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# Syndicate 4444 Annual Report & Accounts

As at 31 December 2019

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# Directors and Professional Advisors

## MANAGING AGENT:

Managing Agent	Canopus Managing Agents Limited ("CMA")
Directors	N J Betteridge <i>Chief Actuary</i> P Ceurvorst <i>Independent Non-Executive Director</i> L Davison <i>Chief Operating Officer</i> M P Duffy <i>Group Chief Underwriting Officer</i> S J Gargrave <i>Non-Executive Director (resigned 3 October 2019)</i> P F Hazell <i>Senior Independent Non-Executive Director</i> P Meader <i>Independent Non-Executive Director (appointed 7 November 2019)</i> N S Meyer <i>Chief Financial Officer</i> W R Monelle <i>Chief Risk Officer (resigned 3 October 2019)</i> G E Moss <i>Director (resigned 3 October 2019)</i> I B Owen <i>Independent Non-Executive Chairman</i> B Turner <i>Director (resigned 3 October 2019)</i> M C Watson <i>Chief Executive Officer</i> S A Willmont <i>Chief Underwriting Officer (resigned 3 October 2019)</i>
Managing Agent's Registered Office	Gallery 9, One Lime Street, London EC3M 7HA
Managing Agent's Registered Number	1514453

## SYNDICATE:

Joint Active Underwriter	S A Willmont and C Jarvis
Investment Managers	BlackRock - 12 Throgmorton Avenue, London, EC2N 2DL BlueBay - 77 Grosvenor Street, Mayfair, London, W1K 3JR Federated - Nuffield House, 41-46 Piccadilly, London, W1J 0DS LGIM - One Coleman Street, London, EC2R 5AA Lloyd's - One Lime Street, London, EC3M 7HA Loomis Sayles - One Financial Center, Boston, MA 02111 NEAM - 4th Floor, DBP House, 63 Mark Lane, London, EC3R 7NQ Schroders - 1 London Wall Place, London, EC2Y 5AU SYZ - Southwest House, 11a Regent Street, London, SW1Y 4LR Wellington - Cardinal Place, 80 Victoria Street, London, SW1E 5JL
Independent Auditors	Ernst & Young LLP ("EY") 25 Churchill Place, Canary Wharf, London, E14 5EY

# Report of the Directors of the Managing Agent

The directors of CMA, the managing agent for Syndicate 4444, present the annual report and audited financial statements for the syndicate for the year ended 31 December 2019.

These financial statements have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" ("FRS102"), Financial Reporting Standard 103, "Insurance Contracts" and the Companies Act 2006. Furthermore, these financial statements comply with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 ("the 2008 Regulations").

## Review of the business

Syndicate 4444 is a syndicate at Lloyd's managed by CMA. Its principal activity is the underwriting of insurance and reinsurance business at Lloyd's, transacted through direct channels and via delegated underwriting.

## Results and performance

The results of the syndicate for the year are set out on pages 11 and 12. In 2019, Syndicate 4444 recorded a profit of £5.5m (2018: £74.1m Loss) with a combined ratio of 103% (2018: 108%).

These results represent a significant improvement versus 2018 with a 6.1% reduction in the net claims ratio contributing to a lower combined operating ratio. Underwriting discipline continues to be exercised and business has been declined where rate or profitability expectations have not been met. Overall gross written premiums increased by 9.1% to £1,363.8m (2018: £1,249.3m), primarily driven by growth in Specialist Consumer Products, North American Facilities and Credit and Political Risk.

Catastrophe experience in the current period was more favourable than in 2018, contributing to the significant improvement in the net claims ratio. Nonetheless, the 2019 results do include catastrophe costs for Storm Dorian (£5.4m); Typhoon Faxai (£5.3m) and Typhoon Hagibis (£6.2m). The positive impact of the relatively benign catastrophe experience was, however, offset in part by some strengthening of reserves in non-catastrophe classes of business following adverse claims experience.

Total operating expenses at £439.0m were lower than in 2018 (£444.6m) reflecting continued close management of acquisition and administration costs although the expense ratio increased from 42.9% in 2018 to 44.1% following a year on year reduction in earned premium.

Syndicate 4444's investment portfolio achieved a strong return of £41.1m in 2019 (2018: £2.8m), as the Syndicate benefitted from increased income returns and unrealised gains on the fixed income portfolio following a number of interest rate cuts in the US and a reduction in bond yields. The portfolio remains defensively positioned and the directors consider this is appropriate given the continuing volatility in investment markets.

The 2017 year of account of Syndicate 4444 closed with a reported loss of £151.0m. The 2018 year of account is forecast to make a loss of 2.7% of managed capacity and the 2019 year of account is forecast to make a profit of 5.3% of managed capacity.

Reinsurance is purchased to reduce retention levels in accordance with CMA's risk appetite as well as to protect against potential catastrophe accumulations. Catastrophe reinsurances are generally purchased to protect capital whereas non-catastrophe reinsurances are purchased for a blend of capital protection and profit stability.

# Report of the Directors of the Managing Agent

## Business environment

Following a protracted period of soft market conditions, the previous two years have seen steady rate increases across the portfolio and the early part of 2020 has seen this positive momentum continue. Nevertheless, trading conditions will continue to be highly competitive and challenging in the near future as the market deals with the effects of social inflation, climate change and other socio-economic factors.

Most investment markets performed strongly through 2019 as financial asset prices were supported by continued monetary stimulus from major central banks. In particular US interest rates fell over the year helping to drive strong returns on government and corporate bonds. We are aware of several risks that could have the potential to impact investment income in 2020. These include an increase in inflation expectations causing nominal yields to back up, an escalation of the threat from coronavirus negatively impacting world GDP and a worsening US-China trade war situation.

Risks to UK economic growth remain, especially given the uncertainty surrounding the UK's future relationship with the EU. Whilst underwriting activities have been secured via use of the Lloyd's Brussels operation the impact on both the UK and European economies is not yet known and is a source of ongoing uncertainty.

## Strategy

Our ambition is to establish Canopius as a high performing, forward-thinking, global insurance business, which continues to be known for its underwriting expertise, claims excellence and strong financial security.

During 2019 CMA assumed the management of Lloyd's syndicates 1861, 5820, 1206 and 44 as a result of a related company merging its Lloyd's business with the 'AmTrust at Lloyd's' division of AmTrust International. This is a major step toward realising our strategy of making Canopius one of the leading insurers in our market. The combination brings together two complementary businesses allowing both Syndicates to leverage additional underwriting expertise and increase diversity through a broader product offering.

The 2020 year of account will operate on a split stamp basis between syndicate 4444 and syndicate 1861. This arrangement allows both syndicates to benefit from the increased scale of the combined platform, with £1.6bn of capacity under management, as well as the increased operational efficiency of underwriting both syndicates on a fully consistent basis. All other syndicates managed by CMA are now closed or in run off.

The combined business continues to focus hard on underwriting profitability. In 2019 the results have been adversely impacted in a small number of non-catastrophe related areas and management actions have already been taken with a view to swift remediation. We are growing where we can add the most value and have added diversifying classes through the AmTrust at Lloyd's merger where they are a good strategic fit with our existing business.

Operational excellence remains a core objective, delivered through efficient use of capital, development of modern technology solutions and a scalable, streamlined business model.

CMA remains committed to developing a first-class culture to attract, retain and develop good people. We encourage an open and honest working environment, focused on results and with a strong team ethic.

# Report of the Directors of the Managing Agent

## Key performance indicators ('KPIs')

The CMA Board monitors the progress of the syndicate by reference to the following KPIs:

	2019 £m	2018 £m
Gross premiums written	1,363.8	1,249.3
Earned premiums, net of reinsurance	995.7	1,036.0
Investment return	41.1	2.8
Profit / (Loss) for the year	5.5	(74.1)
Gross claims ratio	53.2%	68.5%
Net claims ratio	58.5%	64.6%
Expenses ratio	44.1%	42.9%
Combined operating ratio	102.6%	107.5%
Investment return, on average invested balances	3.8%	0.4%

The gross/net claims ratio is the ratio of gross/net claims incurred to gross/net premiums earned including acquisition costs

The combined operating ratio is the ratio of net claims incurred, acquisition costs and net operating expenses to net premiums earned

Average invested balances include total investments, cash at bank and overseas deposit and is the average amount in the current and prior financial year.

## Principal risks and uncertainties

The process of risk acceptance and risk management is addressed through a framework of policies, procedures and internal controls. All policies are subject to Board approval and ongoing review by management, risk management and internal audit. The Audit Committee is responsible for satisfying itself that a proper internal control framework exists to manage financial risks and that controls operate effectively.

CMA's governance structure ensures a clear definition of responsibility for the management and oversight of the many risks faced by the business. CMA has established an Enterprise Risk Management (ERM) framework that is designed to identify, assess, measure, mitigate, monitor and report all material financial and non-financial risk.

A description of the principal risks and uncertainties facing the syndicate is set out in Note 6 to the financial statements (management of risk).

## Future developments

Syndicate 4444's allocated capacity for the 2020 year of account is unchanged from 2019 (£1,048m).

## Directors

The directors of the managing agent who served from 1 January 2019 to the date of this report are shown on page 3. None of the directors had an allocated premium limit on the syndicate, on either an unlimited or limited liability basis, for any of the 2017 to 2019 years of account.

## Statement of disclosure of information to auditors

In the case of each of the persons who are directors of the managing agent at the time the report is approved:

- So far as the director is aware, there is no relevant audit information, being information needed by the syndicate's auditor in connection with the auditor's report, of which the auditor is unaware; and
- Having made enquiries of fellow directors of the agency and the syndicate's auditor, each director has taken all the steps that he or she ought to have taken as a director to become aware of any relevant audit information and to establish that the syndicate's auditor is aware of that information.

# Report of the Directors of the Managing Agent

## Statement of Managing Agent's Responsibilities

The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 require the directors of the managing agent to prepare syndicate annual accounts each year which give a true and fair view, in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice, of the state of affairs of the syndicate and of the profit or loss of the syndicate for that period. In preparing those financial statements, the managing agent is required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the syndicate accounts; and
- Prepare the syndicate accounts on the basis that the syndicate will continue to write future business unless it is inappropriate to do so.

The managing agent confirms that it has complied with the above requirements in preparing the syndicate accounts. The directors of the managing agent are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the syndicate and enable it to ensure that the syndicate accounts comply with the 2008 Regulations. The managing agent is also responsible for safeguarding the assets of the syndicate and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent Auditors

In accordance with section 14(2) of Schedule 1 of the Lloyd's Regulations 2008, the auditors, Ernst & Young LLP, will be deemed to be reappointed and therefore continue in office.

## Syndicate annual general meeting

In accordance with the Syndicate Meetings (Amendment No. 1) Byelaw (No. 18 of 2000) the managing agent does not propose to hold a syndicate annual meeting this year. Members may object to this proposal, or the intention to reappoint the auditors for a further 12 months, within 21 days of this notice. Any objections must be made in writing to the managing agent.

By order of the Board of the managing agent.

