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Coverys Managing Agency Limited

**Report and Financial Statements**  
**Syndicate 3330**  
**for the year ended**  
**31 December 2017**

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# COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

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# COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

## **Administration**

### ***Managing agent***

Coverys Managing Agency Limited  
71 Fenchurch Street  
London EC3M 4BS

### ***Bankers***

National Westminster Bank plc  
City of London Office  
PO Box 12258  
1 Princes Street  
London EC2R 8PA 5HP

### ***Investment Managers***

Payden & Rygel Global Limited  
1 Bartholomew Lane  
London EC2N 2AX

### ***Independent Auditors***

PKF Littlejohn LLP  
Statutory Auditors  
1 Westferry Circus  
Canary Wharf  
London E14 4HD

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### Managing agent's report

Coverys Managing Agency Limited (trading as "Coverys at Lloyd's") presents its report for Syndicate 3330 for the year ended 31 December 2017. Coverys Managing Agency Limited was formerly known as R&Q Managing Agency Limited (RQMA), until it was purchased by Coverys UK Holding Co. Limited on 30 November 2017. The Company was renamed Coverys Managing Agency Limited on 1 December 2017.

### Strategic report

The managing agent's report should be read in conjunction with the Strategic report as it includes information required to be disclosed in the managing agent's report. This information is primarily relating to a review of the business and a description of principle risks and uncertainties, although there is more extensive disclosure of risk management on page 20.

### Directors

The directors of the managing agent who served during the year ended 31 December 2017 and up to the date of this report were as follows:

E B Bagley	Group non-executive director	Appointed 30.11.2017
M Bell	Executive director	Appointed 23.09.2005
A G Chopourian	Executive director	Appointed 28.09.2012
J P Fox	Non-executive director	Appointed 01.05.2011
M G Gardiner	Non-executive director	Appointed 22.08.2011
P A G Green	Non-executive director	Appointed 02.09.2014* - Resigned 30.11.2017
C A Hewitt	Executive director	Appointed 02.09.2014 - Resigned 30.11.2017
R E McCoy	Executive director	Appointed 12.05.2004
T C Mills	Group non-executive director	Appointed 30.11.2017
K E Randall	Non-executive director	Appointed 20.11.2014**
P M Sloan	Executive director	Appointed 11.01.2012
J P Tilling	Non-executive director	Appointed 12.05.2004 - Resigned 30.11.2017

\* P A G Green was first appointed to the Board on 01.01.2006. He resigned on 31.03.2014 and was reappointed on 02.09.2014.

\*\* K E Randall was first appointed to the Board on 28.03.2003. He resigned on 29.01.2014 and was reappointed on 20.11.2014.

### Auditors

PKF Littlejohn LLP have indicated their willingness to continue in office as the syndicate auditors.

### Disclosure of Information to Auditors

So far as each person who was a director of the managing agent at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the syndicate's auditor, each director has taken all the steps that he/she is obliged to take as a director in order to make himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by order of the Board of Coverys at Lloyd's.

R E McCoy  
Chief Executive Officer  
15 March 2018

# COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

## Strategic Report

The directors of Coverys at Lloyd's present their Strategic Report for Syndicate 3330 for the year ended 31 December 2017.

### Review of the business

#### Activities and future development

Syndicate 3330 is managed by Coverys at Lloyd's. On 1 January 2017, the 2017 year of account accepted the Reinsurance to Close (RITC) of the 2014 year of account which consisted of the 2007 year of account of Syndicate 1208 and the 2011 year of account of Syndicate 102.

The Board continues to give attention to the future development of the syndicate including active consideration of the business plan going forward.

With effect from 1 January 2018, the 2018 year of account has accepted the RITC of the 2012 – 2014 years of account of Syndicate 3334 previously managed by Hamilton Underwriting Limited (HUL). Syndicate 3334 was set up in 2006 as a specialist insurer of sport and leisure risks providing liability, personal accident, property and contingency cover. During 2015 the majority of the sports and leisure business was placed into run-off.

The 2012, 2013 and 2014 years of account remained open at 31 December 2016 due to uncertainties over the final loss arising from a combination of factors, the main factor being the continuing assessment of the reserving position due to historic volatility experienced in the liability book. The 2012 underwriting year of account had accepted a RITC of the prior years of account 2006-2011.

During 2017 HUL sought a RITC for the open years, and Coverys at Lloyd's was successful in its bid to provide the RITC. The entire 2014 and prior book of business has closed into the 2018 year of account of Syndicate 3330. Capacity is provided by R&Q and DBIO II Capital UK Limited (part of the Axa Group).

#### Business reinsured

Syndicate 1208 wrote a broad spread London market book of Property (including onshore power utility risks), Non Marine Treaty, Brown Water Marine, Marine Energy & Liabilities, General Aviation, Professional Indemnity and General Liability business originally written between 1993 and 2002.

Syndicate 102 wrote a broad spread account of Marine, Non-Marine and other Specialty areas originally written between 1994 and 2003. Although much of the business was short to medium tail, it included significant longer tail exposures particularly within the Creditor, Professional Indemnity, Political Risk and Contingent Cost Insurance ("CCI") books. The business was written on a world-wide basis both facultative and under delegated authorities. Reinsurance business was also written mainly on an excess of loss treaty basis with a few proportional treaties.

The RITC of Syndicate 3334 is not reflected in these accounts.

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### Strategic Report (continued)

#### Result for the year

The total recognised loss for the year is £1.0m. The key financial performance indicators during the year were as follows:

	Gross written premiums £m	Underwriting loss £m	Investment income £m	Loss on exchange £m	Administrative expenses £m	Total £m
2017 Year	0.1	(0.7)	-	(0.4)	-	(1.0)

A significant proportion of the loss for the year was as a result of strengthening of the indirect claims handling reserve together with a charge to the underwriting account arising from the continued costs associated with the CCI asset. The CCI asset is valued based on discounted future cash flows.

The syndicate has suffered a loss on exchange in the year due mainly to the movement of the dollar against sterling.

#### Post balance sheet events

There have been no significant post balance sheet events other than the RITC of S3334 described in the Business Reinsured section.

#### Other performance indicators

##### Staff matters

The managing agent considers its staff to be a key resource and seeks to provide a good working environment for its staff that is rewarding and safe and complies with appropriate employee legislation. During the year there have been no significant injuries to staff in the workplace or any significant actions taken by any regulatory bodies with regard to staff matters.

##### Environmental matters

The managing agent does not consider that a business such as a syndicate at Lloyd's has a large adverse impact upon the environment. As a result the agent does not manage its business by reference to any environmental key performance indicators.

Approved by order of the Board of Coverys at Lloyd's.

R E McCoy  
Chief Executive Officer  
15 March 2018

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### **Statement of managing agent's responsibilities**

The managing agent is responsible for preparing the Annual Report and the Syndicate Annual Financial Statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Regulation 5 of The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 (the 2008 Regulations) requires the managing agent to prepare Syndicate Annual Financial Statements at 31 December each year which give a true and fair view of the state of affairs of the syndicate and of its profit or loss for that year.

