412.8	260.1	187.3	225.0	351.3	620.3	401.6	318.9	374.5	
One year later		669.8	623.9	503.5	455.9	533.0	661.3	958.1	732.7	702.3	57 1.5	
Two years later		697.5	693.1	567.0	582.9	613.1	746.8	1,110.2	802.1			
Three years later		703.8	674.4	579.3	570.2	635.2	734.5	1,104.1				
Four years later		697.8	682.6	538.6	612.1	618.8	730.6					
Five years later		708.0	663.7	550.0	614.0	648.2						
Six years later		715.6	650.0	556.7	632.7							
Seven years later		728.8	631.8	558.4								
Eight years later		722.7	625.3									
Nine years later		733.5										
Current estimate of		733.5	625.3	558.4	632.7	648.2	730.6	1,104.1	802.1	702.3	374.5	
gross cumulative								,				
claims cost												
Cumulative gross												
claims payments to		(671.4)	(569.4)	(468.8)	(523.9)	(434.3)	(541.6)	(752.5)	(446.3)	(220.0)	(60.4)	
date												
Gross outstanding claims	214.3	62.1	55.9	89.6	108.8	213.9	189.1	351.6	355.8	482.3	2141	2 427 5
Claims	214.3	02.1	33.9	69.0	100.0	213.9	109.1	331.0	333.0	402.3	314.1	2,437.5
	2010											
	and											
2020	prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
Net basis	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
At end of year		314.3	266.2	203.8	169.4	183.7	280.6	315.0	277.2	276.2	306.9	
One year later		532.8	448.1	394.9	344.8	421.3	501.5	546.8	510.7	521.1		
Two years later		539.5	491.1	433.5	439.0	488.1	561.7	637.8	588.2			
Three years later		533.0	469.6	455.4	415.6	471.5	537.3	628.0				
Four years later		515.6	482.1	407.9	422.8	444.7	531.5					
Five years later		524.3	455.6	411.0	402.8	453.4						
Six years later		522.1	467.3	410.8	408.5							
Seven years later		525.1	450.8	406.0								
Eight years later		523.5	442.1									
Nine years later		528.7										
Current estimate of		528.7	442.1	406.0	408.5	453.4	531.5	628.0	588.2	521.1	306.9	
net cumulative												
Cumulativa not alaima												
Cumulative net claims		(478.2)	(207.5)	(250.2)	(256.9)	(229.2)	(440.6)	(166.6)	(211.9)	(189.7)	(35.8)	
payments to date Net outstanding		(478.2)	(397.5)	(350.3)	(356.8)	(338.3)	(440.6)	(466.6)	(344.8)	(109./)	(33.8)	-
claims	149.2	50.5	44.6	55.7	51.7	115.1	90.9	161.4	243.4	331.4	271.1	1,565.0
Ciainis	177.2	50.5	+4.0	33.1	J1./	113.1	<i>7</i> 0.7	101.4	47.4	221.4	4/1.1	1,505.0

The claims development tables express the development on an underwriting year basis. At the end of the opening year, the underwriting year has not yet fully earned. One year after the opening year, the underwriting year has substantially earned, and the development of that underwriting year becomes evident. The table demonstrates developments in actuarial assumptions.

The Syndicate writes business in currencies other than Pound Sterling. The translation of outstanding claims denominated in foreign currencies gives rise to foreign exchange movements which have no direct bearing on the development of the underlying claims. To eliminate this distortion, claims liabilities have been retranslated to the Pound Sterling at constant rate of exchange for each reporting year.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

16. Outstanding claims – claims development (continued)

All estimates of net cumulative claims cost and cumulative claims payments for the eight most recent reporting years reported in functional currencies other than Pound Sterling have been retranslated to Pound Sterling using the exchange rate at the end of the reporting year.

17. Concentration of insurance risk

The Syndicate's exposure to concentrations of insurance risk is mitigated by a portfolio diversified across countries and classes of business. Product diversification is achieved through a strategy of developing strong underwriting skills in a wide variety of classes of business. A combination of core and speciality products under the control of employees skilled in underwriting such products allows the Syndicate to lead underwrite in many of the markets in which they operate.