N S Meyer  
Chief Financial Officer  
London  
5 March 2020

# Independent Auditor's Report

for the year ended 31 December 2019

## Opinion

We have audited the syndicate annual accounts of syndicate 4444 ('the syndicate') for the year ended 31 December 2019 which comprise the Income Statement, the Statement of Change in Members' Balances, the Statement of Financial Position, the Statement of Cash Flows and the related notes 1 to 30, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and FRS 103 'Insurance Contracts' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the syndicate annual accounts:

- give a true and fair view of the syndicate's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the syndicate annual accounts section of our report below. We are independent of the syndicate in accordance with the ethical requirements that are relevant to our audit of the syndicate annual accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors of the managing agent's use of the going concern basis of accounting in the preparation of the syndicate annual accounts is not appropriate; or
- the directors of the managing agent have not disclosed in the syndicate annual accounts any identified material uncertainties that may cast significant doubt about the syndicate's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the syndicate annual accounts are authorised for issue.

# Independent Auditor's Report

for the year ended 31 December 2019

## Other information

The other information comprises the information included in the Annual Report and Accounts, other than the syndicate annual accounts and our auditor's report thereon. The directors of the managing agent are responsible for the other information.

Our opinion on the syndicate annual accounts does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the syndicate annual accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the syndicate annual accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the syndicate annual accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the managing agent's report for the financial year in which the syndicate annual accounts are prepared is consistent with the syndicate annual accounts; and
- the managing agent's report has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the syndicate and its environment obtained in the course of the audit, we have not identified material misstatements in the managing agent's report.

We have nothing to report in respect of the following matters where The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 requires us to report to you, if in our opinion:

- the managing agent in respect of the syndicate has not kept adequate accounting records; or
- the syndicate annual accounts are not in agreement with the accounting records; or
- certain disclosures of the managing agents' emoluments specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

# Independent Auditor's Report

for the year ended 31 December 2019

## Responsibilities of the directors of the managing agent

As explained more fully in the Statement of Managing Agent's Responsibilities set out on page 7, the managing agent is responsible for the preparation of the syndicate annual accounts and for being satisfied that they give a true and fair view, and for such internal control as the managing agent determines is necessary to enable the preparation of syndicate annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the syndicate annual accounts, the managing agent is responsible for assessing the syndicate's ability to continue in operation, disclosing as applicable, matters related to its ability to continue in operation and using the going concern basis of accounting unless the managing agent either intends to cease to operate the syndicate, or has no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the syndicate annual accounts

Our objectives are to obtain reasonable assurance about whether the syndicate annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these syndicate annual accounts.

A further description of our responsibilities for the audit of financial statements is located on the Financial Reporting Council's website at <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

## Use of our report

This report is made solely to the syndicate's members, as a body, in accordance with The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008. Our audit work has been undertaken so that we might state to the syndicate's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the syndicate and the syndicate's members as a body, for our audit work, for this report, or for the opinions we have formed.

Michael Purrington (Senior statutory auditor)

for and on behalf of Ernst & Young LLP, Statutory Auditor

London

5 March 2020

# Income Statement: Technical Account – General Business

for the year ended 31 December 2019

		2019		2018	
	Notes	£000	£000	£000	£000
<b>Earned premiums, net of reinsurance</b>					
Gross premiums written	8	1,363,811		1,249,305	
Outward reinsurance premiums		(174,217)		(178,773)	
Net premiums written		1,189,594		1,070,532	
<b>Change in the provision for unearned premiums:</b>					
Gross amount	25	(203,757)		(56,851)	
Reinsurers' share		9,862		22,357	
Change in the net provision for unearned premiums		(193,895)		(34,494)	
<b>Earned premiums, net of reinsurance</b>			995,699		1,036,038
<b>Allocated investment return transferred from the non-technical account</b>	15		41,089		2,765
<b>Claims incurred, net of reinsurance</b>					
<b>Claims paid</b>					
Gross amount		(830,500)		(760,446)	
Reinsurers' share		158,078		196,930	
Net claims paid		(672,422)		(563,516)	
<b>Change in the provision for claims</b>					
Gross amount	25	213,519		(56,883)	
Reinsurers' share		(123,295)		(49,122)	
Change in the net provisions for claims		90,224		(106,005)	
<b>Claims incurred, net of reinsurance</b>			(582,198)		(669,521)
<b>Net operating expenses</b>	11, 12		(439,020)		(444,588)
<b>Balance on the technical account for general business</b>			15,570		(75,306)

All of the above amounts are derived from continuing operations.

# Income Statement: Non-technical Account

for the year ended 31 December 2019

	<i>Notes</i>	<b>2019</b> <b>£000</b>	2018 £000
<b>Balance on the general business technical account</b>		15,570	(75,306)
Investment income	15	22,597	16,880
Realised gains on investments	15	2,787	677
Net unrealised gains/(losses) on investments	15	17,016	(13,031)
Investment expenses and charges	15	(1,311)	(1,761)
Allocated investment return transferred to the general business technical account		(41,089)	(2,765)
(Loss)/profit on exchange	11	(10,077)	1,229
<b>Profit/(loss) for the year</b>		5,493	(74,077)
Other comprehensive income - Currency translation differences		7,049	(14,710)
<b>Total comprehensive income/(loss)</b>		<b>12,542</b>	<b>(88,787)</b>

All of the above amounts are derived from continuing operations.

# Statement of Change in Members' Balances

for the year ended 31 December 2019

	<b>2019</b> <b>£000</b>	2018 £000
<b>Members' balances at 1 January</b>	(259,216)	(168,273)
Total comprehensive income/(loss) for financial year	12,542	(88,787)
Receipt of losses from / (Payments of profits to) members' personal reserve funds	67,657	(1,657)
Other movements in members' balances	(239)	(499)
<b>Members' balances at 31 December</b>	<b>(179,256)</b>	<b>(259,216)</b>

# Statement of Financial Position – Assets

at 31 December 2019

		2019		2018	
	Notes	£000	£000	£000	£000
<b>Investments</b>					
Other financial investments	16		1,059,166		989,738
<b>Deposits with ceding undertakings</b>					
			529		447
<b>Reinsurers' share of technical provisions</b>					
Provision for unearned premiums	25	70,232		62,622	
Claims outstanding	25	366,754		503,889	
			436,986		566,511
<b>Debtors</b>					
Debtors arising out of direct insurance operations	17	517,292		501,715	
Debtors arising out of reinsurance operations	18	73,668		76,824	
Other debtors	19	46,446		37,576	
			637,406		616,115
<b>Other assets</b>					
Cash at bank and in hand			26,555		82,767
Overseas deposits	20		51,395		48,461
<b>Prepayments and accrued income</b>					
Deferred acquisition costs	24	234,774		174,689	
Other prepayments and accrued income		1,415		3,825	
			236,189		178,514
<b>Total assets</b>					
			2,448,226		2,482,553

# Statement of Financial Position – Liabilities

at 31 December 2019

		2019		2018	
	Notes	£000	£000	£000	£000
<b>Capital and reserves</b>					
Members' balances	2		(179,256)		(259,216)
<b>Technical provisions</b>					
Provision for unearned premiums	25	716,899		532,608	
Claims outstanding	25	1,683,739		1,949,555	
			2,400,638		2,482,163
<b>Creditors</b>					
Creditors arising out of direct insurance operations	21	101,878		123,404	
Creditors arising out of reinsurance operations	22	98,220		101,653	
Other creditors	23	20,919		30,607	
			221,017		255,664
<b>Accruals and deferred income</b>					
			5,827		3,942
<b>Total liabilities</b>					
			2,448,226		2,482,553

The financial statements on pages 11 to 44 were approved by the Board of CMA on 3 March 2020 and were signed on its behalf by:

N S Meyer  
Chief Financial Officer  
5 March 2020

# Statement of Cash Flows

for the year ended 31 December 2019

	2019		2018	
	£000	£000	£000	£000
<b>Cash flows from operating activities</b>				
Profit/(Loss) for the year	5,493		(74,077)	
(Decrease)/ increase in gross technical provisions	(10,926)		111,234	
Decrease in reinsurers' share of gross technical provisions	113,937		26,656	
(Increase)/decrease in debtors	(41,410)		28,900	
Decrease in creditors	(27,552)		(77,067)	
Movement in other assets/liabilities	(64,384)		(24,464)	
Investment return	(41,089)		(2,765)	
Foreign exchange	12,395		2,590	
<i>Net cash flows from operating activities</i>		(53,536)		(8,993)
<b>Cash flows from investing activities</b>				
Purchase of equity and debt instruments	(828,595)		(422,718)	
Sale of equity and debt instruments	738,077		433,586	
Investment income received	24,073		15,795	
<i>Net cash flows from investing activities</i>		(66,445)		26,663
<b>Cash flows from financing activities</b>				
Collection of loss from /(Distribution of profits to) members	67,657		(1,657)	
<i>Net cash flows from financing activities</i>		67,657		(1,657)
Foreign exchange on cash and cash equivalents		(2,520)		1,983
<i>Net (decrease)/ increase in cash and cash equivalents</i>		(54,844)		17,996
Cash at bank and in hand	82,767		64,771	
Short term deposits with credit institutions	-		-	
<i>Cash and cash equivalents at beginning of year</i>		82,767		64,771
Cash at bank and in hand	26,555		82,767	
Short term deposits with credit institutions	1,368			
<i>Cash and cash equivalents at end of year</i>		27,923		82,767

# Notes to the Financial Statements

for the year ended 31 December 2019

## 1. Statement of compliance & basis of preparation

These financial statements have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" ("FRS102"), Financial Reporting Standard 103, "Insurance Contracts" and in accordance with the provisions of Schedule 3 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations relating to insurance companies. Furthermore, these financial statements comply with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 ("the 2008 Regulations"). The directors of the managing agent have prepared the financial statements on the basis that the syndicate will continue to write future business.

The financial statements are prepared under the historical cost convention except for certain financial instruments which are measured at fair value.

The financial statements are presented in sterling, the presentational currency, and rounded to the nearest £'000. The functional currency of the syndicate is US dollars.

As permitted by FRS 103 the Syndicate continues to apply the existing accounting policies that were applied prior to this standard for its insurance contracts.

## 2. Members' balances and Funds at Lloyd's ("FAL")

The members' balances on the balance sheet shows a deficit of £179.3m (2018: deficit £259.2m). The ability of the syndicate to meet its obligations as they fall due is underpinned by the members' Funds at Lloyd's and the support provided by the Lloyd's chain of security for any members who are unable to meet their underwriting liabilities. FAL is further explained in Note 30.

## 3. Summary of significant accounting policies

### *a. Insurance contracts*

Insurance contracts (including inwards reinsurance contracts) are defined as those that transfer significant insurance risk. Insurance risk is considered significant if, and only if, an insured event could cause an insurer to pay significant additional benefits above the premiums received and interest earned thereon, excluding scenarios that lack commercial substance. Such contracts remain insurance contracts until all rights and obligations are extinguished or expire.

Contracts that do not transfer significant insurance risk are accounted for as financial transactions. The syndicate adopts an annual basis of accounting for insurance contracts whereby the incurred cost of claims, commission and related expenses are charged against the earned proportion of premiums, net of reinsurance.

Gross premiums written, stated gross of acquisition costs and exclusive of premium taxes, relates to business incepted during the year and adjustments to premiums booked in prior years and includes estimates, based on underwriting estimates or past experience, of premiums due but not yet receivable or notified to the syndicate by intermediaries. Additional or return premiums are treated as a re-measurement of the initial premium.

Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the balance sheet date, calculated by reference to the expected incidence of risk over the period of cover.

'Risks attaching' outwards reinsurance premiums (net of reinsurance commission costs) are accounted for with regard to the incidence of risk of the premiums for the direct or inwards

# Notes to the Financial Statements

for the year ended 31 December 2019

## 3. Summary of significant accounting policies (continued)

### *a. Insurance contracts (continued)*

reinsurance business to which they relate. Reinsurance contracts that operate on a 'losses occurring' basis are accounted for in full over the period of coverage. The provision for reinsurers' share of unearned premiums represents that part of reinsurance premiums written which is estimated to be earned in the following financial years.

There are a number of different types of business written by the syndicate, including property, liability and marine business, broadly categorised as either "short tail" or "long tail" business. The syndicate also writes reinsurance business. The characteristics of this business mirror those of the underlying business ceded to the syndicate.

The accounting policies for insurance claims and claims settlement expenses are considered in Note 5 (Critical accounting judgements and estimation uncertainty).

#### *Short Tail Business*

Property and accident and health business is generally "short tail", whereby there is not a significant delay between the occurrence of the claim and the claim being reported. The costs of claims notified at the balance sheet date are estimated on a case-by-case basis to reflect the individual circumstances of each claim. The ultimate expected cost of claims, including provisions for claims incurred but not reported ("IBNR"), is projected from this data by reference to statistics, which show how estimates of claims incurred in previous periods have developed over time.

#### *Longer tail business*

Liability and marine claims are generally longer tail than for those of the other classes of business described above and so a larger element of the claims provision relates to IBNR claims. Claims estimates for business in this category are derived from a combination of loss ratio based estimates and estimates based upon actual claims experience, using a predetermined formula whereby greater weight is given to actual claims experience as time passes. The initial estimates of the claims provisions are based on the experience of previous years and benchmarks adjusted for factors such as premium rate changes and claims inflation. For liability claims, the assessment of claims is particularly sensitive to the level of court awards and to the development of legal precedent on matters of contract and tort. The liability classes of business are also subject to the emergence of new types of latent claims.

### *b. Unexpired risk reserves*

At each balance sheet date tests are performed to ensure the adequacy of the unearned premium reserve, net of associated deferred acquisition costs, to cover future claims liabilities. In performing these tests, estimates of future premiums and claims cash flows, claims handling expenses and investment income from the assets backing such liabilities are considered and compared to the balances in the unearned premium reserve and deferred acquisition costs. Provision is made for any deficiencies by establishing an unexpired risk reserve.

Unexpired risk surpluses and deficits are offset where business classes are managed together and a provision is made if an aggregate deficit arises. Unexpired risk reserves, where relevant, are included within "claims outstanding" in the balance sheet.

At 31 December 2019 and 31 December 2018 the Syndicate did not have an unexpired risk provision.

### *c. Deferred acquisition costs*

Acquisition costs comprise costs arising from the inception of insurance contracts. They include both direct costs, such as intermediary commissions and indirect costs, such as the administrative expenses associated with the issuing of policies

Deferred acquisition costs, representing a proportion of commission and other acquisition costs that relate to policies in force at the period-end, that cover subsequent reporting periods. These are amortised over the period in which the related premiums are earned.

### *d. Reinsurance to close ("RITC")*

Each syndicate's underwriting year of account is normally closed after the end of the third year by means of reinsurance into the following underwriting year of account, which reinsures all

# Notes to the Financial Statements

for the year ended 31 December 2019

## 3. Summary of significant accounting policies (continued)

liabilities for the closed year in return for a premium determined by the syndicate's managing agent.

The acceptance of third party RITC is not reported as income but recognised as a transfer of assets and liabilities.

### *e. Outwards reinsurance contracts*

Outwards reinsurance contracts are contracts entered into by the syndicate with reinsurers whereby the syndicate may recover a proportion of losses on contracts written by the syndicate. Contracts that do not transfer significant insurance risk are accounted for as financial transactions.

The benefits to which the syndicate is entitled under its outwards reinsurance contracts are recognised as reinsurance assets. These assets consist of short term balances due from reinsurers as well as longer term receivables that are dependent on the expected claims and benefits arising under the related insurance contracts. These balances are based on calculated amounts of outstanding claims and projections for IBNR, having regard to the reinsurance programme in place for the class of business and the claims experience for the period, net of estimated irrecoverable amounts after assessing the current security rating of the reinsurer involved. Reinsurance liabilities are primarily premiums payable for reinsurance contracts.

The syndicate assesses its reinsurance assets for impairment. If there is evidence of impairment, then the carrying amount is reduced to its recoverable amount and the impairment loss is recognised in the profit and loss account.

### *f. Receivables and payables related to insurance contracts*

Receivables and payables include amounts due to and from agents, brokers and insurance contract holders. If there is evidence that the insurance receivable is impaired, the syndicate reduces the carrying amount of the insurance receivable accordingly and recognises that impairment loss in the profit and loss account.

### *g. Financial assets*

The syndicate states financial assets at fair value.

The syndicate classifies its financial assets into the following categories: financial assets at fair value through profit and loss, loans and receivables and derivative financial instruments. There are no assets classified as available for sale.

The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition.

Financial assets and liabilities are offset and the net amount reported in the balance sheet only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### *(i) Financial assets at fair value through profit and loss*

The syndicate classifies its investments at fair value through profit and loss.

Purchases and sales of investments are accounted for at their fair values (normally their cost of acquisition or proceeds of disposal) on the trade date, which is the date the syndicate commits to purchase or sell the assets.

The fair value of quoted investments is based on quoted bid prices. Realised and unrealised gains and losses arising from the changes in fair values are included in investment return in the profit and loss account in the period in which they arise. Unquoted investments are initially carried at cost as the best estimate of fair value, which is adjusted using appropriate valuation techniques and having regard to subsequent events or changes in circumstances.

Realised gains and losses on investments carried at market value are calculated as the difference between sale proceeds and purchase price. Unrealised gains and losses on investments represent the difference between the valuation at the balance sheet date and their valuation at the previous balance sheet date, or purchase price, if acquired during the year,

# Notes to the Financial Statements

for the year ended 31 December 2019

## 3. Summary of significant accounting policies (continued)

### *g. Financial assets (continued)*

together with the reversal of unrealised gains and losses recognised in earlier accounting periods in respect of investment disposals in the current period.

Investment return is initially recorded in the non-technical account. A transfer is made from the non-technical account to the general business technical account. Investment return has been wholly allocated to the technical account as all investments relate to the technical account.

### *(ii) Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, are not intended to be sold in the short term and do not fall into the other categories of financial assets as described above. Loans and receivables are measured at fair value. Appropriate allowances for estimated irrecoverable amounts are recognised in the profit and loss account when there is objective evidence that the syndicate will not be able to collect all amounts due according to their original terms. These are reversed if the payment is received. Receivables arising from insurance contracts are classified in this category and are reviewed for impairment as part of the impairment review of loans and receivables.

### *(iii) Derivative financial instruments*

Syndicate 4444 enters into exchange traded derivatives and foreign currency forward contracts from time to time to manage its exposures to interest rate risk and foreign exchange rate volatility. These contracts are initially recorded at cost and revalued to their fair value at each period end by reference to the rates of exchange ruling at the balance sheet date. Any gains or losses on the contracts are included in the non-technical account.

### *(iv) Cash and cash equivalents*

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

Lloyd's overseas deposits are not included within the balance of cash at bank and in hand on the Balance Sheet. These are recognised separately in their own category within other assets.

### *h. Foreign currencies*

In accordance with FRS102, the functional currency is the currency of the primary economic environment in which the syndicate operates. The functional currency for Syndicate 4444 is the US Dollar, having changed from Sterling with effect from 1 January 2016 primarily due to the decision to move to US Dollar for the distribution of profits for 2016. The Syndicate Annual Report and Accounts are presented in Sterling. Foreign exchange resulting from translating balances in functional currency into Sterling is included in Other Comprehensive Income. FRS 102 requires all foreign currency transactions to be translated into the functional currency at the transactional rate of exchange. Transactions in Sterling, Canadian dollars and Euros are translated to US Dollars at the average rates of exchange for the period as these approximate the actual rate. Underwriting transactions denominated in other foreign currencies are included at the rate of exchange ruling at the date the transaction is processed.

At the period end, the monetary foreign currency items are translated to US Dollars at the closing rate with any difference being recorded in the non-technical account. For the purposes of applying the requirements of Section 30 Foreign Currency Translation of FRS 102, all assets and liabilities arising from insurance contracts are treated as monetary items.

### *i. Taxation*

Under Schedule 19 of the Finance Act 1993 managing agents are not required to deduct basic rate income tax from trading income. In addition, all UK basic rate income tax deducted from syndicate investment income is recoverable by managing agents and consequently the distribution made to members is gross of tax. Capital appreciation falls within trading income and is also distributed gross of tax.

No provision has been made for any United States federal income tax payable on underwriting results or investment earnings. Any payments on account made by the syndicate during the year have been included in the balance sheet under the heading "other debtors".

No provision has been made for any other overseas tax payable by members on underwriting results

# Notes to the Financial Statements

for the year ended 31 December 2019

## 4. Changes in accounting estimate

### *Insurance contracts*

A review of exposure lengths for consumer product and structural defect warranty and mortgage indemnity products, conducted in 2019, has resulted in a lengthening of earnings patterns for these classes. The impact in 2019 was to reduce profit by £30m for the year, with an increase in total assets and total liabilities of £65m, and £95m, respectively. Consequently, there was a reduction in Members' balances of £30m.

## 5. Critical accounting judgements and estimation uncertainty

### *Insurance claims and claims settlement expenses*

Insurance claims and claims settlement expenses comprise claims and related expenses paid in the year and changes in the provisions for outstanding claims, including provisions for IBNR and related expenses, together with any other adjustments to claims from prior years.

Provision is made at the period-end for the estimated cost of claims incurred but not settled at the balance sheet date, including the cost of claims incurred but not yet reported to the syndicate. The estimated cost of claims includes expenses to be incurred in settling claims and a deduction for the expected value of salvage and other recoveries. There is inherent uncertainty in establishing claims provisions and it is likely that the final outcome will prove to be different from the original estimate of the liability. Adjustments to the amounts of claims provisions established in prior years are included in the financial statements in the period in which the adjustments are made. The claims provisions are reviewed regularly.

Estimating claims IBNR is inherently more uncertain than the cost of claims notified, for which more information about the claim event is generally available.

Classes of business where the IBNR proportion of the total claims provisions is high will typically display greater variations between initial estimates and final outcomes because of the greater degree of difficulty of estimating these reserves. Classes of business where claims are typically reported relatively quickly after the claim event tend to display lower levels of volatility in the claims provisions.

Where possible the syndicate adopts multiple techniques to estimate the required level of claims provisions. This assists in giving greater understanding of the trends inherent in the data being projected. The projections given by the various methodologies also assist in setting the range of possible outcomes. The most appropriate estimation technique is selected taking into account the characteristics of the business class and the extent of the development of each underwriting year of account.