In preparing those Syndicate Annual Financial Statements, the managing agent is required to:

- select suitable accounting policies, and apply them consistently except where relevant accounting requirements change;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the Syndicate Annual Financial Statements; and
- prepare the Syndicate Annual Financial Statements on a going concern basis, unless it is inappropriate to do so.

The managing agent is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the syndicate and enable it to ensure that the Syndicate Annual Financial Statements comply with the 2008 Regulations. It is also responsible for safeguarding the assets of the syndicate and hence for taking reasonable steps for prevention and detection of fraud and other irregularities.



**Independent auditor's report to the Member of Syndicate 3330**

**Opinion**

We have audited the financial statements of Syndicate 3330 (the 'syndicate') for the year ended 31 December 2017 which comprise the Statement of Profit and Loss, the Balance Sheet, the Statement of retained earnings, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the syndicate's member, as a body, in accordance with Part 2 the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008. Our audit work has been undertaken so that we might state to the syndicate's member those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone, other than the syndicate and the syndicate's member as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion, the financial statements:

- give a true and fair view of the state of the syndicate's affairs as at 31 December 2017 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the syndicate in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the managing agent's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the managing agents has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the syndicate's ability to continue to operate and adopt the going concern basis for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Independent auditor's report to the Member of Syndicate 3330 (continued)**

**Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The managing agent is responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the report of the directors of the managing agent for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the managing agent's report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the syndicate and its environment obtained in the course of the audit, we have not identified material misstatements in the managing agent's report.

We have nothing to report in respect of the following matters in relation to which the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept on behalf of the syndicate; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of managing Agent emoluments and other benefits specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of the managing agent**

As explained more fully in the statement of managing agent's responsibilities, the managing agent is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as the managing agent determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the managing agent is responsible for assessing the syndicate's ability to continue in operation, disclosing, as applicable, matters related to its ability to continue in operation and using the going concern basis of accounting unless the managing agent either intends to cease to operate the syndicate, or has no realistic alternative but to do so.

**Independent auditor's report to the Members of Syndicate 3330 (continued)**

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Carmine Papa (Senior Statutory Auditor)  
For and on behalf of PKF Littlejohn LLP (Statutory Auditor)  
1 Westferry Circus  
Canary Wharf  
London E14 4HD  
16 March 2018

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Statement of profit or loss**  
**Technical account - General business**  
**Year ended 31 December 2017**

		<b>2017</b>		2016
	Notes	£000	£000	£000
<b>Earned premiums, net of reinsurance</b>				
Gross premiums written	1	104		15
Outward reinsurance premiums		(25)		45
		<u>          </u>	<u>          </u>	
Net premiums written			79	60
			<u>          </u>	<u>          </u>
<b>Earned premiums, net of reinsurance</b>			79	60
<b>Allocated investment return transferred from the non-technical account</b>			5	44
<b>Claims incurred, net of reinsurance</b>				
Claims paid:				
Gross amount		(2,270)		(3,112)
Reinsurers' share		238		159
		<u>          </u>	<u>          </u>	
Net claims paid		(2,032)		(2,953)
		<u>          </u>	<u>          </u>	
Change in the provision for claims:				
Gross amount	2	1,711		(236)
Reinsurers' share	2	(355)		(881)
		<u>          </u>	<u>          </u>	
Change in the net provision for claims		1,356		(1,117)
		<u>          </u>	<u>          </u>	
<b>Claims incurred, net of reinsurance</b>			(676)	(4,070)
<b>Net operating expenses</b>	3,4,5		(22)	(342)
			<u>          </u>	<u>          </u>
<b>Balance on the technical account for general business</b>			(614)	(4,308)
			<u>          </u>	<u>          </u>

All business is continuing. The continuing activity of the syndicate is the run-off of insurance liabilities.

The accounting policies and notes on pages 15 to 32 form part of these financial statements.

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Statement of profit or loss**

**Non-technical account**

**Year ended 31 December 2017**

	Notes	2017 £000	2016 £000
<b>Balance on the general business technical account</b>		(614)	(4,308)
Investment Income	6	14	51
Realised losses on investments	6	(6)	(3)
Unrealised losses on investments	6	(2)	(2)
Investment expenses and charges	6	(1)	(2)
<b>Allocated investment return transferred to technical account – general business</b>		(5)	(44)
Non-technical account charges		(438)	1,187
<b>Loss for the financial year</b>		<u>(1,052)</u>	<u>(3,121)</u>
<b>Statement of other comprehensive income for the year ended 31 December 2017</b>			
Loss for the financial year		<u>(1,052)</u>	<u>(3,121)</u>
Total comprehensive income for the financial year		<u>(1,052)</u>	<u>(3,121)</u>
<b>Statement of retained earnings</b>			
Balance due from member at 1 January		688	5,809
Total comprehensive income for the financial year		(1,052)	(3,121)
Distribution in the year		(688)	(2,000)
Cash call made in the year		1,000	-
Balance due (from)/to member at 31 December		<u>(52)</u>	<u>688</u>

The accounting policies and notes on pages 15 to 32 form part of these financial statements.

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Balance sheet - Assets  
at 31 December 2017**

	Notes	£000	2017 £000	£000	2016 £000
<b>Investments</b>					
Other financial investments	7		1,192		1,323
<b>Reinsurers' share of technical provisions</b>					
Claims outstanding	2		1,440		1,912
<b>Debtors</b>					
Debtors arising out of direct insurance operations	8	64		343	
Debtors arising out of reinsurance operations	8	113		146	
Other debtors	8	9,050		9,915	
			<u>9,227</u>	<u>9,915</u>	10,404
<b>Other assets</b>					
Cash at bank and in hand		348		1,007	
Overseas deposits		712		618	
			<u>1,060</u>	<u>1,625</u>	1,625
<b>Prepayments and accrued income</b>					
			11		276
<b>Total assets</b>					
			<u>12,930</u>	<u>15,540</u>	

The accounting policies and notes on pages 15 to 32 form part of these financial statements.

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Balance sheet - Liabilities  
at 31 December 2017**

	Notes	£000	2017 £000	£000	2016 £000
<b>Capital and reserves</b>					
Member's balances	9		(52)		688
<b>Technical provisions</b>					
Claims outstanding	2		11,701		14,059
<b>Creditors</b>					
Creditors arising out of reinsurance operations	10	200		218	
Other creditors	10	608		101	
			808		319
<b>Accruals and deferred income</b>			473		474
<b>Total liabilities</b>			<u>12,930</u>	<u>101</u>	<u>15,540</u>

The accounting policies and notes on pages 15 to 32 form part of these financial statements.