The segmental and geographical analysis at note 3 demonstrates the diversity of the Syndicate's operations.

The Syndicate has potential exposure to catastrophe losses. Each year, the Syndicate sets its tolerance to concentration risk. Realistic Disaster Scenarios (RDSs), using industry standard and the Syndicate determined probable maximum losses and various catastrophe models, are calculated for each portfolio as part of the business planning process. These RDSs are aggregated across all portfolios to determine the Syndicate's maximum event retention (MER) which is the estimated maximum net claim from a one in 250 year natural catastrophe event. The MER must be less than the Syndicate's concentration risk tolerance, otherwise steps such as the purchase of additional reinsurance are taken to limit the exposure.

18. Impact of changes of key variables on the outstanding claims provision

Net claims outstanding could be lower or higher than the ultimate cost of settling the claims arising. This level of uncertainty would vary between the classes of business and the underlying nature of the risk being underwritten and can arise from developments in reserving for large losses catastrophes or from changes in the level of attritional losses. A five percent increase or decrease in the ultimate cost of settling gross claims arising is considered to be reasonable possible at the reporting date. Net outstanding claims in respect of liabilities relating to long term personal injury lines of business could be lower or higher as a result of movements in the Ogden rate, a half a percent increase or decrease in the Ogden rate movement is considered to be reasonably possible. Net outstanding claims could be lower or high as a result of movements in exchange rates. A ten percent increase or decrease in the exchange rate movement of currency reserves is considered to be reasonable possible.

The approximate impact on the result of the Syndicate of changes in these variables used in the calculation of the outstanding claims provision is summarised in the table below. Each change has been calculated in isolation from the other changes and each change shows the impact on profit assuming that there is no change to any of the other variables.

	2020		0	2019	9
		Profit / (lo members'	*	Profit / (lo members')	
	Sensitivity	Gross	Net	Gross	Net
	%	£m	£m	£m	£m
Claims outstanding	+5	98.7	63.4	94.3	59.4
	-5	(98.7)	(63.4)	(94.3)	(59.4)
Change in Ogden rate on certain long term	+0.5	(16.6)	(16.6)	(14.2)	(14.2)
personal injury claims	-0.5	19.5	19.5	16.0	16.0
Sterling to US dollar exchange rate	+10	97.9	37.4	87.8	26.7
	-10	(97.9)	(37.4)	(87.8)	(26.7)
Sterling to Australian Dollar exchange rate	+10	9.5	9.2	7.4	7.2
	-10	(9.5)	(9.2)	(7.4)	(7.2)
Sterling to Euro exchange rate	+10	11.8	10.8	11.3	10.2
	-10	(11.8)	(10.8)	(11.3)	(10.2)
Sterling to Canadian exchange rate	+10	25.6	21.3	27.8	24.1
	-10	(25.6)	(21.3)	(27.8)	(24.1)

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

19. Expected maturity profile of net outstanding claims

	1 year or less £m	1 to 2 years £m	2 to 3 years £m	3 to 4 years £m	4 to 5 years £m	Over 5 years £m	Total £m
2020	449.0	303.7	210.7	159.6	120.0	322.0	1,565.0
2019	396.0	275.5	194.4	144.7	107.6	348.7	1,466.9

20. Creditors

(i) Creditors arising out of direct insurance operations		
	2020 £m	2019 £m
Due within one year		
Due to policyholders	-	0.2
Due to intermediaries	228.3	165.7
	228.3	165.9
(ii) Creditors arising out of reinsurance operations		
	2020	2019
	£m	£m
Due within one year	186.8	125.3
	186.8	125.3
21. Other creditors including taxation and social security		
g	2020	2019
	£m	£m
Due within one year		
Unsettled investment trade creditors	1.0	2.5
Amounts due to group undertakings	27.4	43.4
Taxation and social security	8.4	4.4
	260	50. 2
	36.8	50.3

22. Financial assets and liabilities

The assets and liabilities of the Syndicate, excluding deferred acquisition costs, unearned premiums, prepayments, accruals and deferred income, gross and net technical provisions, and members' balances, are financial assets and liabilities. The Directors consider the carrying value of the financial assets and liabilities to be equal to their fair value.