Allowance is made for changes or uncertainties which may create distortions in the underlying statistics or which might cause the cost of unsettled claims to increase or reduce when compared with the cost of previously settled claims including:

- changes in the business environment or processes which might accelerate or slow down the development and/or recording of paid or incurred claims compared with the statistics from prior periods;
- changes in the legal environment;
- the effects of inflation;
- changes in the mix of business;
- the impact of large losses; and
- movements in industry benchmarks.

A component of these estimation techniques is usually the estimation of the cost of notified but not paid claims. In estimating the cost of these the syndicate has regard to the claim circumstance as reported, any information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods.

Large claims and catastrophe events impacting each relevant business class are generally assessed separately, being measured on a case-by-case basis or projected separately in order to allow for the possible distortive effect of the development and incidence of these large claims.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 5. Critical accounting judgements and estimation uncertainty (continued)

Claims provisions are calculated gross of any reinsurance recoveries. A separate estimate is made of the amounts that will be recoverable from reinsurers. An assessment is also made of the recoverability of reinsurance recoveries having regard to available data on the financial strength of each of the reinsurance companies.

Claims reserved as non-life annuities are discounted for investment earnings that may be expected to arise in the future on funds retained to meet the future liabilities. All other claims provisions are undiscounted.

### *Premium estimates*

Gross written premiums include an estimate of the total premiums expected to be received under each insurance and reinsurance contract. Revenue recognised on policies written through contracts with third parties, such as binding authorities and line slips, is estimated in full at the inception of such contracts and, therefore, this estimate is judgmental. Further adjustments to estimates from previous years are also included in the reported premiums for the relevant underwriting years.

Reinstatement premiums are estimated in accordance with the contract terms and recorded based upon paid losses and case reserves.

Premium estimation uses expert judgement, the quality of the estimate being influenced by the nature and maturity of the portfolio, availability of timely data, relevant underwriting input to the estimating process and management review. Gross written premium estimates are reviewed regularly using underwriter estimates and actuarial projections.

The level of premium earned is made by reference to the exposure length of the type of business written and the pattern of insurance services provided by the contract.

A large proportion of the business written by the syndicate has a duration of one year, with business attaching to a specific year of account covering a 36 month duration. Where classes have a much longer exposure period, the earnings pattern reflects the exposure, in some cases up to 10 years. Judgement is required in determining whether the pattern of insurance service provided by a contract requires amortisation of unearned premium on a basis other than time apportionment.

### *Financial investments*

The syndicate uses prices provided by third party suppliers, investment managers and counterparty banks in determining the fair value of financial assets. Depending on the methods and assumptions used, for example, in the fair valuation of Level 2 and Level 3 financial assets, the fair valuation can be subject to estimation uncertainty. These methods and assumptions are described in Note 6 below.

## 6. Management of risk

The syndicate has identified the principal risks and uncertainties arising from its activities and has established policies and procedures to manage these items in accordance with its risk appetite. The sections below explain how the syndicate defines and manages each category of risk.

### *a. Insurance risk*

Insurance risk is defined as the risk of fluctuations in the timing, frequency and severity of insured events and claims settlements, relative to expectations. Syndicate 4444's exposure to insurance risk arises from underwriting/pricing, insurance concentrations, reserving and reinsurance. The Board of CMA seeks to mitigate insurance risk by analysing historical pricing and claims experience, setting a tolerance to concentration risk, monitoring performance, and conducting in-house actuarial reviews of claims provisions, independent of the underwriting teams.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### a. Insurance risk (continued)

The syndicate has formal controls in place to ensure that business is underwritten in a controlled environment by reference to both the annual business plan and in line with underwriting policy. Preventative controls include underwriting authority limits which are agreed and signed off by the Active Underwriter, divisional and Group underwriting guidelines and benchmark ratings for all underwriting divisions. Detection controls include exception reports where authority limits are exceeded, expert review procedures, peer reviews and internal audit reviews.

Syndicate 4444 is exposed to potentially significant losses arising from natural catastrophe events such as windstorm, earthquake or flood. CMA quantifies catastrophe risk exposures using proprietary modelling software in conjunction with the principal underwriting systems to assess and model catastrophe exposures. The modelling tools are used in conjunction with CMA's knowledge of the business, historical loss information and geographic accumulations to monitor aggregation and to simulate catastrophe losses. The range of scenarios considered includes natural catastrophe, property, marine, liability and terrorism events.

CMA's capital setting methodology enables modelling to be performed in a sophisticated, but practical, manner particularly in determining the correlations between catastrophe exposed classes of business. Stochastic models use event tables which capture directly the different geographic distributions of risk in the various lines of business.

Effective risk management in non core areas and from non modelled perils is ensured using a suite of exposure accumulation and aggregation monitoring techniques and proprietary deterministic models.

As a guide to the level of concentration of exposure the Syndicate writes, the following table shows the Syndicate's 1:100 probabilistic modelled exposure to its three largest natural catastrophe perils during 2019:

<i>Peril</i>	<b>Gross Loss £000</b>	<b>Final Net Loss £000</b>
North Atlantic Hurricane	603,030	174,242
US Earthquake	343,939	100,758
European Windstorm	193,939	62,879

The managing agent manages insurance risks on behalf of the syndicate, including the following:

- inappropriate underwriting activities and cycle management;
- inadequate catastrophe exposure management; and
- inadequate or insufficient reinsurance protection.

The underwriters, supported by the actuarial pricing team, use their expertise and experience to determine the likely claims cost and, therefore, the premium that should be sufficient (across a portfolio of risks) to cover claims costs, expenses and to produce an acceptable profit in line with the agreed business plan.

Due to the nature of insurance risk, however, the premium charged may not be sufficient to cover the cost of claims. The shortfall may result from insufficient premium being calculated and charged or from an unexpected or unprecedented high level of claims.

A number of controls are employed to limit insurance exposures. Each year a business plan is prepared and agreed by the Board which sets the premium income targets and exposures to be written in total and for each class of business. Progress against this plan is monitored by the Board during the year.

Insurance liabilities are assumed through individual risk acceptances, reinsurance treaties or binding authorities. Binding authorities delegate underwriting authority to other underwriters, or agents acting as coverholders, who use their judgement to write risks on Syndicate 4444's

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### *a. Insurance risk (continued)*

behalf under clear authority levels. In such situations, the coverholders' activities are closely monitored and reviewed, and periodic on-site audits are carried out to ensure that the terms of the delegated authorities are being adhered to.

The syndicate is also exposed to the risk of:

- inappropriate claims reserves;
- inappropriate payment of claims.

All claims arising are reserved upon notification. The entire portfolio of business is subject to a quarterly reserving process whereby levels of paid and outstanding claims are reviewed. Potential future claims are assessed with a provision for IBNR claims being made. The quarterly review process is overseen by the Reserving Committee. Whilst a detailed and disciplined reserving exercise is carried out, known claims can develop beyond the level of reserves held.

Furthermore, there is increased uncertainty around the provision for IBNR claims. Consequently, there is a possibility that claims may arise which in aggregate exceed the reserve provision established. In the event that claims do not develop in line with expectations, the Reserving Committee will seek to release any redundant reserves. The syndicate purchases specific reinsurances to protect against single risk losses. The syndicate also purchases general excess of loss reinsurance to protect from severe losses.

The structure of the programme and type of protection bought will vary from year to year depending on risk appetite and the availability and price of cover.

### *(i) Development of claims*

The claims provisions established can be more or less than adequate to meet eventual claims. The level of uncertainty varies from class to class but can arise from inadequate case reserves for known large losses and catastrophes or from inadequate provision for IBNR. The impact on profit of a 1% improvement/deterioration in the total net claims reserves would be a £13.2m gain/loss (2018: £14.5m gain/loss).

### *(ii) Claims development tables*

The development of insurance liabilities provides a measure of the syndicate's ability to estimate the ultimate value of claims. Historic development includes a mix of prior year releases and deteriorations, and in 2019 gross and net deteriorations occurred.

The tables on the following page are presented at the exchange rates prevailing at 31 December 2019.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### a. Insurance risk (continued)

At 31 December 2019	2010 & prior £'000	2011 £'000	2012 £'000	2013 £'000	2014 £'000	2015 £'000	2016 £'000	2017 £'000	2018 £'000	2019 £'000	Total £'000
Gross of reinsurance											
Estimate of cumulative claims											
At end of underwriting year		348,377	365,702	250,047	242,258	294,325	299,111	562,960	354,018	236,766	2,953,564
One year later		596,917	546,651	468,854	485,679	589,299	703,467	963,822	686,825		5,041,514
Two years later		590,115	569,341	475,813	529,197	692,583	777,673	996,903			4,631,625
Three years later		590,198	553,980	466,089	546,851	701,205	774,422				3,632,745
Four years later		579,365	548,039	485,373	551,777	699,963					2,864,517
Five years later		575,276	553,757	482,190	545,203						2,156,426
Six years later		570,983	551,479	469,735							1,592,197
Seven years later		571,451	555,381								1,126,832
Eight years later		570,455									570,455
Nine years later	2,680,334										
	2,680,334	570,455	555,381	469,735	545,203	699,963	774,422	996,903	686,825	236,766	8,215,987
Cumulative payments	(2,530,188)	(523,573)	(485,594)	(417,539)	(452,738)	(528,798)	(551,927)	(679,626)	(319,960)	(42,305)	(6,532,248)
Estimated balance to pay	150,146	46,882	69,787	52,196	92,465	171,165	222,495	317,277	366,865	194,461	1,683,739

At 31 December 2019	2010 & prior £'000	2011 £'000	2012 £'000	2013 £'000	2014 £'000	2015 £'000	2016 £'000	2017 £'000	2018 £'000	2019 £'000	Total £'000
Net of reinsurance											
Estimate of cumulative claims											
At end of underwriting year		274,473	291,847	200,009	202,342	238,403	259,356	384,420	286,980	216,340	2,354,170
One year later		472,483	452,188	401,598	404,386	482,197	577,044	716,686	584,883		4,091,465
Two years later		470,521	475,854	420,546	438,389	541,390	640,092	764,704			3,751,496
Three years later		468,795	455,348	427,418	461,280	545,164	638,151				2,996,156
Four years later		457,945	450,634	443,282	467,374	549,630					2,368,865
Five years later		453,409	449,400	440,164	463,185						1,806,158
Six years later		449,666	447,209	431,459							1,328,334
Seven years later		450,158	449,905								900,063
Eight years later		450,479									450,479
Nine years later	2,106,090										
	2,106,090	450,479	449,905	431,459	463,185	549,630	638,151	764,704	584,883	216,340	6,654,826
Cumulative payments	(1,989,166)	(406,398)	(393,445)	(386,501)	(388,416)	(416,613)	(478,007)	(540,850)	(296,280)	(42,165)	(5,337,841)
Estimated balance to pay	116,924	44,081	56,460	44,958	74,769	133,017	160,144	223,854	288,603	174,175	1,316,985

### a. Financial risk

The syndicate is exposed to a wide range of financial risks, the key financial risk being that the proceeds from its assets are not sufficient to fund the obligations arising from its insurance contracts. An analysis of the syndicate's exposure to the significant components of financial risk is given below split between:

- (i) Market risk (including interest rate risk and equity price risk);
- (ii) Credit risk (including Fair Value Hierarchy);
- (iii) Currency risk; and
- (iv) Liquidity risk.