The syndicate annual accounts were approved by the Board of Directors of Coverys at Lloyd's and were signed on its behalf by

R E McCoy  
Chief Executive Officer

M Bell  
Finance Director  
15 March 2018

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Statement of cash flows**

**Year ended 31 December 2017**

	<b>2017</b>	2016
	<b>£000</b>	£000
<b>Cash flow from operating activities</b>		
Profit/(loss) for the financial year	(1,052)	(3,121)
Adjustments for:		
(Decrease)/increase in gross technical provisions	(2,358)	1,532
Decrease in reinsurers' share of technical provisions	472	595
Decrease/(increase) in debtors, prepayments & accrued income	1,434	(788)
(Decrease)/increase in creditors	490	332
Exclude investment return	(5)	(44)
	<u>(1,019)</u>	<u>(1,494)</u>
<b>Net cash generated from operating activities</b>	<u><u>(1,019)</u></u>	<u><u>(1,494)</u></u>
<b>Cash flows from investing activities:</b>		
Purchase of equity & debt instruments	(2,112)	(6,961)
Sale of equity & debt instruments	2,019	8,131
Investment income received	5	44
Foreign exchange	116	(375)
	<u>28</u>	<u>839</u>
<b>Net cash generated from investing activities</b>	<u><u>28</u></u>	<u><u>839</u></u>
<b>Cash flows from financing activities:</b>		
Distribution in the year	(683)	(2,000)
Cash call made in the year	1,000	-
Decrease in amount due on letters of credit	37	23
	<u>354</u>	<u>(1,977)</u>
<b>Net cash generated from financing activities</b>	<u><u>354</u></u>	<u><u>(1,977)</u></u>
<b>Net (decrease) in cash &amp; cash equivalents in year</b>	<u>(637)</u>	<u>(2,632)</u>
Cash & cash equivalents at beginning of the year	1,007	3,595
Foreign exchange on cash and cash equivalents	(22)	44
	<u>348</u>	<u>1,007</u>
<b>Cash &amp; cash equivalents at end of the year</b>	<u><u>348</u></u>	<u><u>1,007</u></u>
Cash & cash equivalents comprise:		
<b>Cash at bank and in hand</b>	<u><u>348</u></u>	<u><u>1,007</u></u>

The accounting policies and notes on pages 15 to 32 form part of these financial statements.



## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### **Statement of accounting policies**

#### **General information**

Syndicate 3330 is a Lloyd's syndicate domiciled in England and Wales. It is managed by Coverys at Lloyd's, a private company limited by shares that was incorporated in England and whose registered office is 71 Fenchurch Street, London EC3M 4BS.

The syndicate is a specialist syndicate underwriting Lloyd's legacy business. It accepted the Reinsurance to Close contract of Syndicate 1208 into its 2012 year of account subsequently closed into the 2014 year of account, and Syndicate 102 into its 2014 year of account. At its natural close after 36 months, the 2014 year of account was reinsured to close into the 2017 year of account.

The syndicate is supported 100% by capacity from R&Q Capital No.1 Limited as set out in note 14.

#### **Compliance with accounting standards**

These financial statements have been prepared in accordance with United Kingdom Accounting Standards including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", FRS 103 "Insurance Contracts" and the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts Regulations 2008). There were no material departures from those standards.

#### **Basis of preparation**

The Financial Statements have been prepared on the historical cost basis, except for financial assets at fair value through the profit or loss which are measured at fair value.

#### **Going concern basis**

These financial statements are prepared on a going concern basis.

Syndicates by their nature only underwrite for single underwriting years on behalf of their supporting members, however this is within a context of not finalising results until after 36 months.

The syndicate's business activities, together with the factors likely to affect its future development are set out in the Business review contained within the Report of the directors. In addition the Risk management section of the report of the directors provides details of the financial risks the syndicate is exposed to and how those risks are managed.

The directors have a reasonable expectation that the syndicate has adequate resources including the Funds at Lloyd's of the member supporting the syndicate (as detailed in note 11), to continue in operational existence for the foreseeable future. The syndicate continues to underwrite RITC for syndicates in run-off as the opportunity arises. The directors believe this activity will continue for the foreseeable future. Accordingly, the going concern basis has been adopted in the preparation of the financial statements.

#### **Basis of accounting**

The underwriting results are determined on an annual basis of accounting. Under the annual basis of accounting, the incurred cost of claims, commission and related expenses are charged against the earned proportion of premiums, net of reinsurance as follows:

#### **Premiums written**

Premiums written comprise adjustments made in the year to premiums on contracts inceptioned in prior accounting periods. Premiums are shown gross of brokerage payable and exclude taxes and duties levied on them.

#### **Reinsurance premium ceded**

Outwards reinsurance premiums are accounted for in the same accounting period as the premiums for the related direct or inwards business being reinsured.

## **Statement of accounting policies (continued)**

### **Technical provisions - claims incurred and reinsurers' share**

Gross claims incurred comprise the estimated cost of all claims occurring during the year, whether reported or not, including related direct and indirect claims handling costs and adjustments to claims outstanding from previous years.

The provision for large claims outstanding is assessed and aggregated with other claims reserves that are assumed using development factor methods based on historic paid and incurred claims notified but not settled by the balance sheet date, together with the provision for related claims handling costs. The provision also includes the estimated cost of claims incurred but not reported (IBNR) at the balance sheet date based on statistical methods.

These methods generally involve projecting from past experience of the development of claims over time to form a view of the likely ultimate claims to be experienced for more recent underwriting, having regard to variations in the business accepted and the underlying terms and conditions. The amount of salvage and subrogation recoveries is separately identified and, where material, reported as an asset.

The reinsurers' share of provisions for claims is based on the amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to the reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved. A number of statistical methods are used to assist in making these estimates.

The most critical assumption as regards claims provisions is that the past is a reasonable predictor of the likely level of claims development.

The directors consider that the provisions for gross claims and related reinsurance recoveries are fairly stated on the basis of the information currently available to them. However, the ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the financial statements for the period in which the adjustments are made. The methods used, and the estimates made, are reviewed regularly.

A reinsurance to close contract of insurance which, in return for a premium paid by the closing year of account, transfers, normally to the following year of account, all known and unknown liabilities arising out of transactions connected with insurance business underwritten by the closing year of account. However, it should be noted that a reinsurance contract does not extinguish the primary liability of the original underwriter.

### **Net operating expenses**

Net operating expenses are accounted for on the accruals basis.

Employee costs include the cost of all employee benefits to which employees have become entitled as a result of service rendered to the entity during the reporting period, which the managing agent considers to be attributable to this syndicate.

### **Distribution of profits and collection of losses**

Lloyd's operates a detailed set of regulations regarding solvency and the distribution of profits and payment of losses between syndicates and their members. Lloyd's continues to require membership of syndicates to be on an underwriting year of account basis and profits and losses belong to members according to their membership of a year of account. Normally profits and losses are transferred between the syndicate and members after results for a year of account are finalised after 36 months. This period may be extended if a year of account goes into run-off. The syndicate may make earlier on account distributions or cash calls according to the cash flow of a particular year of account and subject to Lloyd's requirements.

