



Nicolas Aubert, LL.M, MBA

Engaged at Lloyd's since 2015, he is a non-underwriting working member and is not intending to underwrite in 2016.

Proposers

Simon Beale	Steve Hearn
Andrew Brooks	Andrew Horton
Stephen Catlin	Andrew Kendrick
Dominic Christian	Andrew McMellin
Gregory Collins	Richard Pryce
George Davies	Richard Watson
Stuart Davies	James Weatherstone
Charles Franks	Matthew Wilson

Employment and service

Employment

2015 to date	Willis Group Holdings PLC (2015 to date, Executive Officer, Willis Group Holdings plc) (2015 to date, CEO, Willis GB) (2015 to date, CEO, Willis Limited) (2015 to date, Member, Willis Group Operating Committee)
2002 to 2014	American International Group (AIG) (2014, COO, AIG EMEA (Europe, Middle East and Africa)) (2011 to 2014, Managing Director, AIG UK) (2010 to 2011, Managing Director, AIG South Europe & Israel) (2002 to 2010, General Manager, AIG France)
2000 to 2002	ACE Europe – France (Executive Director / P&C Manager)
1996 to 1999	CIGNA Europe – France (Executive Director)
1993 to 1996	GAN (Groupama)
1990 to 1993	La France Assurance (Generali)

Service

2015 to date	Member, London & International Insurance Brokers' Association (LIIBA)
2015 to date	Member, London Market Group (LMG)
2011 to 2013	Member, International Underwriting Association (IUA) Board
2011 to 2013	Member, Association of British Insurers (ABI) General Insurance Committee
2000 to 2010	Member, French Federation of Insurance Companies (FFSA) General Insurance Committee

Relevant interests

- CEO and Director, Willis Limited
- CEO, Willis GB
- Shareholder, Willis Group Holdings plc and AIG

NICOLAS AUBERT

WORKING MEMBER

Statement

In my 25 years in Commercial Insurance, the last 5 have been operating in London, as CEO of the UK and London Market operations of an international insurer and most recently of an international broker. Those who know me know I am passionate about our industry and the London Market; in my various professional roles and across the markets I have operated in, I have always invested part of my time to contribute across the industry and have been an active member of many professional bodies.

Being part of the market is about driving value for our firms, delivering value to our clients, partnering with our providers, collaborating with our colleagues and competing. It is also about working with market bodies to make our businesses better, more efficient and relevant to ultimately improve our client value proposition. All market participants have a role to play and need to be heard in this progression, so that we further build London as the market place of the future.

We all know we are entering a key phase of our development and there are many divergent views on how the Market should evolve and how Lloyd's should be positioned. Whether we are Syndicates, Managing Agents, Corporate Carriers, Brokers, large or small, we know we have to work together. To succeed, all our perspectives and views must be shared and debated openly. I strongly believe that much more will have to be done in the coming years to improve our global business platform and my many years of experience in leading complex organisational change leaves me well equipped to support the market in these efforts.

These dynamics raise big questions: How should Lloyd's approach managing distribution and capital deployment? How to manage the tension between globalisation and regionalisation in underwriting, and simultaneously avail ourselves of the highest levels of technical expertise? How do we foster innovation in a rigorously governed organisation? In addressing these complex issues I believe it's essential to assemble all our different perspectives to help us achieve the best outcomes.

Coming from the Continent, having led some UK and London Market businesses, supervised different underwriting operations in very diverse geographies, driven profitable growth with strong corporate governance, been an active sponsor of diversity and inclusion and having a consistent track record of supporting market bodies, I would be honoured to support our marketplace by being elected to the Council of Lloyd's.