#### (i) Market risk

Market risk arises from fluctuations in values of, or income from, assets or in interest or exchange rates and is derived primarily from the syndicate's investment of trust fund monies and from currency exposures. The Board has agreed an investment strategy commensurate with the syndicate's risk appetite.

#### Interest rate risk

CMA manages sensitivity to market conditions by reference to interest rate risk and equity price risk. Since the majority of the syndicate's investments comprise cash, overseas deposits and fixed income securities, the fair value of the portfolio is inversely correlated to movements in interest rates. If interest rates fall, the fair value of the syndicate's fixed income securities tends to rise and vice versa. The fair value of fixed income investments in the syndicate's balance sheet at 31 December 2019 was £531m (2018: £552m) with an average duration of around 2.6 years (2018: 3.0 years). If interest rates were to rise/(fall) by 50 basis points at the

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### *a. Financial risk (continued)*

balance sheet date, the fair value and therefore the profit for the financial year and members' balances would decrease/(increase) by approximately £6.7m (2018: £9.4m).

The syndicate manages interest rate risk by investing in financial investments, cash and overseas deposits with an average duration of less than three years. The Investment Committee monitors the duration of these assets on a regular basis. The syndicate also uses interest rate futures for the purposes of efficient portfolio management and market risk management.

Outstanding claims provisions are not sensitive to the level of interest rates as they are undiscounted and contractually non-interest bearing.

### *Equity price risk*

At the balance sheet date the syndicate's exposure to equity price risk was limited to a maximum allocation of £58.4m (2018: £42.0m). If the FTSE 100/S&P 500 were to rise/(fall) by 5% at the balance sheet date, the profit for the financial year and members' balances could increase/(decrease) by approximately £2.9m (2018: £1.9m).

Equity price risk is managed through a well diversified portfolio which is complemented by non-correlated assets.

### *(ii) Credit risk*

Credit risk is the risk that the syndicate becomes exposed to loss if a counterparty fails to perform its contractual obligations. Credit risk could, therefore, impact upon the syndicate's ability to meet its claims as they fall due. The syndicate has in place policies and procedures designed to manage its credit risk exposures.

The primary sources of credit risk for the syndicate are:

- amounts due from reinsurers,
- amounts due from insurance intermediaries, and
- counterparty risk with respect to investments including cash and cash equivalents.

The credit risk in respect of reinsurance debtors is primarily managed by review and approval of reinsurance security by CMA's Reinsurance Security Committee, prior to the purchase of reinsurance contracts. Guidelines are set and monitored, that limit the purchase of reinsurance based on Standard & Poor's or appropriate alternative ratings for each reinsurer. The credit risk in respect of reinsurers is primarily managed by CMA's reinsurance team. Provisions are made against the amounts due from certain reinsurers, depending on the current rating assigned to the reinsurer. Some reinsurers provide collateral, usually in the form of letters of credit, to protect the syndicate in the event of non-payment of debt. As this collateral effectively guarantees the debt, these reinsurers are zero-rated for bad debt provisions. The recovery of debt from reinsurers is administered by the credit management team.

The credit risk in respect of insurance intermediaries is managed by the credit management function with the aid of the underwriting support team and a dedicated binder management team.

To transact business with the syndicate the insurance intermediary must first comply with internal guidelines that include approval (where relevant) by both the PRA and Lloyd's, to have a satisfactory credit rating and to have in place a terms of business agreement or a binding authority agreement with the syndicate. The position is then monitored through ongoing review of the amount of debt outstanding to terms, and by regular cover-holder audits.

Debts from insurance intermediaries fall due according to the terms of trade; debts from reinsurers crystallise in line with the reinsurance contract terms.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### (ii) Credit risk (continued)

An analysis of amounts past due from insurance intermediaries and reinsurers by age is presented below.

<b>At 31 December 2019</b>	<b>Neither past due nor impaired</b>	<b>Up to 3 months</b>	<b>3 – 6 months</b>	<b>6 – 12 months</b>	<b>More than 12 months</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Debtors arising out of direct insurance operations	513,304	3,619	322	35	12	517,292
<b>Debtors arising out of reinsurance operations:</b>						
Due from intermediaries under reinsurance business	26,983	-	-	-	-	26,983
Reinsurance recoverables on paid claims	-	31,001	5,408	2,993	7,283	46,685
<b>Total</b>	<b>540,287</b>	<b>34,620</b>	<b>5,730</b>	<b>3,028</b>	<b>7,295</b>	<b>590,960</b>

Reinsurance recoverables on paid claims is net of bad debt provision of £370,000 (2018: £437,000)

<b>At 31 December 2018</b>	<b>Neither past due nor impaired</b>	<b>Up to 3 months</b>	<b>3 – 6 months</b>	<b>6 – 12 months</b>	<b>More than 12 months</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Debtors arising out of direct insurance operations	487,859	7,874	2,661	1,694	1,627	501,715
<b>Debtors arising out of reinsurance operations:</b>						
Due from intermediaries under reinsurance business	28,898	-	-	-	1,207	30,105
Reinsurance recoverables on paid claims	-	21,838	13,221	4,188	7,472	46,719
<b>Total</b>	<b>516,757</b>	<b>29,712</b>	<b>15,882</b>	<b>5,882</b>	<b>10,306</b>	<b>578,539</b>

Credit risk within the investment funds is managed through the credit research carried out by the investment managers. The investment guidelines are designed to mitigate credit risk by setting minimum credit worthiness of investments and ensuring diversification of the holdings. Fixed income investments are invested in government and corporate bonds.

An analysis of the syndicate's major exposure to counterparty credit risk and credit risk with the investment funds and cash, based on Standard & Poor's or equivalent rating, is presented below. These assets are neither overdue nor impaired.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### (ii) Credit risk (continued)

<i>At 31 December 2019</i>	<i>AAA</i>	<i>AA</i>	<i>A</i>	<i>BBB/</i>	<i>Other/Not</i>	<i>Total</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>BB</i>	<i>rated</i>	
Reinsurers' share of claims outstanding	-	128,533	190,090	-	48,131	366,754
Debt and other fixed income securities	348,522	81,376	87,495	13,361	-	530,754
Shares and other variable yield securities and Participations in investment pools	58,020	106,538	183,306	6	155,280	503,150
Overseas deposits	29,812	4,253	8,014	9,267	49	51,395
Derivative assets	-	-	-	-	16,172	16,172
Deposits with credit institutions	-	-	1,368	-	-	1,368
Deposits with ceding undertakings	-	-	-	-	529	529
Cash	-	-	26,555	-	-	26,555
<b>Total</b>	<b>436,354</b>	<b>320,700</b>	<b>496,828</b>	<b>22,634</b>	<b>220,161</b>	<b>1,496,677</b>

<i>At 31 December 2018</i>	<i>AAA</i>	<i>AA</i>	<i>A</i>	<i>BBB/</i>	<i>Other/Not</i>	<i>Total</i>
	<i>£000</i>	<i>£000</i>	<i>£000</i>	<i>BB</i>	<i>rated</i>	
Reinsurers' share of claims outstanding	-	180,750	271,212	-	51,927	503,889
Debt and other fixed income securities	283,164	73,678	134,410	61,014	-	552,266
Shares and other variable yield securities and Participations in investment pools	76,367	52,387	57,794	45,964	203,667	436,179
Overseas deposits	24,942	5,233	11,320	6,966	-	48,461
Derivative assets	-	-	-	-	1,040	1,040
Deposits with credit institutions	-	-	253	-	-	253
Deposits with ceding undertakings	-	-	-	-	447	447
Cash	-	-	82,767	-	-	82,767
<b>Total</b>	<b>384,473</b>	<b>312,048</b>	<b>557,756</b>	<b>113,944</b>	<b>257,081</b>	<b>1,625,302</b>

The carrying values represent the maximum exposure to credit risk at the balance sheet date in respect of the above assets. The analysis above does not include insurance debtors from direct insurance operations as the majority of these assets are in respect of premiums for which the information is not readily available.

The underlying investments in 'other/not rated' are shown below. These investments comprise of unlisted equities and managed funds which form part of the syndicates investment strategy and risk appetite.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### (ii) Credit risk (continued)

<i>Underlying investments in 'other/not rated'</i>	<b>2019</b> <b>£000</b>	<b>2018</b> <b>£000</b>
<b>Shares and other variable yield securities and participation in investment pools:</b>		
Equities	62,051	41,966
Hedge funds	92,918	75,185
Funds of hedge funds	-	5,336
Commodities	-	1,725
Absolute Return Funds	43	43,748
Money Market Funds	268	35,707
<b>Total</b>	<b>155,280</b>	<b>203,667</b>

### Fair Value Hierarchy

The syndicate has classified its financial instruments in accordance with the requirements of paragraph 34.42 to the March 2018 amendment to FRS102 and has adopted an approach consistent with IFRS13, Fair Value Measurement. The fair value hierarchy classifies financial instruments into Level 1 to 3 based on the significance of the inputs used in measuring their fair value.

The levels within the fair value hierarchy are defined as follows:

- Level 1 - Based on unadjusted quoted price in an active market for identical assets or liabilities that the entity can access at the measurement.
- Level 2 - Based on inputs other than quoted prices included within Level 1 that are observable (i.e. developed using market data) for the asset or liability, either directly or indirectly.
- Level 3 - Where inputs are unobservable (i.e. for which market data is unavailable) for the asset or liability.

<i>At 31 December 2019</i>	<b>Level 1</b> <b>£000</b>	<b>Level 2</b> <b>£000</b>	<b>Level 3</b> <b>£000</b>	<b>Total</b> <b>£000</b>
Shares and other variable yield securities	406,568	92,967	3,615	503,150
Debt and other fixed income securities	268,467	262,287	-	530,754
Derivative assets	87	16,085	-	16,172
Participations in investment pools	-	7,722	-	7,722
Deposits with credit institutions	1,368	-	-	1,368
<b>Other financial investments</b>	<b>676,490</b>	<b>379,061</b>	<b>3,615</b>	<b>1,059,166</b>
Overseas Deposits	14,747	36,648	-	51,395
Derivative liabilities	(14)	-	-	(14)
<b>Total</b>	<b>691,223</b>	<b>415,709</b>	<b>3,615</b>	<b>1,110,547</b>

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### Fair Value Hierarchy ((continued))

<b>At 31 December 2018</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Shares and other variable yield securities	75,180	283,512	-	358,692
Debt and other fixed income securities	269,416	282,850	-	552,266
Derivative assets	226	814	-	1,040
Participations in investment pools	36,236	41,251	-	77,487
Deposits with credit institutions	253	-	-	253
<b>Other financial investments</b>	<b>381,311</b>	<b>608,427</b>	<b>-</b>	<b>989,738</b>
Overseas Deposits	14,718	33,743	-	48,461
Derivative liabilities	(383)	-	-	(383)
<b>Total</b>	<b>395,646</b>	<b>642,170</b>	<b>-</b>	<b>1,037,816</b>

The level within the hierarchy that a financial instrument is placed is based on the lowest level of any input that is significant to its fair value measurement. Quoted prices for corporate bonds are based on a limited number of transactions for those securities and as such are considered to meet the definition of level 2 assets.

Values for assets which have no market value have been valued at cost and are considered level 3 assets. At 31 December 2019 these represent the loan to the central fund, no further level 3 disclosure is provided on the grounds of materiality.