### **Foreign currencies**

The presentational and functional currency of the syndicate is sterling.

Transactions in US dollars, Euros and Canadian dollars are translated at the average rates of exchange for the period. Transactions denominated in other foreign currencies are included at the rate of exchange ruling at the date the transaction is processed.

In accordance with FRS 103 all monetary balance sheet assets and liabilities are translated into the Sterling functional currency at the rates of exchange at the balance sheet date. The profit or loss arising on the retranslation of balances to the closing rate of exchange is dealt with through the statement of comprehensive income – non technical account.

**Statement of accounting policies (continued)**

**Financial assets and liabilities**

**Classification**

The full provisions of FRS 102 have been applied to the treatment of financial instruments. The accounting classification of financial assets and liabilities determines their basis of measurement and how changes in those values are presented in the profit or loss or other comprehensive income. These classifications are made at initial recognition and subsequent reclassification is only permitted in restricted circumstances.

Investments in shares and other variable yield securities and unit trusts and debt securities and other fixed income securities are classified as fair value through profit or loss as they are managed on a fair value basis. Cash at bank, deposits with credit institutions, debtors and accrued interest are classified as held at amortised cost.

**Recognition**

Financial assets and liabilities are recognised when the syndicate becomes party to the contractual provisions of the instrument. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the asset after deducting all of its liabilities.

**Initial measurement**

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

**Subsequent measurement**

Non-current debt instruments are subsequently measured at amortised cost using the effective interest method.

Debt instruments that are classified as payable or receivable within one financial year and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received.

Investments in shares and other debt instruments are measured at fair value through profit or loss. Movements in unrealised gains and losses on investments represent the difference between their valuation at the balance sheet date and their purchase price or, if they have been previously valued, their valuation at the last balance sheet date, together with the reversal of unrealised gains and losses recognised in previous calendar years in respect of the investment disposed of in the current period.

**De-recognition of financial assets and liabilities**

Financial assets are derecognised when and only when a) the contractual rights to the cash flow from the financial asset expire or are settled, b) the syndicate transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the syndicate, despite having retained some significant risks and rewards of ownership, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

**Fair value measurement**

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse in time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the syndicate's estimate the fair value by using a valuation technique.

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### **Statement of accounting policies (continued)**

#### **Impairment of financial instruments measured at amortised cost or cost**

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate, i.e. using the effective interest method.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised. The amount of the reversal is recognised in profit and loss immediately.

#### **Offsetting**

Debtors/creditors arising from insurance/reinsurance operations shown in the Balance Sheet include the totals of all outstanding debit and credit transactions as processed by the Lloyd's central facility. No account has been taken of any offsets which may be applicable in calculating the net amounts due between the syndicate and each of its counterparty insureds, reinsurers or intermediaries as appropriate.

#### **Investment return**

Investment return comprises all investment income, realised investment gains and losses and movements in unrealised gains and losses, net of investment expenses, charges and interest.

Realised gains and losses on investments are calculated as the difference between sale proceeds and purchase price. Unrealised gains and losses on investments represent the difference between the valuation at the balance sheet date and their valuation at the previous balance sheet date, or purchase price, if acquired during the year, together with the reversal of unrealised gains and losses recognised in earlier accounting periods in respect of investment disposals in the current period.

Investment return is initially recorded in the non-technical account. A transfer is made from the non-technical account to the general business technical account. Investment return has been wholly allocated to the technical account as all investments relate to the technical account.

#### **Taxation**

Under Schedule 19 of the Finance Act 1993 managing agents are not required to deduct basic rate income tax from trading income. In addition, all UK basic rate income tax deducted from syndicate investment income is recoverable by managing agents and consequently the distribution made to members is gross of tax. Capital appreciation falls within trading income and is also distributed gross of tax.

No provision has been made for any United States Federal Income Tax payable on underwriting results or investment earnings. Any payments on account made by the syndicate during the year have been included in the balance sheet under the heading 'other debtors'.

No provision has been made for any other overseas tax payable by members on underwriting results.

#### **Pension costs**

Coverys MA Services Limited, a wholly owned subsidiary of Coverys at Lloyd's, operates a defined contribution scheme on behalf of the managing agency. Pension contributions relating to syndicate staff are charged to the syndicate and included within net operating expenses and other acquisition costs.

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### **Statement of accounting policies (continued)**

#### **CCI business disclosure**

During 1999-2003 reinsured Syndicate 102 underwrote policies which insured viatical companies mostly domiciled in the United States. For a lump sum viatical companies acquire the rights of individual policyholders to death benefits under life policies entered into by the policyholder with life Insurers. The syndicate insured the viatical companies against the risk that the individual policyholder would survive beyond a pre-determined date.

In the event of a policyholder surviving beyond the agreed date, the syndicate is required to pay to the viatical company an amount equivalent to the death benefit that the viatical company would otherwise have received. Such payments are accounted for as paid claims.

In the case of each claim, the syndicate typically exercises its right to take an assignment of the death benefit under the underlying life policy, pay the applicable premiums, and receive the death benefit when the policyholder dies. These death benefit recoveries are accounted for as claims recoveries and the premiums to be paid are accounted for as claims recovery expenses.

The net expected claims recoveries, less expected claims recovery expenses, relating to paid claims are included in other debtors.

#### **Key accounting judgements and estimation uncertainties**

Of the various accounting judgements, assumptions and estimates made in the preparation of these financial statements those relating to the determination of the technical provisions and investment valuations are considered to be those most critical to understanding the syndicate's results and financial position.

#### **Technical provisions**

The accounting policy for technical provisions is described on page 16 and the related risks are described on page 20. The net technical provisions after the reinsurers' share is £10,262k (2016: £12,147k). The most uncertain element within these technical provisions is the amount for claims outstanding which covers amounts where either the claim has been notified to the syndicate or where there has not yet been a notification or although notified there has been insufficient information to date to be certain regarding its ultimate costs. This amounted to £11,701k (2016: £14,059k). As described in the risk note there is a thorough review process of claims notifications and reserving estimates, including detailed actuarial evaluation of past claims development. There is however a risk that past performance may not be a good indicator of the future developments. This is however mitigated by a mixed spread of different types of business from a number of geographical areas across several years that should reduce the risk of a common trend of adverse development occurring. The uncertainty within technical provisions may be mitigated by the element of reinsurers' share, although there are also uncertainties in calculating that.

#### **Investment valuations**

All investments are shown at their fair value as described in the accounting policies on page 18 and details of the risks relating to investments are disclosed on page 20. All investments are highly rated securities and regularly traded on major stock exchanges so that the risks in their valuations are reduced.

#### **CCI asset valuation**

Due to the small portfolio of policies supporting the CCI asset the valuation method is based on discounted cash flows, as favoured by FRS 102.