23. Related parties

The Managing Agent QUL, and the corporate member QBE Corporate Limited (QCORP), are wholly owned subsidiaries of the ultimate parent company QBE Insurance Group Limited.

The Syndicate is managed at the QBE EO level, which is headed by QBE European Operations plc. The immediate parent company of QUL and QCORP is QBE Holdings (EO) Limited (QHEO).

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

23. Related parties (continued)

QHEO is a wholly owned subsidiary of QBE European Operations plc. QBE European Operations plc, QUL, QCORP and QHEO are incorporated in the United Kingdom.

The consolidated annual report for QBE Insurance Group Limited is available from QUL's registered office.

Directors' interests

All of the executive Directors listed on page 2 hold, or held in the year, executive directorships of companies within the QBE European Operations division. In addition C A Brown, M J Gilbert, T C W Ingram, M G McCaig and S W Sinclair, are, or were in the year, non-executive Directors of related companies within QBE EO.

Inter-syndicate transactions

In certain instances, the Syndicate has underwritten reinsurances of QBE's other managed syndicate. During the current and prior financial year, there were no instances of reinsurances underwritten between QBE's syndicates.

Inwards reinsurance contracts with related QBE companies

In certain instances, the Syndicate has underwritten inwards reinsurance business from companies within the QBE Insurance Group during the year. Inwards premiums totalling £27.1m (2019 £14.5m) were written in the year with related QBE companies. At the year end, balances due from related QBE companies in respect of inwards reinsurance premium were £16.0m (2019 £7.1m). At the year end, there was a £7.7m (2019 £11.3m) share of technical provisions.

		2019 inwards emiums		2019 Balance anding	te	2019 Share of echnical ovisions
	£m	£m	£m	£m	£m	£m
QBE Insurance Corporation	7.8	7.5	2.6	2.9	0.2	3.1
QBE Specialty Insurance Company	-	-	-	0.1	-	0.1
Stonington Insurance Company	3.4	4.0	-	-	7.5	7.0
Equator Reinsurances Limited	2.8	2.7	2.9	4.1	-	1.0
QBE Insurance (Australia) Limited - NZ branch	-	-	-	-	-	0.1
QBE Seguros SA	-	0.3	-	-	-	-
QBE Insurance (Singapore) Pte Ltd	10.5	-	8.1	-	-	-
QBE Blue Ocean Re Limited	2.6	_	2.4			
	27.1	14.5	16.0	7.1	7.7	11.3

Outwards reinsurance contracts with related QBE companies

The Syndicate has purchased reinsurance from companies within the QBE Insurance Group during the year. Outward premiums totalling £94.6m (2019 £155.6m) were placed with Equator Reinsurances Limited (Equator Re). At the year end, balances due from Equator Re in respect of reinsurers' share of technical provisions were £606.3m (2019 £604.5m).

Administrative expenses

Total expenses recharged from QBE Partner Services (Europe) LLP in respect of services provided to the Syndicate amounted to £122.6m (2019 £137.9m). The balance outstanding at year end with QBE Partner Services (Europe) LLP is £22.6m (2019 £15.8m). There are no other transactions or arrangements to be disclosed.

Service companies

Certain QBE EO service companies provided insurance business to the Syndicate and charged fees equal to the costs they incurred in placing the business with the Syndicate. These charges are centrally administered within QBE EO and are included within recharges made to the Syndicate by QBE Partner Services (Europe) LLP. The risks placed with the Syndicate are under normal market conditions.

NOTES TO THE ANNUAL ACCOUNTS (continued)

for the year ended 31 December 2020

24. Restatement of prior year comparatives

Statement of Cash Flows

The Syndicate has changed the presentation of certain lines of the cash flow from operating activities and cash flow from investing activities sections in the prior year comparatives; to correctly present the underlying nature of the cash flow movements. The impact of this change is shown below.

2019
Adjustment £m
(3.9)
11.8
23.2
31.1
3.5
(14.8)
(23.5)
3.7
(31.1)

There has been no impact to the profit and loss account from this restatement.



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