#### (iii) Currency risk

Policyholders' assets are held in the four principal Lloyd's settlement currencies (Sterling, Euros, US dollars and Canadian dollars) which represent the vast majority of the syndicate's liabilities by currency. A significant proportion of the syndicate's business is transacted in US dollars. Its presentation currency is Sterling and, therefore, foreign exchange risk also arises when non-Sterling profits are converted into Sterling.

CMA has a group policy to mitigate foreign exchange risk and this policy is managed by the Finance team and overseen by the Finance Group.

The syndicate is exposed to foreign exchange risk primarily with respect to the Sterling, Euro and Canadian dollar. The syndicate mitigates this risk by endeavouring to match assets and liabilities in currency. Moreover, Syndicate 4444 enters into conventional foreign currency forward contracts to manage its exposures to foreign exchange rate volatility.

In certain circumstances, the syndicate is exposed to a subsidiary foreign exchange risk where regulators demand that the syndicate holds US dollar and Canadian dollar currency assets to match liabilities measured on a regulatory basis, rather than best estimate.

For the avoidance of doubt, the syndicate is not positioned to take speculative currency positions to make gains; the purpose of its foreign exchange risk policy is to protect against the downside.

The profile of the syndicate's assets and liabilities, categorised by currency, was as follows:

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### (iii) Currency risk

<b>At 31 December 2019</b>	<b>Sterling &amp; Other</b>	<b>US dollar</b>	<b>Euro</b>	<b>CAD</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Financial investments	144,817	795,561	73,422	45,366	1,059,166
Overseas deposits	30,737	10,958	-	9,700	51,395
Reinsurers' share of technical provisions	83,490	320,966	30,904	1,626	436,986
Insurance and reinsurance receivables	124,242	412,454	52,266	1,998	590,960
Cash and cash equivalents	18,421	5,968	2,109	57	26,555
Other assets	106,342	115,083	58,727	3,012	283,164
<b>Total assets</b>	<b>508,049</b>	<b>1,660,990</b>	<b>217,428</b>	<b>61,759</b>	<b>2,448,226</b>
Technical provisions	689,133	1,377,027	286,726	47,752	2,400,638
Insurance and reinsurance payables	50,036	137,456	11,956	650	200,098
Other creditors	14,594	10,642	1,510	-	26,746
<b>Total liabilities</b>	<b>753,763</b>	<b>1,525,125</b>	<b>300,192</b>	<b>48,402</b>	<b>2,627,482</b>

<b>At 31 December 2018</b>	<b>Sterling &amp; Other</b>	<b>US dollar</b>	<b>Euro</b>	<b>CAD</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Financial investments	178,383	676,065	80,052	55,238	989,738
Overseas deposits	24,159	13,752	-	10,550	48,461
Reinsurers' share of technical provisions	94,449	428,142	42,931	989	566,511
Insurance and reinsurance receivables	123,192	426,116	29,864	(633)	578,539
Cash and cash equivalents	20,431	54,876	7,447	13	82,767
Other assets	84,460	108,454	21,856	1,767	216,537
<b>Total assets</b>	<b>525,074</b>	<b>1,707,405</b>	<b>182,150</b>	<b>67,924</b>	<b>2,482,553</b>
Technical provisions	721,167	1,461,799	252,055	47,142	2,482,163
Insurance and reinsurance payables	32,284	179,200	12,905	668	225,057
Other creditors	32,025	1,327	1,191	6	34,549
<b>Total liabilities</b>	<b>785,476</b>	<b>1,642,326</b>	<b>266,151</b>	<b>47,816</b>	<b>2,741,769</b>

### (iv) Liquidity risk

Liquidity risk arises where insufficient financial resources are maintained to meet liabilities as they fall due.

All valid claims must be paid as they fall due and, therefore, it is essential that the syndicate maintains an appropriate level of liquidity at all times. As a consequence, cash is managed closely by the Treasury team. The syndicate is exposed to daily calls on its available cash resources, principally from claims arising from its insurance activities.

The syndicate's policy is to manage its liquidity position so that it can reasonably meet a significant individual or market loss event. This means that the syndicate maintains sufficient liquid assets, or assets that can be quickly converted into liquid assets, without any significant capital loss, to meet estimated cash flow requirements.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued)

### (iv) Liquidity risk (continued)

The availability of liquidity in the event of a major disaster is regularly tested using internal cash flow forecasts and realistic disaster scenarios.

The majority of the syndicate's investments are in highly liquid assets which could be converted into cash in a promptly and at minimal expense. The syndicate has some hedge fund assets which are not readily convertible, and some public equity holdings which tend to have low market liquidity. Cash and overseas deposits are generally bank deposits and money market funds.

In addition, the duration of assets is maintained at a level to manage liability durations and in recognition of the syndicate's catastrophe exposures. Greater levels of cash and/or liquid assets may be held when determined by market conditions and is considered appropriate by the Chief Investment Officer.

The tables below show the maturity profile of the Syndicate's financial liabilities.

<b>At 31 December 2019</b>	<b>No stated maturity</b>	<b>0-1 year</b>	<b>1-3 years</b>	<b>3-5 years</b>	<b>&gt;5 years</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Derivative liabilities	-	14	-	-	-	14
Creditors	-	220,986	17	-	-	221,003
Claims outstanding	-	600,940	586,423	235,708	266,039	1,689,110
<b>Total</b>	<b>-</b>	<b>821,940</b>	<b>586,440</b>	<b>235,708</b>	<b>266,039</b>	<b>1,910,127</b>

*Claims outstanding is reported gross of discounting credit on non-life annuities liability business of £5.4m (2018 £16.3m)*

<b>At 31 December 2018</b>	<b>No stated maturity</b>	<b>0-1 year</b>	<b>1-3 years</b>	<b>3-5 years</b>	<b>&gt;5 years</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Derivative liabilities	-	383	-	-	-	383
Creditors	-	255,201	80	-	-	255,281
Claims outstanding	-	752,082	688,867	280,998	243,878	1,965,825
<b>Total</b>	<b>-</b>	<b>1,007,666</b>	<b>688,947</b>	<b>280,998</b>	<b>243,878</b>	<b>2,221,489</b>

### c. Group risk

Group risk arises from the potential impact of risk events, of any nature, arising in or from membership of a corporate group. CMA is part of the Canopus Group Limited ("CGL"), a global underwriter of insurance and reinsurance business transacted both through direct channels and via delegated underwriting. CGL has established a risk management framework to protect the Group's stakeholders, including Syndicate members from events that hinder the sustainable achievement of financial performance objectives, including failing to exploit opportunities. Management recognises the critical importance of having efficient and effective risk management systems in place.

A clear organisational structure is in place with delegated authorities and clear responsibilities. A Group policy framework is in place which sets out the risk management, internal control and business conduct standards for the Group's operations. Group risk management policies set out the identification of risk and its interpretation, limit its structure to ensure the appropriate quality and diversification of assets, align underwriting and reinsurance strategy to the corporate goals, and specify reporting requirements. Each policy has a member of senior management charged with overseeing compliance throughout the Group and the CGL Board meet regularly to approve any commercial, regulatory and organisational requirements of such policies

# Notes to the Financial Statements

for the year ended 31 December 2019

## 6. Management of risk (continued).

### *d. Operational risk*

Operational risk is the risk of inadequate or failed internal processes, people systems, or external events that have an adverse impact on the business. The syndicate manages these risks through a framework of robust systems and controls. CMA's objective for operational risk management is to identify, assess, manage, monitor and report risks and to prevent or reduce any failures or inadequacies in systems and controls. To this end, CMA has established key policies and controls that include:

- regular meetings of the Board of directors at which key aspects of the managing agent's and syndicate's businesses are reviewed, including review of reports from various sub-committees of the Board
- underwriting procedures guidelines
- claims management policies and guidelines
- risk registers which are reviewed and signed off by the risk and control owners on a regular basis
- a suite of risk policies for major risk categories relating to the activities of the syndicate
- an internal audit function whose audit plan is aligned with CMA's risk framework
- human resources policies and guidelines designed to ensure that the operations are adequately resourced by sufficiently skilled and trained people, who are appropriately remunerated
- financial policies and controls that cover:
  - maintaining segregated funds for the syndicate's assets
  - investment of funds
  - expense management
  - establishing adequate provisions for unpaid claims
  - credit risk, including debt collection and managing counter-party exposures
  - cash flow and other financial projections
  - regular review and reconciliation of the entity's financial records.

In addition, the managing agent has an established and integrated capital and planning cycle. This provides an assessment of the significant financial and non-financial risks, as identified by the managing agent's risk management framework. The capital requirement is assessed in accordance with applicable requirements through the use of deterministic and stochastic modelling and further challenged using a comprehensive validation process which includes the use of stress and scenario tests. This process assesses the capital required to meet a 1 in 200 year extreme outcome from the aggregation of all recognised sources of risk.

### *e. Regulatory risk*

Regulatory risk is the risk that the syndicate fails to meet the regulatory requirements of the Prudential Regulatory Authority ("PRA"), the Financial Conduct Authority ("FCA"), Lloyd's and those of overseas regulators in jurisdictions where Lloyd's syndicates are licensed to trade.

Regulatory risk is a key area of focus for the risk and compliance teams to ensure legislative and regulatory changes are understood and observed.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 7. Capital setting, capital management policies and objectives

The syndicate's objectives in managing its capital are to:

- satisfy the requirements of its policyholders and regulators; and
- allocate capital efficiently to support strategic objectives.

The Society of Lloyd's applies capital requirements at member level and in aggregate to ensure that Lloyd's complies with all regulatory requirements such as Solvency II, whilst meeting its own financial strength, licence and ratings objectives.

Although Lloyd's capital setting processes use a capital requirement set at syndicate level as a starting point, the requirement to meet Solvency II and Lloyd's capital requirements apply at overall and member level only respectively, not at syndicate level. Accordingly the capital requirement in respect of Syndicate 4444 is not disclosed in these financial statements.

The PRA and Lloyd's oversee the capital setting regime that requires syndicates to calculate their own capital requirements through a Solvency Capital Requirement ("SCR"). The SCR must be sufficient to cover a 1 in 200 year loss, reflecting uncertainty in the ultimate run-off of underwriting liabilities (SCR 'to ultimate'). The syndicate must also calculate its SCR at the same confidence level but reflecting uncertainty over a one year time horizon (one year SCR) for Lloyd's to use in meeting Solvency II requirements. The SCRs of each syndicate are subject to review by Lloyd's and approval by the Lloyd's Capital and Planning Group.

A syndicate may be comprised of one or more underwriting members of Lloyd's. Each member is liable for its share of underwriting liabilities on the syndicate(s) on which it participates but not other members' shares. Accordingly, the capital requirement that Lloyd's sets for each member, operates on a similar basis. Each member's SCR shall thus be determined by the sum of the member's share of the syndicate SCR 'to ultimate'. Where a member participates on more than one syndicate, a credit for diversification is provided to reflect the spread of risk, but consistent with determining a SCR which reflects the capital requirement to cover a 1 in 200 year loss 'to ultimate' for that member. Over and above this, Lloyd's applies a capital uplift to the member's capital requirement, known as the Economic Capital Assessment ("ECA"). The purpose of this uplift, which is a Lloyd's not a Solvency II requirement, is to meet Lloyd's financial strength, licence and ratings objectives. The capital uplift applied for 2019 was 35% of the member's SCR 'to ultimate'.