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### Risk management

#### Risk background

The syndicate's activities expose it to a variety of financial and non-financial risks. The managing agent is responsible for managing the syndicate's exposure to these risks and, where possible, introducing controls and procedures that mitigate the effects of the exposure to risk. As described in note 11, each year, the managing agent is required to prepare a Solvency Capital Requirement (SCR) for the syndicate, the purpose of this being to agree capital requirements with Lloyd's, based on an agreed assessment of the risks impacting the syndicate's business, and the measures in place to manage and mitigate those risks from a quantitative and qualitative perspective. The risks described below are all reflected in the SCR.

The managing agent reviews its risk appetite annually as part of the syndicate's business planning and capital setting process. A Risk and Capital committee meets regularly to monitor performance against risk appetite using a series of key risk indicators.

The syndicate's core business is to accept significant insurance risk. The appetite for other risks is low.

#### Insurance risk

The very nature of the syndicate's business exposes it to the possibility that claims will arise on business written. The risk attaching to insurance contracts is based on the fortuity that events will occur which will lead to a claim under the contract. The main underwriting risk which affects the syndicate is reserving risk as described below.

#### Reserving risk

Reserves are established for expired risks, i.e. that part of the syndicate's business that is attributable to earned premium income. All premium is treated as earned. The reserves in relation to this are claims reserves. In addition a reserve for Unallocated Loss Adjustment Expenses (ULAE) will also be established and an allowance made for bad and doubtful debts.

In order to mitigate reserving risk, the Coverys at Lloyd's actuarial function uses a number of actuarial techniques, to project gross and net premiums and gross and net insurance liabilities. The results of these techniques are then subject to formal peer review. In addition, the managing agent annually commissions an external actuary to perform an independent assessment of the syndicate's ultimate gross and net premiums and insurance liabilities. This is an iterative process where the internal and external actuaries meet to discuss data, models, methods and assumptions. This involves a considerable amount of challenge. Once both sets of actuaries have completed their view of reserves, the results of the external actuary's projections are then compared to those proposed by the Coverys at Lloyd's actuarial function.

The Chief Actuary will then make a reserve recommendation to the Board including (if necessary) any loadings required. The level of booked reserves requires formal approval by the Board and is subject to an external audit and further actuarial opinion.

	<b>2017</b>	2016
	<b>£000</b>	£000
Gross outstanding claims provision	11,701	14,059
Net outstanding claims provision	10,261	12,147
1% movement in net outstanding claims	(103)	(121)

The above assumes that the reinsurers share pro-rata in any deterioration in outstanding claims which may not be the case.

#### Investment risk

The syndicate's investment policy is established by the Board following recommendations by the Coverys at Lloyd's Investment Committee. In order to mitigate interest rate risk, the Board monitors the economic situation to seek to anticipate any future interest rate movements and to take appropriate action to mitigate its effect on the value of syndicate assets.

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### Risk management (continued)

#### Liquidity risk

To mitigate liquidity risk the Board regularly reviews cash flow projections and maintains cash levels consistent with the needs of the syndicate. The syndicate maximises the inflow of funds from reinsurance recoveries and controls costs through the reporting of the expense budget.

#### Liquidity risk – maturity profiles

The following table summarises the maturity profile of the syndicate's financial liabilities.

	Less than 1 year £000	1 to 3 years £000	3 to 5 years £000	More than 5 years £000	Total £000
<b>As at 31 December 2017</b>					
Claims outstanding	7,006	919	897	2,879	11,701
Creditors	809	-	-	-	809
Total credit risk	<u>7,815</u>	<u>919</u>	<u>897</u>	<u>2,879</u>	<u>12,510</u>
<b>As at 31 December 2016</b>					
Claims outstanding	8,418	1,105	1,077	3,459	14,059
Creditors	319	-	-	-	319
Total credit risk	<u>8,737</u>	<u>1,105</u>	<u>1,077</u>	<u>3,459</u>	<u>14,378</u>

The following is an analysis of the estimated timing of net cash flows for the net claims liabilities held at the end of the year and at the previous year-end. These forecasts are based upon current estimates and historic trends and the actual timings of these future settlements may differ materially from the estimates below.

	Less than 1 year £000	1 to 3 years £000	3 to 5 years £000	More than 5 years £000	Total £000
2017 net claims liabilities	<u>954</u>	<u>4,149</u>	<u>3,100</u>	<u>2,058</u>	<u>10,261</u>
2016 net claims liabilities	<u>7,273</u>	<u>1,501</u>	<u>744</u>	<u>2,629</u>	<u>12,147</u>

#### Currency risk

The main exposure to foreign currency risk arises from insurance business originating overseas. The syndicate attempts to fully match assets with liabilities on a regular basis.

The syndicate is exposed to changes in the value of assets and liabilities due to movements in foreign exchange rates. The syndicate deals in four main currencies, UK sterling, Canadian dollars, Euros and US dollars. Transactions also take place in other currencies, although these are immediately converted to UK sterling.

A 10% fall in the value of all overseas net assets would lead to a £439k loss (2016: £585k loss) with US dollar net assets being the largest element of that at £458k (2016: £545k loss). The syndicate monitors these currency balances and aims to ensure excessive balances above accumulated profits do not accrue beyond those necessary to meet overseas trust fund requirements. The syndicate has not taken out any transactions to hedge these balances.

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Risk management (continued)**

**Currency risk (continued)**

The following table all expressed in sterling shows that the total net assets held by the syndicate designated in US dollars at the year-end represented 8,478% (2016: 793%).

	£ £000	US\$ £000	Can\$ £000	Euro £000	Total £000
<b>As at 31 December 2017</b>					
Financial investments	-	956	235	-	1,191
Overseas deposits	658	19	35	-	712
Reinsurers' share of technical Provisions	182	1,257	1	-	1,440
Insurance & reinsurance debtors	98	426	6	(352)	178
Cash at bank and in hand	110	223	5	10	348
Other assets	(97)	9,160	-	-	9,061
<b>Total assets</b>	<b>951</b>	<b>12,041</b>	<b>282</b>	<b>(342)</b>	<b>12,930</b>
Technical provisions	4,322	7,350	29	-	11,701
Insurance & reinsurance creditors	88	111	2	-	201
Other creditors	984	-	98	-	1,082
<b>Total liabilities</b>	<b>5,394</b>	<b>7,461</b>	<b>129</b>	<b>-</b>	<b>12,984</b>
<b>Surplus/(deficiency) of assets</b>	<b>(4,443)</b>	<b>4,580</b>	<b>153</b>	<b>(342)</b>	<b>(52)</b>
<b>As at 31 December 2016</b>					
Financial investments	-	1,058	265	-	1,323
Overseas deposits	551	27	40	-	618
Reinsurers' share of technical Provisions	377	1,534	1	-	1,912
Insurance & reinsurance debtors	(172)	649	6	6	489
Cash at bank and in hand	523	280	182	22	1,007
Other assets	294	9,897	-	-	10,191
<b>Total assets</b>	<b>1,573</b>	<b>13,445</b>	<b>494</b>	<b>28</b>	<b>15,540</b>
Technical provisions	6,176	7,861	22	-	14,059
Insurance & reinsurance creditors	85	131	2	-	218
Other creditors	474	-	101	-	575
<b>Total liabilities</b>	<b>6,735</b>	<b>7,992</b>	<b>125</b>	<b>-</b>	<b>14,852</b>
<b>Surplus/(deficiency) of assets</b>	<b>(5,162)</b>	<b>5,453</b>	<b>369</b>	<b>28</b>	<b>688</b>



# COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

## Risk management (continued)

### Interest rate risk

The syndicate's main exposure to fluctuation in interest rates arises from its effect on the valuation of funds invested in bonds and equities. In order to mitigate this risk, the Board, advised by its external investment managers, monitors the economic situation to seek to anticipate any future interest rate movement and to take appropriate action to mitigate its effect on the value of investments held.

The large element of the syndicate's investments is comprised of fixed income securities. The fair value of the investment in fixed income securities is inversely correlated to the movement in market interest rates. If market rates fall, the fair value of the syndicate's fixed interest investments would tend to rise and vice versa. Fixed income assets are predominantly invested in high quality corporate and government securities. The investments typically have relatively short durations and terms to maturity.

	2017 £000	2016 £000
Impact of a 50 basis point increase in interest rates on result	(3)	(3)
Impact of a 50 basis point decrease in interest rates on result	3	3
Impact of a 50 basis point increase in interest rates on net assets	(3)	(3)
Impact of a 50 basis point decrease in interest rates on net assets	3	3

### Financial instruments risk

The syndicate has debtors, creditors, bank balances and investments in various currencies in the normal course of its business. The risks with regard to these transactions are detailed above and none of these financial instruments are considered to present any risks that are exceptional in their nature for their type of instrument. The syndicate does not actively enter into derivatives, hedging or other uses of financial instruments as part of its financial risk management.

### Credit risk - ratings

Credit risk arises where counterparties fail to meet their financial obligations in full as they fall due. The primary sources of credit risk for the syndicate are:

- Reinsurers: Whereby reinsurers may fail to pay valid claims against a reinsurance contract held by the syndicate.
- Brokers and Intermediaries: Whereby counterparties fail to pass on premiums collected or claims paid on behalf of the syndicate.
- Investments: Whereby issuer default results in the syndicate losing all or part of the value of a financial instrument.

	AAA £000	AA £000	A £000	BBB £000	Less than BBB £000	Unrated £000	Total £000
<b>As at 31 December 2017</b>							
Variable yield securities and unit trusts	-	236	-	10	-	-	246
Debt securities	-	203	303	66	10	-	582
Deposits with credit institutions	-	-	-	364	-	-	364
Reinsurers' share of claims outstanding	-	269	1,161	9	1	-	1,440
Reinsurance debtors	22	25	-	1	37	28	113
Cash at bank and in hand	-	5	-	343	-	-	348
Overseas deposits as investments	-	712	-	-	-	-	712
<b>Total credit risk</b>	<b>22</b>	<b>1,450</b>	<b>1,464</b>	<b>793</b>	<b>48</b>	<b>28</b>	<b>3,805</b>

## COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

### Risk management (continued)

#### Credit risk – ratings (continued)

##### As at 31 December 2016

Variable yield securities and unit trusts	-	266	-	9	-	-	275
Debt securities	228	79	285	22	-	-	614
Deposits with credit institutions	-	-	-	434	-	-	434
Reinsurers' share of claims outstanding	47	507	1,352	19	-	(13)	1,912
Reinsurance debtors	12	133	(70)	1	41	29	146
Cash at bank and in hand	-	181	-	826	-	-	1,007
Overseas deposits as investments	1	617	-	-	-	-	618
Total credit risk	288	1,783	1,567	1,311	41	16	5,006

Insurance receivables and other debtors are not shown above but would be categorised as 'unrated' as a majority of the balance relates to insurance broker debt which falls outside credit rating requirements.

#### Credit risk – ageing and impairment

All assets as listed above are classed as not yet due.

#### Annual venture risk

Under the Lloyd's annual venture regime, the syndicate demonstrates annually that it has enough supporting capital to continue underwriting.

#### Solvency risk

The Board sets the risk appetite in line with its strategy and ensures that sufficient capital resources are raised to cover those risks in line with Regulatory and Lloyd's capital setting processes. The Coverys at Lloyd's Risk and Capital Committee monitors risk appetite and tolerances on behalf of the Board. In the event of extreme adverse claims experience, it is possible that the syndicate may not be able to settle its claim liabilities out of its own funds. In that event, the capital structure underpinning the syndicate is such that any deficits can be called from the syndicate's capital providers (members) in accordance with Lloyd's rules. In the event of any member being unable to fulfil its share of such a call, Lloyd's Central Guarantee Fund may, at Lloyd's discretion, be applied to make good any deficits for the benefit of policyholders.

#### Regulatory risk

The managing agent is required to comply, inter alia, with the requirements of the Prudential Regulation Authority, the Financial Conduct Authority and Lloyd's. Failure to comply with applicable regulations could result in a variety of sanctions, the most extreme being a withdrawal of the right to underwrite business. The managing agent has established a business ethos in which best practice is the required standard for all operations, both in the commercial interests of the business and to ensure regulatory compliance. Management has also put in place appropriate monitoring structures to mitigate the risk of failing to meet this standard. The Coverys at Lloyd's Compliance Committee monitors regulatory developments to ensure the managing agent remains compliant. In addition the risk management function monitors the position. The internal audit function supports the monitoring process, and directly reports into the Coverys at Lloyd's Audit Committee, itself comprised of non-executive directors of the managing agent.

**Risk management (continued)**

**Operational risk**

Much of the effect of the syndicate's exposure to operational risks is reflected in the various other risk headings above, and is mitigated and managed through the exercise of the management controls and actions described above. The main additional exposures are in relation to business continuity, i.e. the risk that the ability of the syndicate to continue in business will be affected by events not reflected under other headings, for example the impact of terrorist activity, and in the management of relationships and arrangements with key individuals. In relation to the former, the managing agent maintains a Business Continuity Plan (BCP) which sets out the main anticipated risks, including those relating to the robustness and sustainability of IT infrastructure and business applications, and the arrangements to mitigate those risks. The BCP is monitored and updated regularly. In relation to the latter, the managing agent has established arrangements designed to achieve an appropriate commonality of interest between the syndicate and the individuals concerned, and these arrangements are reviewed periodically. In addition to mitigate the risk of loss of key staff, the managing agent seeks to maintain a sufficient personnel resource with appropriate experience and expertise to reduce the dependence on any one individual so far as is practicably possible.