Each member may provide capital to meet its ECA either by assets held in trust by Lloyd's specifically for that member (Funds at Lloyd's), held within and managed within a syndicate (Funds in Syndicate) or as the member's share of the members' balances on each syndicate on which it participates.

Accordingly all of the assets less liabilities of the syndicate, as represented in the members' balances reported on the statement of financial position on page 14, are included in resources available to meet members' and Lloyd's capital requirements.

The syndicate maintains models in accordance with this regime, and also operates an Own Risk & Solvency Assessment ("ORSA") process which it reports on at least annually.

Key elements of CMA's capital methodology include:

- risk identification;
- the articulation of risk bearing capacity and establishment of risk appetite;
- identification of capital requirement for all significant risks;
- sensitivity analysis and 'reasonableness checks';
- aggregation and correlation of risks;
- comparison with other benchmarks e.g. prior years' internal SCRs; standard formula SCR results, the PRA published calculations based on industry SCR submissions and market surveys/studies; and
- Board review and challenge.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 7. Capital setting, capital management policies and objectives (continued)

The SCR represents the equivalent of minimum regulatory capital, as is required by the PRA and Lloyd's, and does not represent the amount of economic capital required to support and maintain Lloyd's ratings. The SCR process produces a result that is uplifted by Lloyd's to the capital required to maintain their rating, currently 'A+ (strong)' by Standard & Poor's.

To improve the risk management capability, and the assessment of capital requirements, CMA has developed a stochastic model to analyse the potential performance of its main underwriting operations. Stress and scenario analysis is also performed for those risks that cannot be easily modelled quantitatively and where more subjective judgement is required (for example, operational risk) as well as to challenge the output of the stochastic model.

Using its detailed measurement of risk exposures, the syndicate allocates capital to support the business according to the risk appetite and expected returns. The syndicate has complied with all capital requirements during the year.

CMA regularly reviews and enhances its risk management processes and their enabling governance structures to ensure that CMA can demonstrate continuous compliance with regulatory and Lloyd's requirements.

## 8. Segmental analysis

An analysis of the underwriting result before investment return is set out below:

2019	Gross written premiums	Gross premiums earned	Gross claims incurred	Net operating expenses	Reinsurance Balance	Total
	£000	£000	£000	£000	£000	£000
<b>Direct Insurance:</b>						
Accident and health	47,958	34,851	(19,105)	(16,984)	(718)	(1,956)
Motor (third party liability)	39,788	37,385	(28,703)	(13,130)	(107)	(4,555)
Motor (other classes)	117,849	124,579	(60,010)	(53,566)	(6,841)	4,162
Marine & Energy	93,337	76,709	(51,577)	(24,701)	(6,395)	(5,964)
Marine, aviation and transport	70,819	78,190	(33,514)	(28,100)	(4,570)	12,006
Fire & other damage to property	271,913	292,178	(130,618)	(112,464)	(41,861)	7,235
Third party liability	218,157	105,105	(71,793)	(65,681)	(8,626)	(40,995)
Pecuniary Loss	49,372	32,690	(3,240)	(14,409)	(8,514)	6,527
Other	-	-	-	-	-	-
	909,193	781,687	(398,560)	(329,035)	(77,632)	(23,540)
<b>Reinsurance inwards</b>	454,618	378,367	(218,421)	(109,985)	(51,940)	(1,979)
<b>Total</b>	1,363,811	1,160,054	(616,981)	(439,020)	(129,572)	(25,519)

Reinsurance inwards includes business written through Lloyd's that would previously have been included as direct, but is now written through Lloyd's Brussels for the 2019 year of account.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 8. Segmental analysis (continued)

2018	Gross written premiums £000	Gross premiums earned £000	Gross claims incurred £000	Net operating expenses £000	Reinsurance Balance £000	Total £000
<b>Direct Insurance:</b>						
Accident and health	24,340	23,755	(11,001)	(11,684)	(469)	601
Motor (third party liability)	31,959	31,120	(21,655)	(11,834)	(1,176)	(3,545)
Motor (other classes)	133,289	116,553	(59,598)	(49,220)	(4,531)	3,204
Energy	89,220	92,420	(64,943)	(25,941)	(6,884)	(5,348)
Marine, Aviation & Transport	81,144	88,611	(57,231)	(31,776)	5,266	4,870
Fire & other damage to property	289,450	287,309	(192,015)	(113,394)	(28,737)	(46,837)
Third party liability	216,135	203,224	(130,296)	(98,584)	21,440	(4,216)
Pecuniary Loss	47,678	17,313	(12,879)	(8,010)	(928)	(4,504)
Other	-	-	4,500	-	-	4,500
	913,215	860,305	(545,118)	(350,443)	(16,019)	(51,275)
<b>Reinsurance inwards</b>	336,090	332,149	(272,211)	(94,176)	7,442	(26,796)
<b>Total</b>	1,249,305	1,192,454	(817,329)	(444,619)	(8,577)	(78,071)

The reinsurance balance represents the (charge)/credit to the technical account from the aggregate of all items relating to reinsurance outwards. All premiums were concluded in the United Kingdom.

The geographical analysis of gross premiums written by situs of risk is as follows:

	2019 £000	2018 £000
UK	393,894	418,261
EU countries	162,451	136,794
US	550,510	474,666
Other	256,956	219,584
<b>Total</b>	1,363,811	1,249,305

The comparative has been presented to be consistent with the current year based on situs of risk.

## 9. Currency rates of exchange

	31 Dec 19	Average for 2019	31 Dec 18	Average for 2018
US \$	1.32	1.28	1.27	1.34
Euro	1.18	1.14	1.11	1.13
Canadian \$	1.72	1.69	1.74	1.73

# Notes to the Financial Statements

for the year ended 31 December 2019

## 10. Net claims outstanding

An (adverse)/ favourable run-off deviation was experienced during the year in respect of the following classes of business:

	<b>2019</b> <b>£000</b>	<b>2018</b> <b>£000</b>
Accident & health	524	1,792
Motor (third party liability)	(3,403)	(2,112)
Motor (other classes)	3,321	5,290
Marine & Energy	1,244	(4,453)
Marine, aviation and transport	13,969	8,382
Fire & other damage to property	(2,856)	(11,676)
Third party liability	(38,637)	(4,798)
Pecuniary loss	7,220	(2,387)
Other	-	9,500
	(18,618)	(462)
<b>Reinsurance inwards</b>	<b>(30,845)</b>	<b>(20,822)</b>
<b>Total</b>	<b>(49,463)</b>	<b>(21,284)</b>

## 11. Net operating expenses

	<b>2019</b> <b>£000</b>	<b>2018</b> <b>£000</b>
Commissions on direct business	268,701	285,407
Commissions on inwards reinsurance business	99,856	62,373
Other acquisition costs	56,425	52,316
Change in deferred acquisition costs	(65,481)	(25,134)
Reinsurance commissions and profit participations	-	(31)
Administrative expenses	67,890	52,190
Personal expenses (see note 12)	11,629	17,467
Total expenses – technical account	439,020	444,588
Loss /(profit) on exchange – non technical account	10,077	(1,229)
<b>Total expenses</b>	<b>449,097</b>	<b>443,359</b>

Administrative expenses include:

	<b>2019</b> <b>£000</b>	<b>2018</b> <b>£000</b>
<b>Auditors' remuneration:</b>		
Audit of syndicate accounts	376	363
Other services pursuant to Regulations and Lloyd's Byelaws	146	141
Other non-audit services	205	195
<b>Total audit and non-audit fees</b>	<b>727</b>	<b>699</b>

# Notes to the Financial Statements

for the year ended 31 December 2019

## 12. Personal Expenses

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
Members' standard personal expenses	9,431	8,481
Managing Agent's fee	2,198	8,986
<b>Total</b>	<b>11,629</b>	<b>17,467</b>

## 13. Staff numbers and costs

All staff are employed by a service company, Canopus Services Limited ("CSL"). The following amounts were recharged to the syndicate in respect of salary costs:

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
Wages and salaries	46,856	35,126
Social security costs	5,743	4,113
Pension contributions to money purchase schemes	2,851	2,706
<b>Total</b>	<b>55,450</b>	<b>41,945</b>

The average number of employees employed by CSL working on the syndicate's affairs during the year was as follows:

	<b>2019</b>	<b>2018</b>
Underwriting	136	137
Insurance Services	79	86
Other	101	103
<b>Total</b>	<b>316</b>	<b>326</b>

## 14. Emoluments of the directors of Canopus Managing Agents Limited

The directors of CMA, excluding the Active Underwriter, received the following aggregate remuneration charged to the syndicate and included within net operating expenses:

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
Emoluments	2,807	3,706
Pension contributions to money purchase schemes	38	106
<b>Total</b>	<b>2,845</b>	<b>3,812</b>

Retirement benefits are accruing to 5 directors (2018: 6) under money purchase schemes.

The Active Underwriter(s) received the following remuneration charged as a syndicate expense:

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
Emoluments	447	528
<b>Total</b>	<b>447</b>	<b>528</b>

Pension contributions amounting to £7,000 were charged to Syndicate 4444 on behalf of the active underwriters in 2019. (2018: £26,000).

# Notes to the Financial Statements

for the year ended 31 December 2019

## 15. Net investment income recognised in profit or loss

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
Interest and similar income		
From financial instruments designated at fair value through profit or loss	16,995	14,541
Dividend income	3,316	-
Interest on cash at bank	2,286	2,339
Investment expenses	(1,311)	(1,761)
<b>Total interest and similar income</b>	<b>21,286</b>	<b>15,119</b>
Other income from investments designated at fair value through profit or loss		
Realised gains on investments	2,787	677
Unrealised gains / (losses) on investments	17,016	(13,031)
<b>Total other gain / (loss)</b>	<b>19,803</b>	<b>(12,354)</b>
<b>Net investment return</b>	<b>41,089</b>	<b>2,765</b>
	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
Average amount of syndicate funds available for investment during the year	1,129,041	1,044,967
Gross aggregate investment return for the calendar year in Sterling	42,400	4,526
Gross calendar year investment yield	3.8%	0.4%

The syndicate classifies its investments at fair value through profit and loss. Financial assets classified into this category form a portfolio of financial assets which may be sold to meet the cash flow requirements of the syndicate or as investment conditions change.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 16. Other financial investments

	Fair value		Cost		Listed	
	2019 £000	2018 £000	2019 £000	2018 £000	2019 £000	2018 £000
Shares and other variable yield securities	503,150	358,692	491,729	351,127	223,569	202,548
Debt and other fixed income securities	530,754	552,266	520,247	552,906	530,754	552,266
Participation in investment pools	7,722	77,487	7,722	76,918	7,722	77,487
Derivative assets	16,172	1,040	-	-	16,172	1,040
Deposits with credit institutions	1,368	253	1,368	253	-	-
<b>Total</b>	<b>1,059,166</b>	<b>989,738</b>	<b>1,021,066</b>	<b>981,204</b>	<b>778,217</b>	<b>833,341</b>

The syndicate uses exchange traded derivatives and forward foreign exchange derivatives in order to hedge its exposure to interest rate and foreign currency risk.

The following derivative assets and liabilities were held at 31 December.