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Notes to the annual financial statements  
at 31 December 2017**

**1. Analysis of underwriting results**

An analysis of the underwriting result before investment return is set out below:

	<b>Gross written premiums £000</b>	<b>Gross premiums earned £000</b>	<b>Gross claims incurred £000</b>	<b>Gross operating expenses £000</b>	<b>Reinsurance balance £000</b>	<b>Total £000</b>
<b>2017</b>						
<b>Direct insurance:</b>						
Accident and health	(1)	(1)	(101)	(2)	-	(104)
Marine aviation and transport	86	86	152	(3)	(72)	163
Fire and other damage to property	15	15	(14)	(2)	(9)	(10)
Third party liability	8	8	23	(2)	(69)	(40)
Credit and suretyship	-	-	(475)	(10)	9	(476)
Legal expenses	-	-	-	-	-	-
Other	5	5	(155)	(3)	22	(131)
	113	113	(570)	(22)	(119)	(598)
<b>Reinsurance</b>	(9)	(9)	11	-	(23)	(21)
	104	104	(559)	(22)	(142)	(619)
<b>2016</b>						
<b>Direct insurance:</b>						
Accident and health	(1)	(1)	(579)	(45)	(36)	(661)
Marine aviation and transport	7	7	(868)	(29)	471	(419)
Fire and other damage to property	1	1	27	(15)	(226)	(213)
Third party liability	-	-	(542)	(100)	(809)	(1,451)
Credit and suretyship	-	-	(1,455)	(108)	(27)	(1,590)
Legal expenses	-	-	(1)	-	-	(1)
Other	(9)	(9)	(165)	(23)	(125)	(322)
	(2)	(2)	(3,583)	(320)	(752)	(4,657)
<b>Reinsurance</b>	17	17	235	(22)	75	305
	15	15	(3,348)	(342)	(677)	(4,352)

**2. Claims incurred net of reinsurers' share**

	<b>2017 £000</b>	<b>2016 £000</b>
Gross technical provisions	11,701	14,059
Reinsurers' share of technical provisions	(1,440)	(1,912)
Net technical provisions	10,261	12,147

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Notes to the annual financial statements (continued)  
at 31 December 2017**

**2. Claims incurred net of reinsurers' share (continued)**

**Reconciliation of movements in year**

	At 31 Dec 16	Mvt in tech account	Exchange mvt	At 31 Dec 17
	£000	£000	£000	£000
<b>2017</b>				
Gross provision for claims	14,059	(1,711)	(647)	11,701
Reinsurers' share of provision	1,912	(354)	(118)	1,440
	At 31 Dec 15	Mvt in tech account	Exchange mvt	At 31 Dec 16
	£000	£000	£000	£000
<b>2016</b>				
Gross provision for claims	12,527	236	1,296	14,059
Reinsurers' share of provision	2,507	(881)	286	1,912

**Claims development triangulations**

Gross claims development as at 31 December 2017

	2011	2012	Total
	£000	£000	£000
Pure Underwriting year			
Estimate of gross claims incurred			
After one year	60,526	18,240	
After two years	52,349	13,030	
After three years	57,842	9,875	
After four years	62,834	9,855	
After five years	55,610	11,351	
After six years	57,463	11,375	
After seven years	56,449		
Less gross claims paid	47,587	8,536	
Gross reserves	8,862	2,839	11,701

Net claims development as at 31 December 2017

	2011	2012	Total
	£000	£000	£000
Pure Underwriting year			
Estimate of net claims incurred			
After one year	43,207	15,092	
After two years	37,498	10,537	
After three years	43,390	7,150	
After four years	48,823	7,481	
After five years	42,328	8,852	
After six years	45,020	8,948	
After seven years	44,052		
Less net claims paid	36,316	6,422	
Net reserves	7,736	2,525	10,261

The above analysis is shown in Sterling. Paid claims have been accounted for at historical exchange rates for each calendar year with the reserves at each year end retranslated using the latest reporting date exchange rate so as to prevent foreign exchange fluctuations obscuring the view of the claims development.

# COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

## Notes to the annual financial statements (continued) at 31 December 2017

### 3. Net operating expenses

	<b>2017</b> <b>£000</b>	2016 £000
Administrative expenses	22	342
Administrative expenses include:		
Fees payable to the syndicate's auditors for:		
Audit of the syndicate accounts	67	57
Other services relating to regulations and Lloyd's byelaws	22	19

Administrative expenses, where they relate to unallocated loss adjustment expenses (ULAE), are treated as paid claims and charged against the ULAE reserve.

### 4. Employees

The following amounts were recharged to the syndicate in respect of salary and related costs:

Wages and salaries	674	952
Social security costs	81	128
Other pension costs	36	77
	791	1,157

Salaries and related costs, where they relate to ULAE, are treated as paid claims and charged against the ULAE reserve.

The average number of employees working for the syndicate during the year was as follows:

	<b>2017</b>	2016
Administration and finance	4	7
Claims	1	2
	5	9

### 5. Directors' and Run-off managers' emoluments

The following amounts in respect of emoluments paid to the directors and the run-off manager of the managing agent were charged to the syndicate during the year:

	<b>2017</b> <b>£000</b>	2016 £000
Run-off managers' emoluments	25	25
Other directors' emoluments	95	178
	120	203

COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

**Notes to the annual financial statements (continued)  
at 31 December 2017**

	<b>2017</b>	2016
	<b>£000</b>	£000
<b>6. Investment return</b>		
Income from investments	14	51
Gains on the realisation of investments	-	3
Unrealised gains on investments	-	1
	<u>14</u>	<u>55</u>
Investment income	14	55
Investment expenses and charges	(1)	(2)
Losses on the realisation of investments	(6)	(6)
Unrealised losses on investments	(2)	(3)
	<u>(9)</u>	<u>(11)</u>
Allocated investment return transferred to the technical account	<u>5</u>	<u>44</u>

This can also be presented as follows:

**Interest and similar income**

Interest from financial instruments designated at fair value	14	38
	<u>14</u>	<u>38</u>

	<b>2017</b>	2016
	<b>£000</b>	£000
<b>Other income from investments designated at fair value</b>		
Realised gains and losses	(6)	(2)
Unrealised gains and losses	(2)	(2)
Other Investment income	-	13
Investment management expenses, including interest	(1)	(2)
	<u>(9)</u>	<u>6</u>

**7. Other financial investments**

	Market value		Cost	
	<b>2017</b>	2016	<b>2017</b>	2016
	<b>£000</b>	£000	<b>£000</b>	£000
Listed securities				
Shares and other variable yield securities	246	275	246	275
Debt securities and other fixed income securities	582	614	528	620
Deposits with credit institutions	364	434	364	434
	<u>1,192</u>	<u>1,323</u>	<u>1,138</u>	<u>1,329</u>

# COVERYS MANAGING AGENCY LIMITED

Syndicate 3330

## Notes to the annual financial statements (continued) at 31 December 2017

### Fair value hierarchy

In accordance with FRS 102 paragraph 11.27 the above financial instruments have been classified into three levels to estimate their fair values, with Level 1 being the most reliable. The syndicate has adopted the following definitions of the fair value hierarchy disclosures of the amendment to FRS102 paragraph 34.22 in accordance with the March 2016 amendments:

Level 1: The unadjusted quoted prices in an active market for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable (ie. developed using market data), for the asset or liability, either directly or indirectly.

Level 3: Inputs are unobservable (ie. for which market data is unavailable) for the asset or liability.

All of the syndicate's financial instruments are classified as Level 1.

### 8. Debtors

	<b>2017</b>	2016
	<b>£000</b>	£000
Debtors due within one year		
Due from intermediaries		
Amounts arising out of direct insurance operations	64	343
Amounts arising out of reinsurance operations	114	146
Other debtors	538	738
	<u>716</u>	<u>1,227</u>
Debtors due after one year		
CCI Asset valuation	8,511	9,177
	<u>9,227</u>	<u>10,404</u>

### 9. Reconciliation of member's balances

Member's balances at 1 January	688	5,809
Distribution in the year	(688)	(2,000)
Cash call made in year	1,000	-
Total comprehensive income for the financial year	(1,052)	(3,121)
	<u>(52)</u>	<u>688</u>

Members participate on syndicates by reference to years of account and their ultimate result, assets and liabilities are assessed with reference to policies incepting in that year of account in respect of their membership of a particular year.

### 10. Creditors

Creditors due within one year		
Amounts arising out of:		
Reinsurance operations	200	218
Other creditors including taxation	609	101
	<u>809</u>	<u>319</u>



**Notes to the annual financial statements (continued)  
at 31 December 2017**

**11. Regulatory capital requirements**

**Funds at Lloyd's**

Every member of Lloyd's is required to hold additional capital at Lloyd's which is held in trust and known as Funds at Lloyd's ("FAL"). These funds are required primarily in case syndicate assets prove insufficient to meet members' underwriting liabilities.

The level of FAL that Lloyd's requires a member to maintain is determined by Lloyd's according to the nature and the amount of risk to be underwritten by the member and the assessment of the reserving risk in respect of that business. FAL is not hypothecated to any specific syndicate participation by a member, therefore there are no specific funds available to a syndicate which can be precisely identified as its capital.

In addition to the FAL and any additional funds a member may introduce to meet losses, there is a Central Guarantee Fund controlled by Lloyd's which they may utilise to meet any syndicate liabilities that are not met by a member.

**Capital framework at Lloyd's**

The Society of Lloyd's (Lloyd's) is a regulated undertaking and subject to the supervision of the Prudential Regulation Authority (PRA) under the Financial Services and Markets Act 2000 and in accordance with Solvency II requirements.

Within this supervisory framework, Lloyd's applies capital requirements at member level and centrally to ensure that Lloyd's complies with Solvency II, and beyond that to meet its own financial strength, licence and ratings objectives.

Although, as described below, Lloyd's capital setting processes use a capital requirement set at syndicate level as a starting point, the requirement to meet Solvency II and Lloyd's capital requirements apply at overall and member level only respectively, not at syndicate level. Accordingly the capital requirement in respect of Syndicate 3330 is not disclosed in these financial statements.

**Lloyd's capital setting process**

In order to meet Lloyd's requirements, each syndicate is required to calculate its Solvency Capital Requirement (SCR) for the prospective underwriting year. This amount must be sufficient to cover a 1 in 200 year loss, reflecting uncertainty in the ultimate run-off of underwriting liabilities (SCR 'to ultimate'). The syndicate must also calculate its SCR at the same confidence level but reflecting uncertainty over a one year time horizon (one year SCR) for Lloyd's to use in meeting Solvency II requirements. The SCRs of each syndicate are subject to review by Lloyd's and approval by the Lloyd's Capital and Planning Group.

A syndicate may be comprised of one or more underwriting members of Lloyd's. Each member is liable for its own share of underwriting liabilities on the syndicate(s) on which it is participating but not other members' shares. Accordingly, the capital requirement that Lloyd's sets for each member operates on a similar basis. Each member's SCR shall thus be determined by the sum of the member's share of the syndicate SCR 'to ultimate'. Where a member participates on more than one syndicate, a credit for diversification is provided to reflect the spread of risk, but consistent with determining an SCR which reflects the capital requirement to cover a 1 in 200 year loss 'to ultimate' for that member. Over and above this, Lloyd's applies a capital uplift to the member's capital requirement, known as the Economic Capital Assessment (ECA). The purpose of this uplift, which is a Lloyd's not a Solvency II requirement, is to meet Lloyd's financial strength, licence and ratings objectives. The capital uplift applied for 2017 was 35% of the member's SCR 'to ultimate'.

**Notes to the annual financial statements (continued)  
at 31 December 2017**

**11. Regulatory capital requirements (continued)**

**Provision of capital by members**

Each member may provide capital to meet its ECA either by assets held in trust by Lloyd's specifically for that member (FAL), held within and managed within a syndicate (funds in syndicate) or as the member's share of the members' balances on each syndicate on which it participates.

There are no funds in syndicate held for this syndicate, accordingly all of the assets less liabilities of the syndicate, as represented by the member's balances reported on the balance sheet represent resources available to meet members' and Lloyd's capital requirements.

**12. Derivatives**

During the year, the syndicate has not held or purchased any derivative contracts.

**13. Off-balance sheet items**

The syndicate has not been party to an arrangement, which is not reflected in its balance sheet, where material risks and benefits arise for the syndicate.

**14. Related parties**

- (i) Coverys at Lloyd's was a wholly owned subsidiary of Randall & Quilter Underwriting Management Holdings Limited (UMH) up to 30 November 2017. UMH is a wholly owned subsidiary of Randall & Quilter Investment Holdings Ltd (RQIH), a company incorporated in Bermuda. K E Randall has an individual shareholding of 11.46% (2016: 22.24%) in RQIH.
- (ii) R&Q Capital No. 1 Limited (RQC1), the only member of Syndicate 3330, is a wholly owned subsidiary of Randall & Quilter II Holdings Limited (RQIIH) which is a wholly owned subsidiary of RQIH.
- (iii) K E Randall is a director of RQC1.
- (iv) A number of executive directors of the company were also directors and approved persons of other R&Q group companies.
- (v) During the year, the syndicate paid RQMA £791k (2016: £1,157k) in relation to management fees. This amount has been charged at cost.
- (vi) R&Q Central Services Limited, the principal administration company of the R&Q Group, provided a number of services to Syndicate 3330 including IT, Human Resources and Internal audit.
- (vii) Coverys MA Services Limited (CMAS) was incorporated on 26 May 2017 and became the principal administration company for the Coverys Group's UK operations with effect from 30 November 2017. R E McCoy and M Bell are directors of CMAS. During the year CMAS were paid £31k by the syndicate for services provided.
- (viii) A proportion of RQMA costs up to 30 November 2017 were recharged to other group companies at arms-length based on time spent by individuals.
- (ix) RQIIH has provided the syndicate with a £2m loan of which £500k has been drawn down during the year. The loan has been provided on normal commercial terms. Interest is payable at 2% above LIBOR.