	Notional amount		Fair value	
	2019 £000	2018 £000	2019 £000	2018 £000
Foreign exchange forward contracts	731,997	380,478	16,085	814
Interest rate future contracts	10,537	34,053	(14)	226
Rights under derivative contracts	258,904	96,077	87	(383)
<b>Total</b>	<b>1,001,438</b>	<b>510,608</b>	<b>16,158</b>	<b>657</b>

## 17. Debtors arising out of direct insurance operations

	2019 £000	2018 £000
<b>Due within one year</b>		
Intermediaries	517,183	501,558
	517,183	501,558
<b>Due after more than one year and within five years</b>		
Intermediaries	109	157
<b>Total</b>	<b>517,292</b>	<b>501,715</b>

# Notes to the Financial Statements

for the year ended 31 December 2019

## 18. Debtors arising out of reinsurance operations

	<b>2019</b> <b>£000</b>	<b>2018</b> <b>£000</b>
<b>Due within one year</b>		
Ceding insurers and intermediaries under reinsurance business	26,774	29,955
Reinsurance recoverable on paid claims net of bad debt provision	46,685	46,719
	<b>73,459</b>	<b>76,674</b>
<b>Due after more than one year and within five years</b>		
Ceding insurers and intermediaries under reinsurance business	209	150
<b>Total</b>	<b>73,668</b>	<b>76,824</b>

## 19. Other debtors

	<b>2019</b> <b>£000</b>	<b>2018</b> <b>£000</b>
<b>Due within one year</b>		
Amounts due from group undertakings	45,052	29,103
Other	1,394	8,473
<b>Total</b>	<b>46,446</b>	<b>37,576</b>

## 20. Overseas deposits

Other assets include overseas deposits which are lodged as a condition of conducting underwriting business in certain countries.

## 21. Creditors arising out of direct insurance operations

	<b>2019</b> <b>£000</b>	<b>2018</b> <b>£000</b>
<b>Due within one year</b>		
Intermediaries	101,878	123,400
	<b>101,878</b>	<b>123,400</b>
<b>Due after one year</b>		
Intermediaries	-	4
<b>Total</b>	<b>101,878</b>	<b>123,404</b>

# Notes to the Financial Statements

for the year ended 31 December 2019

## 22. Creditors arising out of reinsurance operations

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
<b>Due within one year</b>		
Reinsurance accepted	1,013	-
Reinsurance ceded	97,190	101,577
	98,203	101,577
<b>Due after one year</b>		
Reinsurance ceded	17	76
<b>Total</b>	<b>98,220</b>	<b>101,653</b>

## 23. Other creditors

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
<b>Due within one year</b>		
Amounts due to group undertakings	15,916	25,312
Derivative liabilities	14	383
Other	4,989	4,912
	20,919	30,607
<b>Due after more than one year and within five years</b>		
Amounts due to group undertakings	-	-
<b>Total</b>	<b>20,919</b>	<b>30,607</b>

## 24. Deferred acquisition costs

The reconciliation of opening and closing deferred acquisition costs is as follows:

	<b>2019</b>	<b>2018</b>
	<b>£000</b>	<b>£000</b>
<b>At 1 January</b>	<b>174,689</b>	<b>144,334</b>
Change in deferred acquisition costs	65,481	25,134
Foreign exchange	(5,396)	5,094
RITC received	-	127
<b>At 31 December</b>	<b>234,774</b>	<b>174,689</b>

# Notes to the Financial Statements

for the year ended 31 December 2019

## 25. Reconciliation of insurance balances

The reconciliation of opening and closing unearned premium provision is as follows:

	Gross		Reinsurers' share	
	2019 £000	2018 £000	2019 £000	2018 £000
<b>At 1 January</b>	532,608	456,246	62,622	37,023
Increase in provision	203,757	56,851	9,862	22,357
Foreign exchange	(19,466)	18,886	(2,252)	3,070
RITC received	-	625	-	172
<b>At 31 December</b>	<b>716,899</b>	<b>532,608</b>	<b>70,232</b>	<b>62,622</b>

The reconciliation of opening and closing provision for claims is as follows:

	Gross		Reinsurers' share	
	2019 £000	2018 £000	2019 £000	2018 £000
<b>At 1 January</b>	1,949,555	1,547,219	503,889	468,511
Decrease in provision	(213,519)	56,883	(123,295)	(49,122)
Foreign exchange	(52,297)	68,124	(13,840)	23,119
RITC received	-	277,329	-	61,381
<b>At 31 December</b>	<b>1,683,739</b>	<b>1,949,555</b>	<b>366,754</b>	<b>503,889</b>

## 26. Post balance sheet events

There are no material post balance sheet events that require disclosure in the annual report and accounts.

## 27. Pensions

CSL operates defined contribution pension schemes for the employees of CSL, including those working on the syndicate's affairs during the year. The assets of the schemes are held separately from those of CSL in independently administered funds. The amounts recharged to the syndicate from CSL in respect of pensions are disclosed in Note 13.

## 28. Related parties

### *Transactions between the Managing Agent/Service Company and the Syndicate*

CMA is the managing agent of Syndicate 4444. Managing agency fees of £2,931,000 were charged to the syndicate by CMA during 2019 (2018: £8,986,000). At 31 December 2019, an amount of £9,132,000 was due from CMA to the syndicate (2018: £nil).

Employment of staff, provision of accommodation and related services are provided at cost by CSL, which is owned by Canopus Holdings UK Ltd ("CHUKL"). Expenses during 2019 totalling £88,576,000 (2018: £81,449,000) were recharged to the syndicate by CSL. At 31 December 2019 an amount of £2,347,000 was due from CSL to the syndicate (2018 the syndicate owed CSL £13,925,000).

At 31 December 2019, Syndicate 4444 was owed £7,824,000 from CGL (2018: £11,208,087) in respect of margin funding for hedging and overlay positions shared by CGL and its affiliated entities. Syndicate 4444 shares in the profits and losses associated with these arrangements.

# Notes to the Financial Statements

for the year ended 31 December 2019

## 28. Related parties (continued)

### *Canopus Underwriting Bermuda Limited ("CUBL")*

Canopus Underwriting Bermuda Limited ("CUBL") is an insurance service company that underwrites property reinsurance business on behalf of the syndicate. Premiums written during 2019 totalled £12,761,000 (2018: £9,033,000). At 31 December 2019, an amount of £843,000 was due from the syndicate to CUBL (2018: £350,000).

### *Canopus Asia Pte. Ltd ("CAPL")*

Canopus Asia Pte. Ltd ("CAPL") trades as part of the Lloyd's Asia platform. CAPL underwrites Insurance and reinsurance lines, including and most notably, property, marine, energy and engineering, accident & health and treaty reinsurance business, on behalf of the syndicate. Premiums written during 2019 totalled £84,516,000 (2018: 67,568,000). At 31 December 2019, an amount of £3,109,000 was due from the syndicate to CAPL (2018: £2,264,000).

### *Canopus Underwriting Agency Inc. ("CUAI")*

Canopus Underwriting Agency Inc. ("CUAI") is a New York based coverholder that underwrites direct and facultative property, marine, financial and professional insurance. It also underwrites property treaty reinsurance business on behalf of the syndicate. Premiums written during 2019 totalled £99,437,000 (2018: £102,641,000). At 31 December 2019, an amount of £1,363,000 was due from syndicate to CUIAI (2018: £1,319,000).

### *Canopus B.V. Nederland ("CBVN")*

Canopus Nederland B.V. ("CBVN") is an insurance service company that underwrites energy and Dutch domestic property insurance business on behalf of the syndicate. Premiums written on behalf of the syndicate during 2019 totalled £15,322,000 (2018: £29,663,000). At 31 December 2019, an amount of £343,400 was due from the syndicate to CBVN (2018: £376,500).

### *Canopus Ireland Limited ("CIL")*

Canopus Ireland Limited ("CIL") is an insurance service company that underwrites structured reinsurance business on behalf of the syndicate. Premiums written on behalf of the syndicate during 2019 totalled £4,725,000 (2018: £4,305,000). At 31 December 2019, an amount of £329,300 was due from the syndicate to CIL (2018: £261,200).

### *Canopus Europe Limited ("CEL")*

Canopus Europe Limited ("CEL") is an insurance service company that predominantly underwrites renewable energy and treaty reinsurance business on behalf of the syndicate. Premiums written on behalf of the syndicate during 2019 totalled £7,837,000 (2018: £13,731,000). At 31 December 2019, an amount of £11,755,600 was due to the syndicate from CEL (2018: £7,044,400).

### *Canopus Underwriting Limited ("CUL")*

Canopus Underwriting Limited ("CUL") was an insurance service company that underwrites principally UK accident and health and professional indemnity business on behalf of the syndicate. Premiums written during 2019 was £nil (2018: £2,448,000). At 31 December 2019, an amount of £48,000 was due from CUL to the syndicate (2018: £48,000).

# Notes to the Financial Statements

for the year ended 31 December 2019

## 28. Related parties (continued)

### *Other group companies*

The syndicate held creditor balances with the following group companies as at 31 December 2019: Canopius UK Specialty Limited £88,000 (2018: £81,000). Trenwick Underwriting Ltd £10,000 (2018: £nil).

In addition, the syndicate held debtor balances with the following group companies as at 31 December 2019; Canopius Reinsurance Limited ("CRL") of £3,828,000 (2018: £4,067,000).

Canopius Capital Seven Limited ("CC7L"), Canopius Capital Ten Limited ("CC10L"), Canopius Capital Twelve Limited ("CC12L") and Flectat Limited ("Flectat"), also subsidiaries of CHUKL, provided capacity to the 2017 to 2020 underwriting years as follows:

	2017		2018		2019		2020	
	£m		£m		£m		£m	
CC7L	-	-	-	-	-	-	31.4	3.00%
CC10L	5.6	0.57%	6.0	0.57%	-	-	-	-
CC12L	-	-	-	-	-	-	15.0	1.43%
Flectat	739.8	75.89%	811.5	77.43%	913.2	87.14%	930.9	88.82%

## 29. Immediate and ultimate parent undertaking and controlling party

As at 31 December 2019, Syndicate 4444 was managed by CMA and CMA's immediate UK parent is CHUKL, which is registered in England and Wales. CHUKL is part of CGL which is registered in Jersey. CMA's registered office is Gallery 9, One Lime Street, London EC3M 7HA.

The ultimate controlling parties of CGL are CCP GP Investors Holdings (Cayman) LP, Centerbridge Associates III, LP, CCP III Cayman GP Limited and CCP III SBS Cayman GP Limited.

## 30. Funds at Lloyd's

Every member is required to hold capital at Lloyd's which is held in trust and known as FAL. These funds are intended primarily to cover circumstances where syndicate assets prove insufficient to meet participating members' underwriting liabilities.

The level of FAL that a member is required to maintain is determined by CMA and Lloyd's based on compliance with PRA requirements. The determination of the FAL requirement has regard to a number of factors including the nature and amount of insurance contracts to be underwritten by the member and the assessment of the reserving risk in respect of business that has been underwritten. Since the assets in FAL are not owned by the syndicate, no amount has been shown in these financial statements by way of such capital resources. However, the managing agent is able to make a call on the members' FAL to meet liquidity requirements or to settle losses.